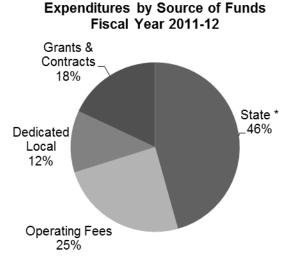
## **Expenditures**

#### Introduction

The community and technical college system spent more than \$1.2 billion in 2011-12 as accounted for in the common financial management system. In addition, approximately \$38 million was expended by the community and technical college system from state and federal funds for Adult Basic Education, Workforce Education, and WorkFirst. This is not included in the \$1.2 billion, but is described starting on page 80.

About 46 percent of community and technical college operating expenditures for 2011-12 were from the state general fund appropriation to SBCTC, down about 5 percent from the previous year. Student operating fees (tuition) contributed 25 percent. The remainder was derived from grants and contracts (18 percent) and local dedicated funds (12 percent). Grants and contracts include federal, state, and private sources. Local funds include revenue from investments, student fees for self-support courses, miscellaneous fees, and instructional enterprises. Tables starting on page 73 describe expenditures of the funds derived from these sources.



\* State Includes the \*State includes the following state appropriated funds: 001 General Fund-State; 08A - Education Legacy Trust Account; and 060 - CTC Capital Projects Account (operating funds provided in the capital budget).

Note: 060 - CTC Capital Projects Account appropriation in the operating budget excluded from this analysis.

**APPROPRIATION PROCESS:** Every other year college staff, State Board for Community and Technical College (SBCTC) staff, local trustees, presidents, and SBCTC board members participate in the process of developing a single biennial operating budget request based on current-level spending, plus specific enhancements above the current level. The SBCTC submits its request to the Governor in the year prior to the start of a new biennium. The Governor recommends a system budget for legislative consideration. The Legislature makes a biennial appropriation to the SBCTC for the college system.

The Legislature includes language in its appropriations bill and published budget notes to indicate the funding levels for items of specific interest and to provide policy directions to the community and technical colleges by the Legislature.

The SBCTC then allocates the biennial appropriation by fiscal year to individual college districts. Each district has specified annual FTES targets and an allocated amount consistent with legislative budget notes and detail.

**LIMITS ON EXPENDITURES:** Local districts have the authority to determine how to spend their allocations except as limited by the State Board or legislative action.

#### **Expenditure Categories**

Expenditure categories are accounted for by the source of funds: legislative appropriations, student operating fees, grants, and local revenue sources such as fees for courses funded exclusively from student fees (student-funded courses). There is no local tax support for Washington community and technical colleges. Expenditures exclude auxiliary enterprise funds, such as those used to run the campus bookstore or cafeteria. College expenditures of the federal Carl D. Perkins Act, the federal Adult Education and Family Literacy Act, and WorkFirst funds are reimbursed by the State Board office from federal funds and therefore net to zero in these expenditure reports.

The expenditures are reported by fund, program, and object (types of things purchased such as salaries, benefits, equipment, and travel). The funds included are:

**State General Fund & Special Revenue (001, 08A, and 060):** Legislative appropriation of the following funds: 001 - General Fund State; 08A - Education Legacy Trust Account; 060- Capital Projects Account (operating funds provided in the capital budget). (Excluding allocation to SBCTC.)

Operating Fees (149): College operating fees and interest income earned on those fees. (Not appropriated.)

**Local Dedicated Fund (148):** Consists primarily of fees for courses not funded by the state; lab, course and other fees established for specific purposes; and income generated from instructional enterprises, such as food service and auto repair courses. (Not appropriated.)

**Grants and Contracts (145):** Funds received from governmental or private sources dedicated for specific restricted purposes. Also included are revenues from contract courses. As noted above, the major federal grants and the WorkFirst funds that flow through the State Board net zero in the college accounting records and thus are not reported here. (Not appropriated.)

#### Constant (FYI2\$) Dollar Calculations

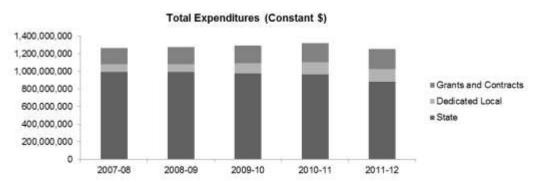
Historical fiscal data is presented both in current and constant (FY12\$) dollars. Current dollars provide a measure of increases or decreases in funding without inflation adjustments. Constant (FY12\$) dollars were calculated using the "implicit price deflator" adjusted to fiscal years. The following index numbers were used:

| Fiscal Year | Index |
|-------------|-------|
| 2007-08     | 0.934 |
| 2008-09     | 0.948 |
| 2009-10     | 0.960 |
| 2010-11     | 0.977 |
| 2011-12     | 1.000 |

Source: ERFC, based on June 2012 forecast available through <a href="http://leap.leg.wa.gov/leap/default.asp">http://leap.leg.wa.gov/leap/default.asp</a>

#### **Expenditures by Source of Funds**

The community and technical college system spent \$1.2 billion on college operations in fiscal year 2011-12 with \$880 million spent from state and operating fees. This represents 70 percent of total expenditures, a decrease of nearly three percent from the prior year as local funds, grants, and contracts made up a slighter larger share of the total.



|                          |               | Fiscal Y      | ears 2007-08 to | 2011-12       |               |
|--------------------------|---------------|---------------|-----------------|---------------|---------------|
| Type of Funds            | 2007-08       | 2008-09       | 2009-10         | 2010-11       | 2011-12       |
| State Funds (*)          |               |               |                 |               |               |
| Current \$               | 690,460,373   | 705,380,416   | 680,288,131     | 650,074,245   | 572,692,626   |
| Constant \$              | 739,361,036   | 744,423,358   | 708,771,069     | 665,528,278   | 572,692,626   |
| % Total                  | 58.5%         | 58.2%         | 54.8%           | 50.3%         | 45.7%         |
| Operating Fees (149)     |               |               |                 |               |               |
| Current \$               | 235,375,629   | 237,136,692   | 257,366,375     | 291,831,345   | 307,576,997   |
| Constant \$              | 252,045,701   | 250,262,254   | 268,142,030     | 298,768,970   | 307,576,997   |
| % Total                  | 19.9%         | 19.6%         | 20.7%           | 22.6%         | 24.5%         |
| Total State              |               |               |                 |               |               |
| Current \$               | 925,836,002   | 942,517,108   | 937,654,506     | 941,905,590   | 880,269,623   |
| Constant \$              | 991,406,737   | 994,685,612   | 976,913,099     | 964,297,248   | 880,269,623   |
| % Total                  | 78.4%         | 77.8%         | 75.5%           | 72.9%         | 70.2%         |
| Dedicated Local (148)    |               |               |                 |               |               |
| Current \$               | 83,466,779    | 84,915,259    | 111,141,845     | 137,770,208   | 148,174,323   |
| Constant \$              | 89,378,169    | 89,615,335    | 115,795,236     | 141,045,381   | 148,174,323   |
| % Total                  | 7.1%          | 7.0%          | 8.9%            | 10.7%         | 11.8%         |
| Grants & Contracts (145) |               |               |                 |               |               |
| Current \$               | 170,897,290   | 184,486,770   | 193,321,026     | 211,710,519   | 226,001,159   |
| Constant \$              | 183,000,796   | 194,698,148   | 201,415,171     | 216,743,454   | 226,001,159   |
| % Total                  | 14.5%         | 15.2%         | 15.6%           | 16.4%         | 18.0%         |
| TOTAL                    |               |               |                 |               |               |
| Current \$               | 1,180,200,071 | 1,211,919,137 | 1,242,117,377   | 1,291,386,317 | 1,254,445,104 |
| % Change                 | 10.3%         | 2.7%          | 2.5%            | 6.6%          | 1.0%          |
| Constant \$              | 1,263,785,701 | 1,278,999,095 | 1,294,123,505   | 1,322,086,083 | 1,254,445,104 |
| % Change                 | 6.8%          | 1.2%          | 1.2%            | 3.4%          | -3.1%         |

<sup>\*</sup> State Includes the following state appropriated funds: 001 General Fund-State; 08A - Education Legacy Trust Account; 060 - CTC Capital Projects Account (operating funds provided in the capital budget); 001-8 General Fund Federal Stimulus (2009-10 only); 17C - Opportunity Express Account (2010-11 only); 253 - Education Construction Account (2008-09 and prior years); and 489 Pension Funding Stabilization Account (2008-09 and prior years). Note: 060 - CTC Capital Projects Account appropriation in the operating budget excluded from this analysis. Source: SBCTC Financial Management System (FMS)

# EXPENDITURES BY SOURCE OF FUNDS BY DISTRICT GENERAL AND DEDICATED FUNDS

Expenditure patterns by college vary as a result of: college size, faculty mix in terms of part-time/full-time status, program mix, and the equipment and consumable costs related to instruction.

Fiscal Year 2011-12

|                   | General Funds |             |             | Dedicate    |                     |               |
|-------------------|---------------|-------------|-------------|-------------|---------------------|---------------|
|                   | State         | Operating   |             |             | <b>Grants &amp;</b> | Grand         |
|                   | Funds         | Fees        | Total       | Local       | Contracts           | Total         |
|                   | *             | 149         |             | 148         | 145                 |               |
| Bates             | 19,350,330    | 4,528,805   | 23,879,135  | 2,923,467   | 6,616,874           | 33,419,477    |
| Bellevue          | 27,925,455    | 19,749,257  | 47,674,712  | 10,885,388  | 16,708,542          | 75,268,642    |
| Bellingham        | 9,760,031     | 4,507,892   | 14,267,923  | 3,423,403   | 1,290,039           | 18,981,366    |
| Big Bend          | 8,911,741     | 3,851,300   | 12,763,041  | 1,048,911   | 3,980,811           | 17,792,762    |
| Cascadia          | 8,609,140     | 2,285,823   | 10,894,963  | 5,898,038   | 967,524             | 17,760,526    |
| Centralia         | 10,515,302    | 4,197,792   | 14,713,094  | 1,288,421   | 4,117,304           | 20,118,819    |
| Clark             | 26,085,933    | 15,627,414  | 41,713,347  | 16,307,712  | 7,608,196           | 65,629,255    |
| Clover Park       | 16,970,857    | 9,034,104   | 26,004,961  | 3,945,944   | 2,542,782           | 32,493,687    |
| Columbia Basin    | 19,280,099    | 9,327,740   | 28,607,839  | 2,551,563   | 6,223,920           | 37,383,322    |
| Edmonds           | 23,072,960    | 11,716,831  | 34,789,791  | 8,183,599   | 28,491,191          | 71,464,581    |
| Everett           | 22,515,329    | 8,880,454   | 31,395,783  | 12,629,695  | 8,166,821           | 52,192,299    |
| Grays Harbor      | 9,010,286     | 3,229,046   | 12,239,332  | 585,991     | 1,512,503           | 14,337,825    |
| Green River       | 23,050,698    | 12,595,989  | 35,646,687  | 3,804,877   | 17,757,399          | 57,208,964    |
| Highline          | 22,130,014    | 10,902,994  | 33,033,008  | 5,723,919   | 10,070,030          | 48,826,958    |
| Lake Washington   | 13,266,030    | 7,261,522   | 20,527,553  | 3,876,615   | 3,464,952           | 27,869,120    |
| Lower Columbia    | 11,623,728    | 4,484,127   | 16,107,855  | 6,108,077   | 5,142,345           | 27,358,277    |
| Olympic           | 18,497,360    | 12,452,166  | 30,949,526  | 2,112,239   | 3,347,084           | 36,408,849    |
| Peninsula         | 9,853,808     | 4,305,921   | 14,159,729  | 1,366,120   | 2,341,384           | 17,867,233    |
| Pierce District   | 23,097,623    | 14,840,240  | 37,937,863  | 3,658,730   | 14,044,126          | 55,640,719    |
| Renton            | 15,738,012    | 6,443,569   | 22,181,581  | 1,204,300   | 2,210,765           | 25,596,645    |
| Seattle District  | 60,829,143    | 33,155,025  | 93,984,167  | 10,145,443  | 32,763,857          | 136,893,467   |
| Shoreline         | 19,380,388    | 13,899,286  | 33,279,674  | 3,701,463   | 3,530,836           | 40,511,973    |
| Skagit Valley     | 15,974,740    | 11,290,628  | 27,265,368  | 1,811,881   | 6,798,305           | 35,875,554    |
| South Puget Sound | 14,696,020    | 9,465,534   | 24,161,554  | 5,588,100   | 2,862,636           | 32,612,290    |
| Spokane District  | 50,389,484    | 28,700,665  | 79,090,149  | 8,773,881   | 16,295,213          | 104,159,243   |
| Tacoma            | 18,423,049    | 12,075,871  | 30,498,920  | 6,031,661   | 5,027,545           | 41,558,126    |
| Walla Walla       | 14,695,302    | 7,447,551   | 22,142,853  | 3,464,279   | 2,767,100           | 28,374,232    |
| Wenatchee Valley  | 11,253,705    | 6,638,837   | 17,892,542  | 1,939,779   | 2,639,135           | 22,471,456    |
| Whatcom           | 10,816,485    | 6,967,735   | 17,784,220  | 7,037,518   | 3,421,608           | 28,243,346    |
| Yakima Valley     | 16,969,575    | 7,712,878   | 24,682,453  | 2,153,309   | 3,290,331           | 30,126,093    |
| SYSTEM TOTAL      | 572,692,626   | 307,576,997 | 880,269,623 | 148,174,323 | 226,001,159         | 1,254,445,104 |

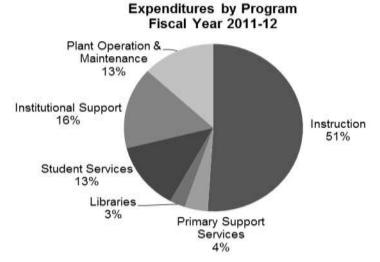
<sup>\*</sup> State Includes the following state appropriated funds: 001-1 General Fund-State; 08A - Education Legacy Trust Account; and 060 - CTC Capital Projects Account (operating funds provided in the capital budget)

Note: 060 - CTC Capital Projects Account appropriation in the operating budget excluded from this analysis.

Source: SBCTC Financial Management System (FMS)

# **Expenditures by Program - State General Funds and Operating Fees**

Total constant dollar expenditures decreased by 10 percent in the previous two years as colleges faced cuts in their state funds.



|                               | 2007-08     | 2008-09     | 2009-10     | 2010-11     | 2011-12     |
|-------------------------------|-------------|-------------|-------------|-------------|-------------|
| 010 INSTRUCTION               |             |             |             |             |             |
| Current \$                    | 477,503,695 | 486,966,735 | 483,344,972 | 493,032,818 | 451,760,442 |
| Constant \$                   | 511,322,069 | 513,920,438 | 503,582,110 | 504,753,549 | 451,760,442 |
| % Total                       | 52.4%       | 52.4%       | 51.5%       | 52.3%       | 51.3%       |
| 040 PRIMARY SUPPORT SERVICES  |             |             |             |             |             |
| Current \$                    | 36,755,940  | 38,038,899  | 37,517,249  | 39,007,010  | 36,822,915  |
| Constant \$                   | 39,359,116  | 40,144,359  | 39,088,057  | 39,934,313  | 36,822,915  |
| % Total                       | 3.4%        | 3.4%        | 4.0%        | 4.1%        | 4.2%        |
| 050 LIBRARIES                 |             |             |             |             |             |
| Current \$                    | 27,474,559  | 27,379,654  | 26,550,348  | 27,153,573  | 24,988,310  |
| Constant \$                   | 29,420,397  | 28,895,123  | 27,661,982  | 27,799,087  | 24,988,310  |
| % Total                       | 3.3%        | 3.3%        | 2.8%        | 2.9%        | 2.8%        |
| 060 STUDENT SERVICES          |             |             |             |             |             |
| Current \$                    | 112,860,169 | 117,205,597 | 117,675,630 | 123,233,091 | 115,833,011 |
| Constant \$                   | 120,853,295 | 123,692,949 | 122,602,583 | 126,162,677 | 115,833,011 |
| % Total                       | 11.6%       | 11.6%       | 12.5%       | 13.1%       | 13.2%       |
| 080 INSTITUTIONAL SUPPORT     |             |             |             |             |             |
| Current \$                    | 154,632,969 | 153,186,821 | 158,051,660 | 149,374,125 | 139,426,029 |
| Constant \$                   | 165,584,582 | 161,665,741 | 164,669,114 | 152,925,154 | 139,426,029 |
| % Total                       | 17.5%       | 17.5%       | 16.9%       | 15.9%       | 15.8%       |
| 090 PLANT OPERATION & MAINTEN | ANCE        |             |             |             |             |
| Current \$                    | 116,608,670 | 119,739,401 | 114,514,648 | 110,104,973 | 111,438,915 |
| Constant \$                   | 124,867,278 | 126,367,000 | 119,309,254 | 112,722,468 | 111,438,915 |
| % Total                       | 11.8%       | 11.8%       | 12.2%       | 11.7%       | 12.7%       |
| TOTAL CURRENT \$              | 925,836,002 | 942,517,107 | 937,654,506 | 941,905,590 | 880,269,623 |
| TOTAL CONSTANT \$             | 991,406,737 | 994,685,611 | 976,913,099 | 964,297,248 | 880,269,623 |
| CONSTANT \$ CHANGE            | 8.4%        | 0.3%        | -1.8%       | -1.3%       | -8.7%       |

<sup>\* \*</sup> State Includes the following state appropriated funds: 001-1 – GF-S; 08A - ELTA; 060- CTC Capital Projects Acct (operating funds provided in the capital budget); 001-8 Federal Stimulus (2009-10 only); 17C – Opportunity Express Acct (2010-11 only); 253 - Education Construction Account (2008-09 and prior years); and 489 PFSA (2008-09 and prior years) Note: 060- CTC Capital Projects Acct appropriations in the operating budget excluded from this analysis. Source: SBCTC Financial Management System (FMS)

### EXPENDITURES BY PROGRAM BY DISTRICT STATE GENERAL FUNDS AND OPERATING FEES FISCAL YEAR 2011-12

Page 1 of 2

|                   | 010<br>Instruction |       | 040<br>Primary Supp<br>Service | oort  | 050<br>Libraries |       |
|-------------------|--------------------|-------|--------------------------------|-------|------------------|-------|
|                   |                    | % of  |                                | % of  |                  | % of  |
|                   | Expenditure        | Total | Expenditure                    | Total | Expenditure      | Total |
| Bates             | 11,525,326         | 48.3% | 1,345,130                      | 5.6%  | 298,309          | 1.2%  |
| Bellevue          | 29,191,671         | 61.2% | 443,833                        | 0.9%  | 1,583,851        | 3.3%  |
| Bellingham        | 7,156,653          | 50.2% | 1,065,406                      | 7.5%  | 397,993          | 2.8%  |
| Big Bend          | 5,462,829          | 42.8% | 428,445                        | 3.4%  | 467,554          | 3.7%  |
| Cascadia          | 2,065,498          | 19.0% | 681,870                        | 6.3%  | 792,386          | 7.3%  |
| Centralia         | 8,316,534          | 56.5% | 432,339                        | 2.9%  | 446,626          | 3.0%  |
| Clark             | 21,202,309         | 50.8% | 3,174,922                      | 7.6%  | 1,234,370        | 3.0%  |
| Clover Park       | 12,252,648         | 47.1% | 1,436,000                      | 5.5%  | 434,169          | 1.7%  |
| Columbia Basin    | 16,142,699         | 56.4% | 1,667                          | 0.0%  | 584,825          | 2.0%  |
| Edmonds           | 18,089,802         | 52.0% | 794,082                        | 2.3%  | 985,909          | 2.8%  |
| Everett           | 16,810,275         | 53.5% | 573,170                        | 1.8%  | 1,011,574        | 3.2%  |
| Grays Harbor      | 5,156,394          | 42.1% | 609,333                        | 5.0%  | 408,721          | 3.3%  |
| Green River       | 18,717,558         | 52.5% | 2,203,915                      | 6.2%  | 707,044          | 2.0%  |
| Highline          | 18,581,604         | 56.3% | 1,841,894                      | 5.6%  | 1,391,393        | 4.2%  |
| Lake Washington   | 10,662,885         | 51.9% | 910,632                        | 4.4%  | 468,541          | 2.3%  |
| Lower Columbia    | 6,028,228          | 37.4% | 1,585,572                      | 9.8%  | 238,014          | 1.5%  |
| Olympic           | 16,867,878         | 54.5% | 1,809,420                      | 5.8%  | 842,640          | 2.7%  |
| Peninsula         | 5,837,675          | 41.2% | 757,218                        | 5.3%  | 435,562          | 3.1%  |
| Pierce District   | 17,017,153         | 44.9% | 693,182                        | 1.8%  | 1,720,147        | 4.5%  |
| Renton            | 11,026,562         | 49.7% | 1,209,408                      | 5.5%  | 505,182          | 2.3%  |
| Seattle District  | 52,885,348         | 56.3% | 2,641,400                      | 2.8%  | 2,625,205        | 2.8%  |
| Shoreline         | 18,929,354         | 56.9% | 757,177                        | 2.3%  | 1,054,177        | 3.2%  |
| Skagit Valley     | 14,295,923         | 52.4% | 685,137                        | 2.5%  | 623,490          | 2.3%  |
| South Puget Sound | 11,695,176         | 48.4% | 997,196                        | 4.1%  | 496,109          | 2.1%  |
| Spokane District  | 38,954,958         | 49.3% | 5,172,703                      | 6.5%  | 2,384,638        | 3.0%  |
| Tacoma            | 15,978,982         | 52.4% | 1,889,884                      | 6.2%  | 625,057          | 2.0%  |
| Walla Walla       | 10,562,006         | 47.7% | 712,205                        | 3.2%  | 503,919          | 2.3%  |
| Wenatchee Valley  | 8,788,314          | 49.1% | 622,486                        | 3.5%  | 539,842          | 3.0%  |
| Whatcom           | 7,994,989          | 45.0% | 640,118                        | 3.6%  | 600,893          | 3.4%  |
| Yakima Valley     | 13,563,212         | 55.0% | 707,172                        | 2.9%  | 580,173          | 2.4%  |
| SYSTEM TOTAL      | 451,760,442        | 51.3% | 36,822,915                     | 4.2%  | 24,988,310       | 2.8%  |

### EXPENDITURES BY PROGRAM BY DISTRICT STATE GENERAL FUNDS AND OPERATING FEES FISCAL YEAR 2011-12

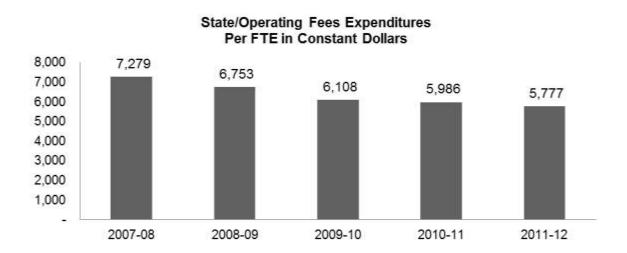
Page 2 of 2

|                   | 060<br>Student |       | 080<br>Institutional |       | 090<br>Plant Operat | tion  |             |
|-------------------|----------------|-------|----------------------|-------|---------------------|-------|-------------|
|                   | Services       |       | Support              |       | and Maintena        |       |             |
|                   |                | % of  |                      | % of  |                     | % of  |             |
|                   | Expenditure    | Total | Expenditure          | Total | Expenditure         | Total | Total       |
| Bates             | 3,181,145      | 13.3% | 4,499,070            | 18.8% | 3,030,156           | 12.7% | 23,879,135  |
| Bellevue          | 6,708,658      | 14.1% | 3,931,090            | 8.2%  | 5,815,610           | 12.2% | 47,674,712  |
| Bellingham        | 2,049,379      | 14.4% | 2,496,886            | 17.5% | 1,101,607           | 7.7%  | 14,267,923  |
| Big Bend          | 1,633,667      | 12.8% | 2,571,595            | 20.1% | 2,198,951           | 17.2% | 12,763,041  |
| Cascadia          | 1,864,572      | 17.1% | 3,045,094            | 27.9% | 2,445,543           | 22.4% | 10,894,963  |
| Centralia         | 2,281,969      | 15.5% | 1,506,872            | 10.2% | 1,728,754           | 11.7% | 14,713,094  |
| Clark             | 5,970,160      | 14.3% | 5,960,370            | 14.3% | 4,171,216           | 10.0% | 41,713,347  |
| Clover Park       | 2,774,397      | 10.7% | 5,442,786            | 20.9% | 3,664,962           | 14.1% | 26,004,961  |
| Columbia Basin    | 3,014,363      | 10.5% | 5,120,851            | 17.9% | 3,743,434           | 13.1% | 28,607,839  |
| Edmonds           | 4,142,018      | 11.9% | 5,808,676            | 16.7% | 4,969,304           | 14.3% | 34,789,791  |
| Everett           | 5,127,685      | 16.3% | 4,932,103            | 15.7% | 2,940,975           | 9.4%  | 31,395,783  |
| Grays Harbor      | 1,860,438      | 15.2% | 2,693,639            | 22.0% | 1,510,806           | 12.3% | 12,239,332  |
| Green River       | 4,417,725      | 12.4% | 5,724,774            | 16.1% | 3,875,672           | 10.9% | 35,646,687  |
| Highline          | 3,196,331      | 9.7%  | 3,291,178            | 10.0% | 4,730,608           | 14.3% | 33,033,008  |
| Lake Washington   | 2,352,344      | 11.5% | 4,079,152            | 19.9% | 2,054,000           | 10.0% | 20,527,553  |
| Lower Columbia    | 2,239,264      | 13.9% | 3,594,647            | 22.3% | 2,422,129           | 15.0% | 16,107,855  |
| Olympic           | 4,109,659      | 13.3% | 3,677,686            | 11.9% | 3,642,243           | 11.8% | 30,949,526  |
| Peninsula         | 2,350,677      | 16.6% | 3,049,823            | 21.5% | 1,728,774           | 12.2% | 14,159,729  |
| Pierce District   | 6,268,017      | 16.5% | 7,253,834            | 19.1% | 4,985,530           | 13.1% | 37,937,863  |
| Renton            | 2,389,193      | 10.8% | 4,168,331            | 18.8% | 2,882,906           | 13.0% | 22,181,581  |
| Seattle District  | 11,082,147     | 11.8% | 14,081,183           | 15.0% | 10,668,883          | 11.4% | 93,984,167  |
| Shoreline         | 4,372,501      | 13.1% | 4,378,062            | 13.2% | 3,788,403           | 11.4% | 33,279,674  |
| Skagit Valley     | 3,926,131      | 14.4% | 4,350,663            | 16.0% | 3,384,025           | 12.4% | 27,265,368  |
| South Puget Sound | 3,072,243      | 12.7% | 4,513,874            | 18.7% | 3,386,956           | 14.0% | 24,161,554  |
| Spokane District  | 10,621,758     | 13.4% | 10,069,700           | 12.7% | 11,886,392          | 15.0% | 79,090,149  |
| Tacoma            | 3,708,362      | 12.2% | 5,531,638            | 18.1% | 2,764,998           | 9.1%  | 30,498,920  |
| Walla Walla       | 3,364,685      | 15.2% | 4,151,341            | 18.7% | 2,848,696           | 12.9% | 22,142,853  |
| Wenatchee Valley  | 2,042,177      | 11.4% | 3,109,960            | 17.4% | 2,789,762           | 15.6% | 17,892,542  |
| Whatcom           | 2,854,543      | 16.1% | 3,430,386            | 19.3% | 2,263,292           | 12.7% | 17,784,220  |
| Yakima Valley     | 2,856,803      | 11.6% | 2,960,765            | 12.0% | 4,014,328           | 16.3% | 24,682,453  |
| SYSTEM TOTAL      | 115,833,011    | 13.2% | 139,426,029          | 15.8% | 111,438,915         | 12.7% | 880,269,623 |

### **Costs per State-Funded FTES**

#### **State General Funds and Operating Fees**

Community and technical colleges spent \$5,777 per FTES (enrollment of 15 credits for three quarters) last year, a more than 3 percent drop from the previous year. Since 2007-08, substantial growth in FTES combined with state budget cuts has reduced constant dollar expenditures per FTE by more than 16 percent.



#### STATE AND OPERATING FEE EXPENDITURES PER FTES

#### **State General Funds & Operating Fees**

|                     |             |             |             |             |             | 5 Year |
|---------------------|-------------|-------------|-------------|-------------|-------------|--------|
|                     | 2007-08     | 2008-09     | 2009-10     | 2010-11     | 2011-12     | Change |
| Current \$          | 925,836,002 | 942,517,108 | 937,654,506 | 941,905,590 | 880,269,623 |        |
| Constant \$         | 991,406,737 | 994,685,612 | 976,913,099 | 964,297,248 | 880,269,623 | -3.7%  |
| % Change            | 8.4%        | 0.3%        | -1.8%       | -1.3%       | -8.7%       |        |
| State FTES (Actual) | 136,199     | 147,302     | 159,939     | 161,081     | 152,378     | 15.4%  |
| % Change            | 3.2%        | 8.2%        | 8.6%        | 0.7%        | -5.4%       |        |

#### State/Operating Fees Expenditures per FTES

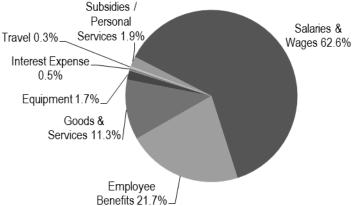
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|---|---------|---------|---------|---------|---------|--------|--|--|--|
|   | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | Change |  |  |  |
| Current \$                                      | 6,798   | 6,399   | 5,863   | 5,847   | 5,777   |        |  |  |  |
| Constant \$                                     | 7,279   | 6,753   | 6,108   | 5,986   | 5,777   | -16.6% |  |  |  |
| % Change  | 5.1%    | -7.2%   | -9.5%   | -2.0%   | -3.5%   |        |  |  |  |

Source: Community and Technical Colleges Financial Management System. Note: Reported Data excludes capital asset acquisitions by COP or Lease-Purchase.

# Expenditures by Object - Fiscal Year 2011-12 State Funds, Special Revenues and Operating Fees

Salaries and benefits represent nearly 84 percent of the total expenditures in the community and technical college system. Expenditures in all categories fell, with the exception of interest expense and travel.

# 2011-12 Expenditures by Object Grants & Subsidies /



#### **EXPENDITURES BY OBJECT**

|                                       | 2007-08      | 2008-09      | 2009-10      | 2010-11      | 2011-12      |
|---------------------------------------|--------------|--------------|--------------|--------------|--------------|
| Salaries & Wages (Current \$)         | 601,884,868  | 637,498,414  | 632,441,319  | 636,999,231  | 614,792,572  |
| Constant \$                           | 644,512,323  | 672,784,075  | 658,920,962  | 652,142,436  | 614,792,572  |
| % Change                              | 6.4%         | 4.4%         | -2.1%        | -1.0%        | -5.7%        |
| Employee Benefits (Current \$)        | 186,440,209  | 179,941,582  | 200,354,059  | 215,222,769  | 212,676,685  |
| Constant \$                           | 199,644,514  | 189,901,383  | 208,742,669  | 220,339,200  | 212,676,685  |
| % Change                              | 8.6%         | -4.9%        | 9.9%         | 5.6%         | -3.5%        |
| Goods & Services (Current \$)         | 127,207,006  | 128,680,494  | 122,709,119  | 118,811,327  | 110,969,353  |
| Constant \$                           | 136,216,222  | 135,802,984  | 127,846,819  | 121,635,796  | 110,969,353  |
| % Change                              | 9.6%         | -0.3%        | -5.9%        | -4.9%        | -8.8%        |
| Equipment (Current \$)                | 31,453,937   | 23,262,022   | 22,751,193   | 17,776,987   | 17,166,689   |
| Constant \$                           | 33,681,607   | 24,549,579   | 23,703,761   | 18,199,595   | 17,166,689   |
| % Change                              | 34.3%        | -27.1%       | -3.4%        | -23.2%       | -5.7%        |
| Interest Expense                      | 6,366,690    | 8,472,197    | 8,152,196    | 6,730,604    | 4,780,076    |
| Constant \$                           | 6,817,600    | 8,941,135    | 8,493,520    | 6,890,608    | 4,780,076    |
| % Change                              | -5.5%        | 31.1%        | -5.0%        | -18.9%       | -30.6%       |
| Travel                                | 5,457,284    | 3,380,185    | 3,259,572    | 2,524,665    | 3,389,041    |
| Constant \$                           | 5,843,787    | 3,567,279    | 3,396,047    | 2,584,683    | 3,389,041    |
| % Change                              | 7.8%         | -39.0%       | -4.8%        | -23.9%       | 31.1%        |
| Grants & Subsidies, Personal Services | 18,550,950   | 22,153,703   | 20,928,245   | 21,635,304   | 18,510,492   |
| Constant \$                           | 19,864,789   | 23,379,915   | 21,804,488   | 22,149,634   | 18,510,492   |
| % Change                              | 33.3%        | 17.7%        | -6.7%        | 1.6%         | -16.4%       |
| Interagency Reimbursement             | (9,819,627)  | (6,657,198)  | (6,001,825)  | (5,939,901)  | (5,717,942)  |
| Transfer Charges                      | (40,807,498) | (54,214,292) | (66,939,371) | (71,855,396) | (96,297,571) |
| Total State Funds & Operating Fees    | 926,733,818  | 942,517,108  | 937,654,506  | 941,905,590  | 880,269,396  |
| Constant \$                           | 992,368,139  | 994,685,612  | 976,913,099  | 964,297,249  | 880,269,396  |
| % Change                              | 9.4%         | 0.2%         | -1.8%        | -1.3%        | -8.7%        |
|                                       |              |              |              |              |              |

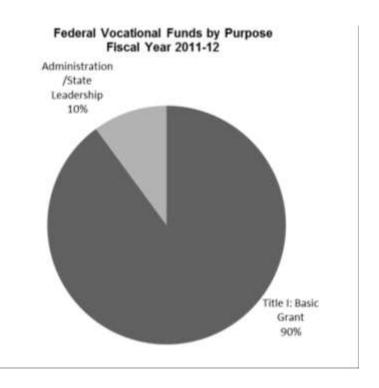
#### Federal Workforce Education Funds - Fiscal Year 2011-12

The Carl D. Perkins Career and Technical Education Act of 2006 provides federal assistance to secondary and post-secondary workforce education programs. The purpose of the Act is to make the United States more competitive in the world economy by developing more fully the academic and occupational skills of all segments of the population.

Adjusted for inflation, the funds from this source have declined nearly 19 percent over the past five years, due in large part to the recent elimination of federal funding for the Tech Prep program.

**Title I: Basic Grant** provides funds to integrate academic, vocational, and technical instruction; link secondary and college education; and increase flexibility in providing services and activities designed to develop, implement, and improve vocational and technical education.

**Title II: Tech Prep Education** provides funds for the development and operation of "2+2" programs leading from high school to a two-year associate degree, certificate, or apprenticeship program. Each grant funds a consortia comprised of business, labor, community, government and school, and college leaders. While colleges continue to offer this program, the federal funding for Tech Prep ended June 2011.



# CARL D. PERKINS CAREER AND TECHNICAL EDUCATION ACT OF 2006 AWARD LEVELS - COMMUNITY AND TECHNICAL COLLEGES

|                                 | 2007-08    | 2008-09    | 2009-10    | 2010-11    | 2011-12    |
|---------------------------------|------------|------------|------------|------------|------------|
| Title I: Basic Grant            | 10,985,393 | 10,455,500 | 10,289,887 | 10,007,745 | 9,790,275  |
| Title II: Tech Prep             | 1,936,455  | 1,935,008  | 1,935,008  | 1,935,008  | 0          |
| Administration/State Leadership | 1,172,415  | 1,094,171  | 1,069,816  | 1,028,325  | 1,099,183  |
| Tech Prep Administration        | 101,919    | 101,842    | 101,842    | 101,842    | 0          |
| Current \$                      | 14,196,182 | 13,586,521 | 13,396,553 | 13,072,734 | 10,889,458 |
| Constant \$                     | 15,199,338 | 14,331,773 | 13,954,743 | 13,380,485 | 10,889,458 |
| % Change                        | -          | -5.7%      | -2.6%      | -4.1%      | -18.6%     |

#### Federal Workforce Education Funds - Fiscal Year 2011-12

Federal workforce education funds were awarded to community and technical college districts based on a "Pell Plus" formula. The 90 percent of funds that were distributed to the colleges were based on enrollment data of unduplicated students with a vocational intent, who were Pell/BIA, Worker Retraining, welfare recipients and former welfare recipients enrolled with a vocational intent, and welfare recipients and former welfare recipients who were attending for employment related basic skills. The remaining 10 percent of Perkins IV funding was divided so that 9 percent were distributed to rural schools and 1 percent to schools with a high percentage of vocational students. College districts submitted plans to the State Board for approval before funds were awarded.

# BASIC GRANTS EXPENDITURES FOR FISCAL YEAR 2011-12

|                   | Title I<br>(Basic) | Title II<br>(Tech Pre | p) Total   |
|-------------------|--------------------|-----------------------|------------|
| Bates             | 220,971            | 0                     | 220,971    |
| Bellevue          | 269,972            | 16,278                | 286,250    |
| Bellingham        | 350,682            | 11,430                | 362,112    |
| Big Bend          | 153,637            | 11,391                | 165,028    |
| Cascadia          | 0                  | 0                     | 0          |
| Centralia         | 189,442            | 10,406                | 199,848    |
| Clark             | 571,939            | 0                     | 571,939    |
| Clover Park       | 494,836            | 0                     | 494,836    |
| Columbia Basin    | 335,639            | 11,170                | 346,809    |
| Edmonds           | 287,352            | 8,086                 | 295,438    |
| Everett           | 326,323            | 11,477                | 337,800    |
| Grays Harbor      | 205,738            | 10,426                | 216,164    |
| Green River       | 310,670            | 17,224                | 327,894    |
| Highline          | 312,408            | 0                     | 312,408    |
| Lake Washington   | 260,977            | 0                     | 260,977    |
| Lower Columbia    | 349,912            | 11,692                | 361,604    |
| Olympic           | 272,610            | 12,466                | 285,076    |
| Peninsula         | 235,319            | 10,758                | 246,077    |
| Pierce District   | 430,107            | 27,734                | 457,841    |
| Renton            | 236,349            | 0                     | 236,349    |
| Seattle District  | 629,872            | 22,041                | 651,913    |
| Shoreline         | 200,809            |                       | 200,809    |
| Skagit Valley     | 342,116            | 12,331                | 354,447    |
| South Puget Sound | 167,614            | 7,661                 | 175,275    |
| Spokane District  | 1,014,987          | 12,445                | 1,027,432  |
| Tacoma            | 322,534            |                       | 322,534    |
| Walla Walla       | 361,192            | 11,725                | 372,917    |
| Wenatchee Valley  | 237,634            | 10,969                | 248,603    |
| Whatcom           | 131,815            |                       | 131,815    |
| Yakima Valley     | 598,799            | 10,563                | 609,362    |
| SYSTEM TOTAL      | 9,822,255          | 258,273               | 10,080,528 |

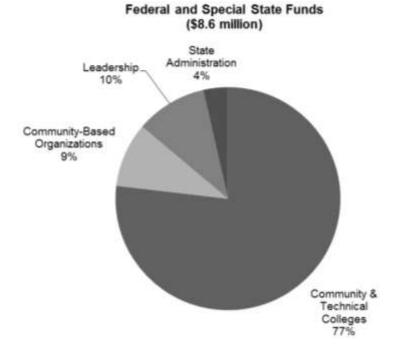
#### **Federal and Special State Basic Skills Funds**

#### **Federal Funds**

The Adult Education and Family Literacy Act, Title II of the Workforce Investment Act of 1998, provides federal funds to supplement state and local resources expended for literacy and basic skills instruction. Funds are awarded to community and technical colleges as well as community-based organizations. Funds also support staff and program development provided through the Adult Basic Education Office at the State Board. Adjusted for inflation, this funding source has declined five percent over the past five years.

Basic Grant awards are to be used to establish education programs for young people and adults age 16 and over whose mastery of basic skills (reading, writing, speaking in English, and computing) is insufficient to enable them to function on the job and in society, to achieve individual goals, and to develop personal knowledge and potential.

Basic grant funds support four types of instruction:



- Adult Basic Education (ABE) and literacy for adults below the ninth grade proficiency level;
- English as a Second Language (ESL) for adults with limited English proficiency;
- Adult secondary education (ASE) for young people and adults to obtain a high school diploma, or to pass the General Educational Development (GED) tests;
- Instruction to institutionalized adults in prisons, jails, and drug and alcohol rehabilitation residential centers (previously funded as a line item).

#### **State Funds**

Beginning in 2009-10, as colleges were faced with increasing budget cuts, the earmarks for state-funded Basic Skills enrollments were removed to increase colleges' spending flexibility. As a result, that was the last year that State Funds were able to be reported in the table in the same way it had been reported historically.

#### FEDERAL AND SPECIAL STATE BASIC SKILLS FUNDS **EXPENDITURES FOR FISCAL YEAR 2007-08 TO 2011-12**

#### **Federal Funds**

|                                     | 2007-08    | 2008-09    | 2009-10     | 2010-11   | 2011-12   |
|-------------------------------------|------------|------------|-------------|-----------|-----------|
| Community & Technical Colleges      | 6,837,299  | 6,743,807  | 6,871,735   | 6,689,664 | 6,624,659 |
| Other Providers                     |            |            |             |           |           |
| Community-Based Organizations       | 731,290    | 732,195    | 795,373     | 764,427   | 804,331   |
| SBCTC                               |            |            |             |           |           |
| Leadership                          | 1,138,695  | 1,110,054  | 1,082,024   | 1,138,235 | 886,495   |
| State Administration                | 455,477    | 444,020    | 432,809     | 455,294   | 304,372   |
| Federal Current \$ Total            | 9,162,761  | 9,030,076  | 9,181,941   | 9,047,620 | 8,619,856 |
| Federal Constant \$ Total           | 9,810,237  | 9,525,397  | 9,564,522   | 9,260,614 | 8,619,856 |
| % Change                            | -          | -1.5%      | 1.7%        | -1.5%     | -5.0%     |
|                                     |            | ;          | State Funds |           |           |
|                                     | 2007-08    | 2008-09    | 2009-10     | 2010-11   | 2011-12   |
| Community & Technical Colleges      |            |            |             |           |           |
| EL/Civics*                          | 292,358    | 394,259    | ***         | ***       | ***       |
| Family Literacy Grants              | 563,855    | 559,402    | ***         | ***       | ***       |
| Volunteer Literacy Program          | 134,238    | 135,642    | ***         | ***       | ***       |
| State Subtotal, Colleges            | 990,451    | 1,089,303  | ***         | ***       | ***       |
| Community-Based Organizations       |            |            |             |           |           |
| EL/Civics*                          | 139,847    | 139,847    | ***         | ***       | ***       |
| Family Literacy Grants              | 90,000     | 100,000    | ***         | ***       | ***       |
| Volunteer Literacy Program**        | 102,025    | 99,256     | ***         | ***       | ***       |
| State Subtotal, CBOs                | 331,872    | 339,103    | ***         | ***       | ***       |
| SBCTC – Advisory Comm, Admin, etc.  | 40,520     | 40,520     | ***         | ***       | ***       |
| State Current \$Total               | 1,362,843  | 1,468,926  | ***         | ***       | ***       |
| State Constant \$ Total             | 1,459,147  | 1,468,926  | ***         | ***       | ***       |
| % Change                            | -          | 0.7%       | ***         | ***       | ***       |
| Federal and State Funds Current \$  | 10,525,604 | 10,499,002 | 9,181,941   | 9,047,620 | 8,619,856 |
| Federal and State Funds Constant \$ | 11,269,383 | 10,499,002 | 9,564,522   | 9,260,614 | 8,619,856 |
| % Change                            | -          | -0.3%      | -8.9%       | -3.2%     | -6.9%     |

<sup>\*</sup>Prior to 2001-02 these were called Supplemental ESL. In addition funding for EL Civics includes both federal and state

<sup>\*\*</sup>Funding for Volunteer Literacy includes both federal and state funds through 2008-09.
\*\*\*These earmarks were removed in FY10 to increase colleges' spending flexibility.

### State WorkFirst Expenditures

WorkFirst is Washington's welfare reform program that helps people in low-income families find jobs, retain jobs, find better jobs, and become self-sufficient. WorkFirst's three main goals are to: 1) reduce poverty by helping people to get and keep jobs, 2) sustain independence by helping people keep and improve jobs, and 3) protect children and other vulnerable residents by providing for childcare and stopgap funding for emergency situations. What sets WorkFirst apart from other reform initiatives is the commitment to go beyond simply mandating participants to find work. WorkFirst enables participants to gain the skills necessary for higher wages, better jobs, and further advancement.

Consistent with the long-standing role of colleges in preparing welfare recipients and other low-income students for work and job advancement, the colleges and the State Board made a commitment to play a key role in the WorkFirst effort of the state. The 2011-12 WorkFirst state block grant expenditures fell significantly as a result of changes in state policies for participation, which impacted the number of participants willing or able to participate and subsequent funding.

SBCTC awards funds to community and technical colleges and WorkFirst training providers at community-based organizations and private colleges in two portions, 80 percent for funding core services and 20 percent allocated based on performance of I-BEST enrollments and student achievement.

College expenditures of the \$18,540,151 in WorkFirst funds are reimbursed by the State Board office and therefore net to zero in expenditures reports.

# WORKFIRST EXPENDITURES FISCAL YEARS 2007-08 TO 2011-12

|   | 2007-08            | 2008-09            | 2009-10            | 2010-11            | 2011-12            |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|
| WorkFirst Block Grant                           | 25,512,801         | 26,105,172         | 22,328,325         | 21,089,807         | 17,701,004         |
| SBCTC/Tech Asst<br>Private Career Schools/CBO's | 683,859<br>709,955 | 610,993<br>818,478 | 449,571<br>807,969 | 444,265<br>604,598 | 314,113<br>525,034 |
| Current \$ Total                                | 26,906,615         | 27,534,643         | 23,585,865         | 22,138,670         | 18,540,151         |
| Constant \$                                     | 28,807,939         | 29,044,982         | 24,568,609         | 22,659,846         | 18,540,151         |

### WORKFIRST BLOCK GRANT EXPENDITURES FISCAL YEAR 2011-12

#### **FY12 WORKFIRST GRANT**

| Bates Technical College                 | 564,026    |
|---|------------|
| Bellevue College                        | 346,980    |
| Bellingham Technical College            | 396,030    |
| Big Bend Community College              | 437,889    |
| Cascadia Community College              | -          |
| Centralia College                       | 507,418    |
| Clark College                           | 719,029    |
| Clover Park Technical College           | 862,096    |
| Columbia Basin College                  | 471,753    |
| Edmonds Community College               | 400,532    |
| Everett Community College               | 905,561    |
| Grays Harbor College                    | 520,559    |
| Green River Community College           | 803,017    |
| Highline Community College              | 716,557    |
| Lake Washington Institute of Technology | 194,245    |
| Lower Columbia College                  | 814,057    |
| Olympic College                         | 744,694    |
| Peninsula College                       | 398,965    |
| Pierce College District                 | 421,017    |
| Renton Technical College                | 584,513    |
| Seattle Community Colleges              | 1,318,420  |
| Shoreline Community College             | 281,602    |
| Skagit Valley College                   | 405,203    |
| South Puget Sound Community College     | 455,826    |
| Spokane District Office                 | 1,848,527  |
| Tacoma Community College                | 424,506    |
| Walla Walla Community College           | 407,989    |
| Wenatchee Valley College                | 181,846    |
| Whatcom Community College               | 297,943    |
| Yakima Valley Community College         | 1,270,206  |
| Subtotal                                | 17,701,004 |
| CBOs/Private Colleges                   | 314,113    |
| SBCTC/Tech Assistance                   | 525,034    |
| SYSTEM TOTAL                            | 18,540,151 |