

ESSB 6359 Implementation

Work Plan

November 12, 2010

Requirements of ESSB 6359

Intent to “encourage further efficiencies that will provide cost savings to be used to enhance student access and success, strengthen academic programs, and to develop and retain high quality faculty through cost-effective partnerships and coordination between institutions including shared services and increased complementary programming, as well as structural administrative efficiencies.”

Areas of potential efficiency:

- Administrative efficiencies and complementary administrative functions
- Complementary academic programs

Factors to consider:

- Economic feasibility and cost savings anticipated from the proposed changes
- Contribution to student access to academic programs and services
- Contribution to goals and strategies of the HECB Master Plan
- Cost savings while maintaining or enhancing student access and achievement
- Cost savings are retained by the respective college districts.

Participants required:

- State Board
- Boards of trustees
- Stakeholders including faculty and staff representatives appointed by their respective unions
- Based on consultation with colleges within a regional area

Reporting requirements:

December 1, 2010	Preliminary report
December 1, 2011	Detailed plan for implementing changes in programs and services
December 1, 2012	Proposed district consolidations or boundary changes

Proposed Implementation Process

Create system steering committee with State Board members, trustees, presidents, faculty and staff union representatives.

- Develop study design and timeline
- Identify guiding principles, criteria and metrics for evaluating cost savings, student access and achievement
- Provide venue for sharing strategies among regions
- Examine practices in other states
- Identify implications for systemic approaches
- Identify criteria for district consolidations and boundary changes
- Review reports to legislature

Identify regions for analysis.

- Use guiding principles and criteria as framework for regional analyses
- Identify level of financial and staff support for these regional analyses.

Identify current efforts to create efficiencies by sharing functions and programs among colleges.

State level efforts:

- Inventory current statewide technology driven efforts that result in administrative efficiencies or program sharing. Examples include Washington OnLine, Open Course Library and Enterprise Resource Planning.

Regional efforts:

- Inventory local practices in sharing functions and programs among college districts.
- Develop models for local sharing, under what conditions.

Goals for reports**By December 2010**

- Convene steering committee
- Identify guiding principles, criteria and metrics for evaluating cost savings, student access and achievement
- Identify regions for analyses
- Inventory current state level efficiencies
- Inventory current practices among local colleges

By December 2011

- Identify new state level strategies and implementation plans developed by Commissions
- Develop models for local sharing, under what conditions
- Identify new local strategies for shared functions and programs in target regions

By December 2012

- Identify criteria for district consolidations and boundary changes
- Recommend changes, if any, in district boundaries

Steering Committee Timeline

2010

August 26, 2010	Steering Committee meeting – develop work plan, timeline, guiding principles; reports from regions
September	Create inventory of state level efficiencies
October 12	Steering Committee meeting – review inventory of state level efficiencies; examine practices in other states
Oct-Nov	Work with system commissions and councils to create inventory of current practices among local colleges
October 5	TACTC Directors meeting – progress report
October 7-8	WACTC meeting – progress report, work plan, guiding principles
October 27-28	<i>SBCTC meeting – review principles, work plan, inventory of state level efficiencies and locally shared programs and services</i>
November 17	Steering Committee meeting – review draft 2010 report
November 18-19	WACTC meeting – review draft 2010 report
December 1-2	<i>SBCTC meeting – approve 2010 report</i>

2011

January 2011	Steering Committee meeting – receive reports from regions; discuss implications for the college system; identify potential system level efficiencies for analysis
January 24-25	WACTC meeting – review potential system level efficiencies, assign analyses to commissions
February-June	System groups discuss principles, criteria, analyze potential system level efficiencies, findings and implications from regional analyses
March 16-17	<i>SBCTC meeting – review potential system level efficiencies, initial findings and implications from regional analyses</i>
March 24-25	WACTC meeting
April-May	Progress reports from system groups on potential statewide efficiencies
May	Steering Committee meeting – progress reports from regions, system groups
May 11-12	<i>SBCTC meeting</i>
June 22-23	<i>SBCTC meeting</i>

September	Recommendations from system groups about statewide efficiency strategies to pursue
	WACTC recommendations on system level efficiency strategies to pursue
October	Steering Committee meeting – Review final reports and recommendations from regions and WACTC on new system level efficiencies to pursue. Discuss approach to 2011 report
November	Steering Committee meeting – review draft 2011 report, discuss purposes of district boundaries
December	<i>SBCTC meeting – approve 2011 report</i>
December	WACTC meeting – discuss purposes of district boundaries
2012	
February	Progress reports on efficiency strategies from system groups
February	Steering Committee meeting – progress reports on implementation of efficiency strategies, discuss criteria for district boundary changes
February	WACTC meeting – discuss criteria for district boundary changes
March-May	Analysis of current district boundaries using criteria. Discuss findings with affected college districts
April/May	WACTC meeting – discuss analysis of current district boundaries using criteria and district responses
May	Steering Committee meeting – discuss analysis of current district boundaries using criteria and district responses
September	<i>SBCTC meeting – discuss analysis and district responses</i>
November	Steering Committee meeting – review draft report
December	<i>SBCTC meeting – approve 2011 report</i>