## Centers of Excellence

### Core Expectations

| Core Expectations of Every Center | Economic Development Focus:  
Serve as partners with various state and local agencies, regional, national, and global organizations to support economic vitality and competitiveness in Washington’s driver industries. |
|----------------------------------|--------------------------------------------------------------------------------|
|                                  | **Industry Sector Strategy Focus:**  
Collaboratively build, expand and leverage industry, labor and community and technical college partnerships to support and promote responsive, rigorous, and relevant workforce education and training. |
|                                  | **Education, Innovation and Efficiency Focus:**  
Leverage resources and educational partnerships to create efficiencies and support development of curriculum and innovative delivery of educational strategies to build a diverse and competitive workforce. |
|                                  | **Workforce Supply/Demand Focus:**  
Research, analyze and disseminate information related to training capacity, skill gaps, trends, and best practices within each industry sector to support a viable new and incumbent workforce. |

| Basic Functions | Every Center will:  
1. Establish a primarily industry-based Advisory Board with appropriate labor representation.  
2. Convene, problem solve and disseminate industry-specific solutions with other agencies and groups as appropriate.  
3. Provide and solicit updates to stakeholders on a regular basis.  
4. Provide maximum efficiency and leverage available resources to support operations, new initiatives and emerging trends.  
5. Be an effective broker among all colleges.  
6. Continue to be a resource for the K12 system.  
7. Maintain an accessible, highly functional, and relevant website. |

| Implementation | Each center will develop an annual work plan with measureable outcomes in the context of the:  
1. Core expectations.  
2. Guidance of each center’s industry advisory group.  
3. State’s initiatives on job creation.  
4. State Board’s priorities.  
5. Community and Technical College system’s priorities for developing career pathways and other innovative practices. |