Washington State Board for Community and Technical Colleges

Academic Year Report 2013-2014

December 2014



Summary of 2013-14

- Washington community and technical colleges enrolled the equivalent of 182,677 full-time students (annual FTES) during academic year 2013-14, a decrease of two percent from the previous year's level. Of the total, 142,460 FTES 78 percent were in state-funded courses. State-funded FTES are supported by student tuition and state funding.
- Community and technical colleges served over a third of a million people 388,082 students in 2013-14. This unduplicated headcount represents each student counted only once, even if the student enrolled for more than one quarter or at more than one college during the year.
- A total of 67,924 (48 percent) state-supported FTES were generated by students enrolled for workforce education (upgrading job skills or preparing to enter a new job field). Workforce FTES declined three percent from the previous year and 13 percent from the record high enrollment in 2010-11.
- In 2013-14, community and technical colleges served 12,690 Worker Retraining students (8,245 FTES). This represents a 13 percent decrease in students from the prior year, largely a result of the slowly recovering economy.
- Students who were preparing to transfer to four-year institutions accounted for 56,695 FTES (40 percent). 13,757 FTES (almost 10 percent) were generated by students enrolled with an immediate goal of basic education: Adult Basic Education (ABE), English as a Second Language (ESL), High School Equivalency preparation, or high school completion.
- Colleges enrolled 42,032 FTES in eLearning instruction, an increase of nine percent from 2012-13. Online learning comprises 63 percent of eLearning and increased by six percent. Hybrid, which combines online with some face-to-face, was 35 percent of all eLearning. Colleges enrolled 14,724 FTES as hybrid, an increase of 14 percent from the prior year.
- In 2013-14, 20,100 Running Start students high school students earning high school and college credit simultaneously accounted for 14,699 FTES. Another 3,998 high school students enrolled in college classes offered at their high school (College in the High School) and 3,908 high school students enrolled in alternative high school programs offered at the colleges. Additionally, 744 students received their high school diploma as part of earning their associate degree.
- Integrated Basic Education and Skills Training (I-BEST) pairs ABE or ESL with workforce training. In 2013-14, 3,861 students were enrolled for 2,034 FTES in programs in fields such as allied health, welding, automotive, and early childhood education.
- Ten colleges offered upper division course work for the applied bachelor's degrees (649 FTES).
- In 2013-14, 17,724 individuals were employed in state-supported positions in Washington community and technical colleges. This included faculty, classified staff, administrative, and other professionals, and equaled 13,665 full-time equivalents and 53 percent faculty positions.
- System expenditures totaled more than \$1.31 billion. Forty-six percent came from general and special state funds.
- Capital appropriations for the 2013-15 biennium totaled \$302.5 million. The 30 college districts own just over 19 million square feet of facilities and 2,976 acres of land.

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Introduction

The Report

The *Academic Year Report 2013-14* provides a snapshot of funding, facilities, staffing, and enrollments in Washington's community and technical colleges for the past academic year. The report also describes key measures of student outcomes and addresses the most frequently asked questions related to expenditures, personnel, and students. Additional demographic information regarding community and technical college students is available in the AYR 2013-14's companion publication: *Fall 2013 Enrollment and Staffing Report*.

The primary source of information for this document is the State Board for Community and Technical Colleges' (SBCTC) Data Warehouse, which is derived from the common management information systems used by all community and technical colleges in the state.

The Washington Community and Technical College System

Washington's Community and Technical College Act of 1991 provides for a state system of community and technical colleges separate from public secondary schools and four-year institutions. The act requires community colleges "offer an open door to every citizen, regardless of his or her academic background or experiences, at a cost normally within his or her economic means" (RCW 28B.50.020(1)).

Each college district is required to "offer thoroughly comprehensive educational, training and service programs to meet the needs of both the communities and students served by combining high standards of excellence in academic transfer courses; realistic and practical courses in occupational education, both graded and ungraded; community services of an educational, cultural, and recreational nature; and adult education" (RCW 28B.50.020(2)). Technical colleges are exempt from the requirement to offer academic transfer courses. Each district is governed by a board of five trustees appointed to five-year terms by the Governor with the consent of the senate.

Washington's first junior college was founded in 1915 in Everett when 42 students started a one-year college program on the top floor of Everett High School. It closed in 1923 because of a lack of students. Centralia College, the state's oldest continuously operating community college, opened in 1925. It was followed by Skagit Valley College in 1926, Yakima Valley College in 1928, and Grays Harbor College in 1930. Between 1933 and 1941 four more community colleges began operation in Washington: Clark College in 1933, Lower Columbia in 1934, Wenatchee Valley in 1939, and Everett in 1941. All locally administered and funded, the colleges' combined enrollment was approximately 1,000 students.

The Seattle School District opened Edison Vocational School in 1930, the state's first true, public vocational school. The Spokane School District followed suit in 1939 by establishing the Spokane Trade School. Both schools eventually became community colleges. The oldest existing vocational technical institute (VTI), Tacoma's Bates VTI, opened in 1940. VTIs subsequently opened in Lakewood (Clover Park), Pasco (Columbia Basin), Renton, Vancouver (Clark), Kirkland (Lake Washington), Olympia (South Puget Sound), and Bellingham. The VTIs in Pasco, Vancouver, and Olympia became community colleges.

Between 1925 and 1941, Washington State made three attempts to provide public support for junior colleges. State support was provided for the first time by the 1941 Legislature; however, that act restricted the number and location of junior colleges, prohibiting their establishment in counties having either a public or private four-year institution. In 1945, junior colleges were made a part of their local school districts and supported through their funding, as was the case with vocational technical institutes until 1991.

In 1961, the restrictions against expansion of community colleges were removed by the Legislature and junior colleges were designated as "community" colleges.

Community colleges' financing was separated from that of local school districts in 1963. In 1965, the Legislature declared its intention to establish a separate, independent community college system. Based on the recommendations of the Arthur D. Little Company, the 1967 Legislature adopted the Community College Act of 1967, which the Governor signed on April 3 of that year.

The structure of the community college system remained largely intact until 1991 when, as part of the Workforce Training and Education Act, the Legislature amended the Community College Act of 1967 and redesignated it as the Community and Technical College Act of 1991.

The state's five remaining public vocational technical institutes were designated as "technical colleges," removing them from the jurisdiction of their local school districts, and merging them with the community college system. Each technical college was provided with its own college district and a board of trustees. Each technical college district overlaps the districts of neighboring community colleges. The State Board for Community College Education was renamed the State Board for Community and Technical Colleges by the 1991 act.

The Community and Technical College Act of 1991 also brought the Seattle Vocational Institute (SVI) into the Seattle Community College District. SVI, known as the Washington Institute of Applied Technology since its establishment by the Legislature in 1987, was housed in a facility previously occupied by the Seattle Occupational Industrialization Center before it closed. SVI serves economically disadvantaged people in Seattle's Central district, providing jobrelated training for adults and contract training for local businesses.

In 1994, the Legislature approved the establishment of the 30th college district, Cascadia Community College. The new district began enrolling state-supported students in fall 2000.

Pierce College Puyallup became the system's 34th college when the State Board for Community and Technical Colleges granted it college status as part of the Pierce District in June 1999.

In 2005, the Legislature gave the State Board authority to offer applied baccalaureate programs in a pilot program at selected community and technical colleges. The 2010 Legislature removed the pilot status and gave the State Board authority to approve community and technical college applied baccalaureate degree programs.

In 2009, the Legislature allowed the five technical colleges to offer transfer degrees that prepare students for professional bachelor's degrees in addition to offering technical degrees. The 2010 Legislature removed the pilot status; and in 2012 the Legislature gave the State Board authority to approve community and technical college applied baccalaureate degree programs.

Washington Community and Technical Colleges



Enrollments

Funding Sources

State-supported enrollments: Courses funded through a combination of state appropriation and tuition are designated as state-supported. The state portion covers nearly two-thirds (62 percent) of the cost of instruction. When students, employers, or social service agencies pay tuition in state-supported courses, they are paying 38 percent of the cost of providing those courses.

Contract-funded enrollments: Courses in which no state funds are used to cover costs of instruction are either contract- or student-funded. The costs for contract-funded courses are paid by an enterprise such as an employer or social service agency for the benefit of its employees or clients. There are several types of contracts (more information on the following programs can be found in the Selected Programs chapter of this report):

- Dual enrollment programs include **Running Start**, **College in the High School**, and **Alternative High School** programs.
- Eight college districts offered contracted instruction for the Washington **Department of Corrections** at 12 correctional facilities in 2012-13. Students enroll in courses to increase literacy and gain occupational skills.
- About two-thirds of the community and technical colleges offer Contract International enrollment programs. Organizations contract with colleges to provide instruction for international students. These organizations pay fees equal to full non-resident tuition. (The rest of this report describes International Students for all funds only.)
- Colleges also contract with local businesses under the Job Skills Program (JSP) and the Customized
 Training Program (CTP). Employee training is provided by the college and the costs are covered by a state
 grant in JSP. The costs for CTP are first covered up front by state funds and then repaid in full by the business.

Student-funded enrollments: Courses in which costs are paid entirely by those who enroll increased by nearly seven percent in 2013-14 while colleges continue to attempt to manage enrollments through funding sources other than to state resources. Student-funded courses include a wide variety of offerings:

- Workforce training/upgrading courses such as microcomputer applications, information technology certification, web design, flagger and traffic control, and business management.
- Continuing education courses required for license renewal (e.g., real estate and health care).
- Leisure courses such as foreign language for travelers, photography, and dance.

Factors Impacting Enrollments

In 2013-14, the college system exceeded its allocated state funded enrollment target by three percent or 4,115 FTES. However, this marked the third straight year in which both state and total FTES decreased after peak enrollments in 2010-11. Total FTES (all funds) decreased two percent from the prior year. State FTES, which comprise 78 percent of total FTES, decreased four percent from 2011-12.

Many students, in particular those enrolled in worker retraining during the recession, continue to be drawn back to work by the improving economy. Students' ability to attend may also have been influenced by tuition increases and changes to financial aid. The latter included federal rule changes, students unserved by state aid due to lack of funds, as was the case of State Need Grants and Opportunity Grants, and funding levels that did not keep pace with rising tuition and growth in eligible students.

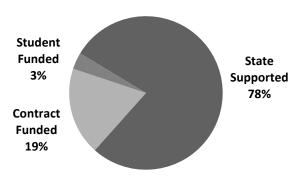
Although college enrollments declined in nearly all course content areas, Dual Credit programs continued to see increases in enrollment. Students enrolling in Running Start and College in the High School programs set enrollment records, and students are enrolling for more credits when they do attend. The Running Start program continued to grow even though recent legislation restricted the number of credits paid for by the program and a relatively flat enrollment in junior and senior high school students, those eligible to enroll in the programs.

Full-time Equivalent Students (FTES)

An annual FTES equals 45 credits. For example, two students taking a total of 45 credits between them during the year would equal one annualized FTES. In 2013-14, FTES decreased to 182,677, down two percent from 2012-13. This decrease was the third year of downward trend in FTES growth.

In 2013-14, state-supported FTES also fell by nearly three percent, a rate that has slowed after falling more than four percent in 2012-13 and more than five percent in 2011-12. Even with the decline, colleges still readily exceeded their allocated target by more than 3,600 FTES.

FTES by Funding Source Academic Year 2013-14



FTES BY FUNDING SOURCE ACADEMIC YEAR 2009-10 to 2013-14

	2009-10	2010-11	2011-12	2012-13	2013-14	5 Year Change
State-Supported*	159,939	161,081	152,378	146,542	142,460	-10.9%
% Change	8.6%	0.7%	-5.4%	-3.8%	-2.8%	
Contract Funded	33,789	33,840	32,005	33,813	33,844	0.2%
% Change	5.7%	0.2%	-5.4%	5.6%	0.1%	
Student Funded	5,199	5,189	6,247	5,975	6,373	22.6%
% Change	18.6%	-0.2%	20.4%	-4.4%	6.7%	
TOTAL	198,927	200,109	190,630	186,330	182,677	-8.2%
% Change	8.3%	0.6%	-4.7%	-2.3%	-2.0%	
STATE ALLOCATION*	138,270	142,328	139,775	139,608	138,798	0.4%
STATE FTES ABOVE ALLOCATION	21,669	18,753	12,603	6,934	3,662	

Source: SBCTC Data Warehouse, Class Table and SBCTC Enrollment Report.

Note: Contract includes Running Start and Contract International FTES.

^{*}Data excludes Private Career School allocations (402 in FY09, 486 in FY10, 676 in FY11, 430 in FY12, and 448 in FY13).

FTES BY FUNDING SOURCE BY COLLEGE ACADEMIC YEAR 2013-14 Page 1 of 2

Bates 3,819 343 4,162 62 4,225 Bellevue 8,752 3,064 11,816 739 12,555 Bellingham 1,917 55 1,972 65 2,037 Big Bend 1,732 222 1,954 2 1,956 Cascadia 1,950 645 2,595 0 2,595 Centralia 2,258 653 2,911 34 2,945 Clark 7,942 1,640 9,581 483 10,064 Clover Park 4,246 192 4,438 71 4,509 Columbia Basin 5,038 876 5,914 91 6,005 Edmonds 5,149 2,821 7,970 514 8,484 Everett 5,150 1,738 6,889 917 7,805 Grays Harbor 1,667 571 2,238 10 2,248 Green River 5,529 3,153 8,682 289 8,971		State Supported	Contract Funded	Subtotal State and Contract	Student Funded	Total FTES
Bellingham 1.917 55 1,972 65 2,037 Big Bend 1,732 222 1,954 2 1,956 Cascadia 1,950 645 2,595 0 2,595 Centralia 2,258 653 2,911 34 2,945 Clark 7,942 1,640 9,581 483 10,064 Clover Park 4,246 192 4,438 71 4,509 Columbia Basin 5,038 876 5,914 91 6,005 Edmonds 5,149 2,821 7,970 514 8,484 Everett 5,150 1,738 6,889 917 7,805 Grays Harbor 1,667 571 2,238 10 2,248 Green River 5,529 3,153 8,682 289 8,971 Highline 6,116 1,778 7,894 36 7,930 Lake Washington 3,116 479 3,595 38 3,633 </td <td>Bates</td> <td>3,819</td> <td>343</td> <td>4,162</td> <td>62</td> <td>4,225</td>	Bates	3,819	343	4,162	62	4,225
Big Bend 1,732 222 1,954 2 1,956 Cascadia 1,950 645 2,595 0 2,595 Centralia 2,258 653 2,911 34 2,945 Clark 7,942 1,640 9,581 483 10,064 Clower Park 4,246 192 4,438 71 4,509 Columbia Basin 5,038 876 5,914 91 6,005 Edmonds 5,149 2,821 7,970 514 8,484 Everett 5,150 1,738 6,889 917 7,805 Grays Harbor 1,667 571 2,238 10 2,248 Green River 5,529 3,153 8,682 289 8,971 Highline 6,116 1,778 7,894 36 7,930 Lake Washington 3,116 479 3,595 38 3,633 Olympic 5,486 754 6,240 1 6,241	Bellevue	8,752	3,064	11,816	739	12,555
Cascadia 1,950 645 2,595 0 2,595 Centralia 2,258 653 2,911 34 2,945 Clark 7,942 1,640 9,581 483 10,064 Clover Park 4,246 192 4,438 71 4,509 Columbia Basin 5,038 876 5,914 91 6,005 Edmonds 5,149 2,821 7,970 514 8,484 Everett 5,150 1,738 6,889 917 7,805 Grays Harbor 1,667 571 2,238 10 2,248 Green River 5,529 3,153 8,682 289 8,971 Highline 6,116 1,778 7,894 36 7,930 Lake Washington 3,116 479 3,595 38 3,633 Lower Columbia 2,937 333 3,270 53 3,323 Olympic 5,486 754 6,240 1 6,241	Bellingham	1,917	55	1,972	65	2,037
Centralia 2,258 653 2,911 34 2,948 Clark 7,942 1,640 9,581 483 10,064 Clover Park 4,246 192 4,438 71 4,509 Columbia Basin 5,038 876 5,914 91 6,005 Edmonds 5,149 2,821 7,970 514 8,484 Everett 5,150 1,738 6,889 917 7,805 Grays Harbor 1,667 571 2,238 10 2,248 Green River 5,529 3,153 8,682 289 8,971 Highline 6,116 1,778 7,894 36 7,930 Lake Washington 3,116 479 3,595 38 3,633 Lower Columbia 2,937 333 3,270 53 3,323 Olympic 5,486 754 6,240 1 6,241 Peirce Fort Steilacoom 3,246 2,137 5,383 84	Big Bend	1,732	222	1,954	2	1,956
Clark 7,942 1,640 9,581 483 10,064 Clover Park 4,246 192 4,438 71 4,509 Columbia Basin 5,038 876 5,914 91 6,005 Edmonds 5,149 2,821 7,970 514 8,484 Everett 5,150 1,738 6,889 917 7,805 Grays Harbor 1,667 571 2,238 10 2,248 Green River 5,529 3,153 8,682 289 8,971 Highline 6,116 1,778 7,894 36 7,930 Lake Washington 3,116 479 3,595 38 3,633 Lower Columbia 2,937 333 3,270 53 3,323 Olympic 5,486 754 6,240 1 6,241 Peincs Fort Steilacoom 3,246 2,137 5,383 84 5,467 Pierce Puyallup 2,196 687 2,883 0	Cascadia	1,950	645	2,595	0	2,595
Clover Park 4,246 192 4,438 71 4,509 Columbia Basin 5,038 876 5,914 91 6,005 Edmonds 5,149 2,821 7,970 514 8,484 Everett 5,150 1,738 6,889 917 7,805 Grays Harbor 1,667 571 2,238 10 2,248 Green River 5,529 3,153 8,682 289 8,971 Highline 6,116 1,778 7,894 36 7,930 Lake Washington 3,116 479 3,595 38 3,633 Lower Columbia 2,937 333 3,270 53 3,323 Olympic 5,486 754 6,240 1 6,241 Peninsula 1,757 687 2,444 26 2,470 Pierce Fort Steilacoom 3,246 2,137 5,383 84 5,467 Pierce Puyallup 2,196 687 2,883 0	Centralia	2,258	653	2,911	34	2,945
Columbia Basin 5,038 876 5,914 91 6,005 Edmonds 5,149 2,821 7,970 514 8,484 Everett 5,150 1,738 6,889 917 7,805 Grays Harbor 1,667 571 2,238 10 2,248 Green River 5,529 3,153 8,682 289 8,971 Highline 6,116 1,778 7,894 36 7,930 Lake Washington 3,116 479 3,595 38 3,633 Lower Columbia 2,937 333 3,270 53 3,323 Olympic 5,486 754 6,240 1 6,241 Peinsula 1,757 687 2,444 26 2,470 Pierce Fort Steilacoom 3,246 2,137 5,383 84 5,467 Pierce Puyallup 2,196 687 2,883 0 2,883 Renton 3,770 200 3,970 35 <	Clark	7,942	1,640	9,581	483	10,064
Edmonds 5,149 2,821 7,970 514 8,484 Everett 5,150 1,738 6,889 917 7,805 Grays Harbor 1,667 571 2,238 10 2,248 Green River 5,529 3,153 8,682 289 8,971 Highline 6,116 1,778 7,894 36 7,930 Lake Washington 3,116 479 3,595 38 3,633 Lower Columbia 2,937 333 3,270 53 3,232 Olympic 5,486 754 6,240 1 6,241 Peinisula 1,757 687 2,444 26 2,470 Pierce Fort Steilacoom 3,246 2,137 5,383 84 5,467 Pierce Puyallup 2,196 687 2,883 0 2,883 Renton 3,770 200 3,970 35 4,006 Seattle Central 5,634 1,261 6,895 750	Clover Park	4,246	192	4,438	71	4,509
Everett 5,150 1,738 6,889 917 7,805 Grays Harbor 1,667 571 2,238 10 2,248 Green River 5,529 3,153 8,682 289 8,971 Highline 6,116 1,778 7,894 36 7,930 Lake Washington 3,116 479 3,595 38 3,633 Lower Columbia 2,937 333 3,270 53 3,323 Olympic 5,486 754 6,240 1 6,241 Peninsula 1,757 687 2,444 26 2,470 Pierce Fort Steilacoom 3,246 2,137 5,383 84 5,467 Pierce Puyallup 2,196 687 2,883 0 2,883 Renton 3,770 200 3,970 35 4,006 Seattle Central 5,634 1,261 6,895 750 7,645	Columbia Basin	5,038	876	5,914	91	6,005
Grays Harbor 1,667 571 2,238 10 2,248 Green River 5,529 3,153 8,682 289 8,971 Highline 6,116 1,778 7,894 36 7,930 Lake Washington 3,116 479 3,595 38 3,633 Lower Columbia 2,937 333 3,270 53 3,323 Olympic 5,486 754 6,240 1 6,241 Peninsula 1,757 687 2,444 26 2,470 Pierce Fort Steilacoom 3,246 2,137 5,383 84 5,467 Pierce Puyallup 2,196 687 2,883 0 2,883 Renton 3,770 200 3,970 35 4,006 Seattle Central 5,634 1,261 6,895 750 7,645	Edmonds	5,149	2,821	7,970	514	8,484
Green River 5,529 3,153 8,682 289 8,971 Highline 6,116 1,778 7,894 36 7,930 Lake Washington 3,116 479 3,595 38 3,633 Lower Columbia 2,937 333 3,270 53 3,323 Olympic 5,486 754 6,240 1 6,241 Peninsula 1,757 687 2,444 26 2,470 Pierce Fort Steilacoom 3,246 2,137 5,383 84 5,467 Pierce Puyallup 2,196 687 2,883 0 2,883 Renton 3,770 200 3,970 35 4,006 Seattle Central 5,634 1,261 6,895 750 7,645	Everett	5,150	1,738	6,889	917	7,805
Highline 6,116 1,778 7,894 36 7,930 Lake Washington 3,116 479 3,595 38 3,633 Lower Columbia 2,937 333 3,270 53 3,323 Olympic 5,486 754 6,240 1 6,241 Peninsula 1,757 687 2,444 26 2,470 Pierce Fort Steilacoom 3,246 2,137 5,383 84 5,467 Pierce Puyallup 2,196 687 2,883 0 2,883 Renton 3,770 200 3,970 35 4,006 Seattle Central 5,634 1,261 6,895 750 7,645	Grays Harbor	1,667	571	2,238	10	2,248
Lake Washington 3,116 479 3,595 38 3,633 Lower Columbia 2,937 333 3,270 53 3,323 Olympic 5,486 754 6,240 1 6,241 Peninsula 1,757 687 2,444 26 2,470 Pierce Fort Steilacoom 3,246 2,137 5,383 84 5,467 Pierce Puyallup 2,196 687 2,883 0 2,883 Renton 3,770 200 3,970 35 4,006 Seattle Central 5,634 1,261 6,895 750 7,645	Green River	5,529	3,153	8,682	289	8,971
Lower Columbia 2,937 333 3,270 53 3,323 Olympic 5,486 754 6,240 1 6,241 Peninsula 1,757 687 2,444 26 2,470 Pierce Fort Steilacoom 3,246 2,137 5,383 84 5,467 Pierce Puyallup 2,196 687 2,883 0 2,883 Renton 3,770 200 3,970 35 4,006 Seattle Central 5,634 1,261 6,895 750 7,645	Highline	6,116	1,778	7,894	36	7,930
Olympic 5,486 754 6,240 1 6,241 Peninsula 1,757 687 2,444 26 2,470 Pierce Fort Steilacoom 3,246 2,137 5,383 84 5,467 Pierce Puyallup 2,196 687 2,883 0 2,883 Renton 3,770 200 3,970 35 4,006 Seattle Central 5,634 1,261 6,895 750 7,645	Lake Washington	3,116	479	3,595	38	3,633
Peninsula 1,757 687 2,444 26 2,470 Pierce Fort Steilacoom 3,246 2,137 5,383 84 5,467 Pierce Puyallup 2,196 687 2,883 0 2,883 Renton 3,770 200 3,970 35 4,006 Seattle Central 5,634 1,261 6,895 750 7,645	Lower Columbia	2,937	333	3,270	53	3,323
Pierce Fort Steilacoom 3,246 2,137 5,383 84 5,467 Pierce Puyallup 2,196 687 2,883 0 2,883 Renton 3,770 200 3,970 35 4,006 Seattle Central 5,634 1,261 6,895 750 7,645	Olympic	5,486	754	6,240	1	6,241
Pierce Puyallup 2,196 687 2,883 0 2,883 Renton 3,770 200 3,970 35 4,006 Seattle Central 5,634 1,261 6,895 750 7,645	Peninsula	1,757	687	2,444	26	2,470
Renton 3,770 200 3,970 35 4,006 Seattle Central 5,634 1,261 6,895 750 7,645	Pierce Fort Steilacoom	3,246	2,137	5,383	84	5,467
Seattle Central 5,634 1,261 6,895 750 7,645	Pierce Puyallup	2,196	687	2,883	0	2,883
	Renton	3,770	200	3,970	35	4,006
Seattle North 4 023 873 4 896 666 5 562	Seattle Central	5,634	1,261	6,895	750	7,645
Scattle Forth 4,025 075 4,070 000 5,502	Seattle North	4,023	873	4,896	666	5,562
Seattle South 4,602 723 5,325 98 5,423	Seattle South	4,602	723	5,325	98	5,423

FTES BY FUNDING SOURCE BY COLLEGE ACADEMIC YEAR 2013-14 Page 2 of 2

	State Supported	Contract Funded	Subtotal State and Contract	Student Funded	Total FTES
Seattle Voc Institute	467	21	488	0	488
Shoreline	5,019	528	5,547	20	5,567
Skagit Valley	3,824	447	4,271	26	4,297
South Puget Sound	3,673	667	4,340	55	4,396
Spokane	5,962	303	6,265	113	6,378
Spokane Falls	6,799	1,161	7,959	144	8,104
Tacoma	6,118	1,069	7,187	25	7,212
Walla Walla	3,342	1,928	5,270	28	5,298
Wenatchee Valley	2,737	481	3,218	149	3,367
Whatcom	2,503	876	3,380	746	4,126
Yakima Valley	3,984	475	4,459	2	4,461
SYSTEM TOTAL	142,460	33,844	176,304	6,373	182,677

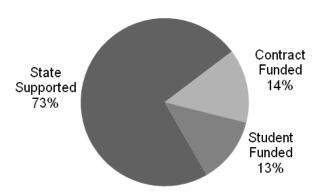
Source: SBCTC Data Warehouse, Class Table.

Student Headcount

Community and technical colleges enrolled 388,082 students in 2013-14. This is a nearly three percent decrease from the previous year. The decrease was mainly due to fewer students in state and contract funded categories.

More than a quarter million (283,408) students enrolled in state-supported courses paid for by a combination of tuition and state funds allocated directly to the college system. This is a decrease of three percent or 8,711 students from the prior academic year.

Headcount by Funding Source Academic Year 2013-14



HEADCOUNT BY FUNDING SOURCE ACADEMIC YEARS 2009-10 TO 2013-14

	2009-10	2010-11	2011-12	2012-13	2013-14	5 Year Change
State-Supported	338,109	330,608	305,709	292,119	283,408	-16.2%
% Change	1.1%	-2.2%	-7.5%	-4.4%	-3.0%	
Contract Funded	74,789	71,276	61,638	58,165	55,136	-26.3%
% Change	9.0%	-4.7%	-13.5%	-5.6%	-5.2%	
Student Funded	57,009	54,022	52,396	49,083	49,538	-13.1%
% Change	-16.4%	-5.2%	-3.0%	-6.3%	0.9%	
SYSTEM TOTAL	469,907	455,906	419,743	399,367	388,082	-17.4%
% Change	-0.3%	-3.0%	-7.9%	-4.9%	-2.8%	
COLLEGE TOTAL	485,587	471,164	433,969	412,958	401,367	-17.3%
% Change	-0.3%	-3.0%	-7.9%	-4.8%	-2.8%	

Source: SBCTC Data Warehouse.

Note: The system total reflects each person counted only once even if they were enrolled at more than one college or in more than one funding source during the year.

STUDENT HEADCOUNT BY FUNDING SOURCE BY COLLEGE ACADEMIC YEAR 2013-14 Page 1 of 2

	State Su	pported	Contract	Funded	Student	Funded	Total Headcount
Bates	7,599	85.0%	503	5.6%	842	9.4%	8,944
Bellevue	18,918	70.0%	4,998	15.6%	8,122	30.0%	32,038
Bellingham	3,823	70.1%	134	2.5%	1,500	27.5%	5,457
Big Bend	3,208	87.7%	318	8.7%	133	3.6%	3,659
Cascadia	3,947	83.9%	758	16.1%	0	0.0%	4,705
Centralia	4,891	62.5%	2,366	30.2%	574	7.3%	7,831
Clark	16,565	72.4%	2,552	11.1%	3,772	16.5%	22,889
Clover Park	6,686	91.5%	268	3.7%	350	4.8%	7,304
Columbia Basin	10,149	88.9%	959	8.4%	304	2.7%	11,412
Edmonds	11,596	62.9%	5,528	30.0%	1,310	7.1%	18,434
Everett	11,211	57.1%	4,573	23.3%	3,864	19.7%	19,648
Grays Harbor	2,788	64.2%	1,292	29.8%	262	6.0%	4,342
Green River	10,471	57.4%	3,579	19.6%	4,197	23.0%	18,247
Highline	13,542	82.4%	2,163	13.2%	730	4.4%	16,435
Lake Washington	6,396	85.6%	512	6.8%	568	7.6%	7,476
Lower Columbia	5,264	77.8%	656	9.7%	848	12.5%	6,768
Olympic	12,005	93.4%	537	4.2%	316	2.5%	12,858
Peninsula	3,229	62.9%	1,215	23.7%	690	13.4%	5,134
Pierce Fort Steilacoom	7,451	54.2%	5,012	36.5%	1,278	9.3%	13,741
Pierce Puyallup	5,439	85.7%	909	14.3%	0	0.0%	6,348
Renton	8,860	92.5%	396	4.1%	324	3.4%	9,580
Seattle Central	11,685	71.5%	2,556	15.6%	2,095	12.8%	16,336
Seattle North	10,622	66.7%	1,038	6.5%	4,262	26.8%	15,922
Seattle South	10,703	75.8%	897	6.4%	2,517	17.8%	14,117
Seattle Voc Institute	1,075	99.7%	3	0.3%	0	0.0%	1,078

STUDENT HEADCOUNT BY FUNDING SOURCE BY COLLEGE ACADEMIC YEAR 2013-14 Page 2 of 2

	State S	Supported	Contrac	Contract Funded		nt Funded	Total Headcount	
Shoreline	9,132	88.3%	978	9.5%	230	2.2%	10,340	
Skagit Valley	8,048	84.1%	769	8.0%	756	7.9%	9,573	
South Puget Sound	7,460	74.5%	898	9.0%	1,652	16.5%	10,010	
Spokane	9,853	84.0%	424	3.6%	1,452	12.4%	11,729	
Spokane Falls*	15,342	80.7%	2,255	11.9%	1,403	7.4%	19,000	
Tacoma	11,081	85.5%	1,776	13.7%	99	0.8%	12,956	
Walla Walla	5,778	54.8%	4,365	41.4%	393	3.7%	10,536	
Wenatchee Valley	4,932	73.2%	718	10.7%	1,085	16.1%	6,735	
Whatcom	5,504	50.1%	1,231	11.2%	4,245	38.7%	10,980	
Yakima Valley	7,672	87.1%	786	8.9%	347	3.9%	8,805	
COLLEGE TOTAL	292,925	73.0%	57,922	14.4%	50,520	12.7%	401,367	
SYSTEM TOTAL	283,408	73.0%	55,136	14.2%	49,538	12.8%	388,082	

Source: SBCTC Data Warehouse, Student Table.

Note: The system total reflects each person counted only once even if they were enrolled at more than one college or in more than one funding source during the year. *Spokane Institute for Extended Learning students are included in Spokane Falls counts.

FTES by Student Purpose for Attending - State-Supported

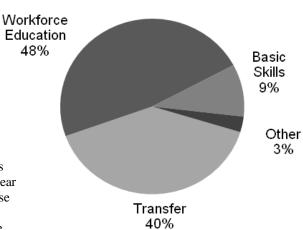
State-supported FTES decreased nearly three percent in 2013-14 from the prior year, after reaching an all-time high in 2010-11.

The FTES generated by students enrolled for the purpose of transferring to a university accounted for 40 percent of the total FTES. This was a decrease of 1,213 FTES, a two percent drop from the prior year.

FTES generated by students attending for workforce education decreased by 2,312 FTES or three percent. Workforce students generated 48 percent of all state FTES.

The number of FTES generated by students who took courses with basic education as their immediate goal decreased this year by 757 FTES, or five percent. Following a substantial decrease in the prior year, FTES in home/family life increased by six percent in 2013-14. FTES in this area make up less than three percent of the total.

FTES by Student Purpose State Supported



FTES BY STUDENT PURPOSE FOR ATTENDING ACADEMIC YEAR 2009-10 TO 2013-14

		Sta		All Funds			
	2009-10	2010-11	2011-12	2012-13	2013-14	2012-13	2013-14
Workforce Education	77,936	78,069	72,697	70,236	67,924	79,663	76,833
% of Change	13.5%	0.2%	-6.9%	-3.4%	-3.3%	-2.9%	-3.6%
% of Total	48.7%	48.5%	47.7%	47.9%	47.7%	42.8%	42.1%
Transfer	59,694	61,682	60,118	57,908	56,695	77,968	77,468
% of Change	6.4%	3.3%	-2.5%	-3.7%	-2.1%	-1.1%	-0.6%
% of Total	37.3%	38.3%	39.5%	39.5%	39.8%	41.8%	42.4%
Basic Education as Immediate Goal	16,925	16,148	14,929	14,514	13,757	18,916	18,134
% of Change	-0.6%	-4.6%	-7.6%	-2.8%	-5.2%	-3.3%	-4.1%
% of Total	10.6%	10.0%	9.8%	9.9%	9.7%	10.2%	9.9%
Home/Family Life/							
Other/Not Reported	5,384	5,182	4,634	3,851	4,084	9,775	10,274
% of Change	-2.8%	-3.8%	-10.6%	-16.9%	6.1%	-4.6%	5.1%
% of Total	3.4%	3.2%	3.0%	2.6%	2.9%	5.2%	5.6%
TOTAL	159,939	161,081	152,378	146,508	142,459	186,322	182,709

Source: SBCTC Data Warehouse, Student Table.

FTES BY PURPOSE FOR ATTENDING BY COLLEGE STATE SUPPORTED ACADEMIC YEAR 2013-14 Page 1 of 2

	Workforce Education	% of Total	Transfer	% of Total	Basic Education as Immediate Goal	% of Total	Home & Family Life/ Other/Not Specified	% of Total	Total
Bates	2,836	74.3%	5	0.1%	305	8.0%	673	17.6%	3,819
Bellevue	3,290	37.6%	4,340	49.6%	534	6.1%	589	6.7%	8,752
Bellingham	1,847	96.4%	16	0.8%	31	1.6%	24	1.2%	1,917
Big Bend	929	53.6%	739	42.7%	64	3.7%	1	0.0%	1,732
Cascadia	269	13.8%	1,466	75.2%	197	10.1%	18	0.9%	1,950
Centralia	935	41.4%	844	37.4%	338	15.0%	141	6.2%	2,258
Clark	3,247	40.9%	4,077	51.3%	521	6.6%	96	1.2%	7,942
Clover Park	3,565	84.0%	103	2.4%	279	6.6%	298	7.0%	4,246
Columbia Basin	1,912	37.9%	2,408	47.8%	695	13.8%	23	0.5%	5,038
Edmonds	2,099	40.8%	2,487	48.3%	445	8.6%	118	2.3%	5,149
Everett	2,150	41.7%	2,337	45.4%	587	11.4%	76	1.5%	5,150
Grays Harbor	811	48.7%	549	33.0%	264	15.8%	42	2.5%	1,667
Green River	2,167	39.2%	2,501	45.2%	773	14.0%	87	1.6%	5,529
Highline	1,621	26.5%	2,425	39.7%	2,004	32.8%	66	1.1%	6,116
Lake Washington	2,491	80.0%	394	12.6%	172	5.5%	59	1.9%	3,116
Lower Columbia	1,449	49.3%	902	30.7%	538	18.3%	48	1.6%	2,937
Olympic	2,954	53.8%	2,234	40.7%	213	3.9%	85	1.6%	5,486
Peninsula	895	50.9%	627	35.7%	192	10.9%	43	2.4%	1,757
Pierce Fort Steilacoom	1,601	49.3%	1,583	48.8%	27	0.8%	34	1.0%	3,246
Pierce Puyallup	958	43.6%	1,082	49.3%	140	6.4%	17	0.8%	2,196
Renton	2,689	71.3%	280	7.4%	755	20.0%	46	1.2%	3,770
Seattle Central	2,117	37.6%	2,572	45.7%	733	13.0%	213	3.8%	5,634
Seattle North	1,723	42.8%	1,762	43.8%	318	7.9%	220	5.5%	4,023

FTES BY PURPOSE FOR ATTENDING BY COLLEGE STATE SUPPORTED ACADEMIC YEAR 2013-14 Page 2 of 2

	Workforce Education	% of Total	Transfer	% of Total	Basic Education as Immediate Goal	% of Total	Home & Family Life/ Other/Not Specified	% of Total	Total
Seattle South	3,115	67.7%	1,287	28.0%	142	3.1%	59	1.3%	4,602
Seattle Voc Institute	404	86.6%	0	0.0%	62	13.4%	0	0.0%	467
Shoreline	1,919	38.2%	2,550	50.8%	318	6.3%	232	4.6%	5,019
Skagit Valley	1,988	52.0%	1,631	42.6%	184	4.8%	22	0.6%	3,824
South Puget Sound	1,508	41.0%	1,843	50.2%	208	5.7%	115	3.1%	3,673
Spokane	4,396	73.7%	1,513	25.4%	20	0.3%	33	0.5%	5,962
Spokane Falls	2,467	36.3%	3,049	44.9%	952	14.0%	330	4.9%	6,799
Tacoma	2,185	35.7%	3,578	58.5%	270	4.4%	85	1.4%	6,118
Walla Walla	1,776	53.1%	1,165	34.9%	304	9.1%	96	2.9%	3,342
Wenatchee Valley	1,089	39.8%	1,381	50.5%	258	9.4%	9	0.3%	2,737
Whatcom	874	34.9%	1,420	56.7%	159	6.4%	50	2.0%	2,503
Yakima Valley	1,648	41.4%	1,544	38.8%	755	18.9%	37	0.9%	3,983
SYSTEM TOTAL	67,924	47.7%	56,695	39.8%	13,757	9.7%	4,084	2.9%	142,459

Source: SBCTC Data Warehouse, STUCLASS and STUDENT Tables.

Student Headcount by Purpose for Attending – State-Supported

In 2013-14, 124,828 students (44 percent of all state-supported students) were enrolled for a workforce-related purpose. This represents a decrease of two percent from the prior year.

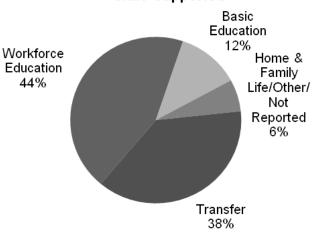
In addition to students attending for workforce education, another 107,161 state-supported students enrolled with the goal of transferring to a four-year institution. The number of transfer students decreased by two percent in 2013-14.

Basic Education includes students for whom improvement of basic academic skills was their immediate goal. Students enrolled for this purpose decreased nearly nine percent in 2013-14. There were 33,778 such students in state-supported ABE, ESL, GED, or high school completion classes.

The remaining 17,641, or six percent of all state-supported students, enrolled to develop parenting and consumer homemaking skills, to prepare for retirement, or did not

specify a goal when they enrolled. Unlike in the prior four years, there was a small decrease (one percent) in these course offerings from the prior year.

Headcount by Purpose for Attending State Supported



STUDENTS BY PURPOSE FOR ATTENDING ACADEMIC YEAR 2009-10 TO 2013-14

		St	All F	unds			
	2009-10	2010-11	2011-12	2012-13	2013-14	2012-13	2013-14
TT 10 T1 (154010	1.40.007	122 110	127.70	124.020	154565	1.40.551
Workforce Education	154,213	148,337	133,119	127,760	124,828	154,765	148,771
% Change	3.7%	-3.8%	-10.3%	-4.0%	-2.3%	-4.9%	-3.9%
Transfer	113,358	115,677	113,697	109,382	107,161	136,983	135,864
% Change	4.6%	2.0%	-1.7%	-3.8%	-2.0%	-3.1%	-0.8%
Basic Education as							
Immediate Goal	45,692	43,149	38,841	37,080	33,778	45,074	41,345
% Change	-3.3%	-5.6%	-10.0%	-4.5%	-8.9%	-4.9%	-8.3%
Home/Family Life/							
Other/Not Reported	24,846	23,445	20,052	17,897	17,641	62,545	62,102
% Change	-17.1%	-5.6%	-14.5%	-10.7%	-1.4%	-8.3%	-0.7%
TOTAL	338,109	330,608	305,709	292,119	283,408	399,367	388,082

Source: SBCTC Data Warehouse, Student Table.

STUDENT HEADCOUNT BY PURPOSE FOR ATTENDING BY COLLEGE STATE SUPPORTED ACADEMIC YEAR 2013-14 Page 1 of 2

	Workforce Education	%	Transfer	%	Basic Education as Immediate Goal	%	Home & Family Life/ Other/Not Specified	%	Total
Bates	4,875	64%	15	0%	1,043	14%	1,666	22%	7,599
Bellevue	7,035	37%	8,530	45%	1,536	8%	1,817	10%	18,918
Bellingham	3,420	89%	35	1%	148	4%	220	6%	3,823
Big Bend	1,628	51%	1,280	40%	300	9%	0	0%	3,208
Cascadia	517	13%	2,846	72%	532	13%	52	1%	3,947
Centralia	1,503	31%	1,392	28%	669	14%	1,327	27%	4,891
Clark	6,232	38%	8,449	51%	1,332	8%	552	3%	16,565
Clover Park	5,625	84%	143	2%	682	10%	236	4%	6,686
Columbia Basin	3,772	37%	4,592	45%	1,712	17%	73	1%	10,149
Edmonds	4,675	40%	4,826	42%	1,237	11%	858	7%	11,596
Everett	4,346	39%	4,973	44%	1,716	15%	176	2%	11,211
Grays Harbor	1,164	42%	865	31%	481	17%	278	10%	2,788
Green River	3,699	35%	4,748	45%	1,735	17%	289	3%	10,471
Highline	3,129	23%	4,922	36%	5,381	40%	110	1%	13,542
Lake Washington	4,499	70%	789	12%	324	5%	784	12%	6,396
Lower Columbia	2,490	47%	1,626	31%	913	17%	235	4%	5,264
Olympic	6,217	52%	4,592	38%	755	6%	441	4%	12,005
Peninsula	1,408	44%	1,232	38%	354	11%	235	7%	3,229
Pierce Fort Steilacoom	3,556	48%	3,650	49%	101	1%	144	2%	7,451
Pierce Puyallup	2,243	41%	2,672	49%	454	8%	70	1%	5,439
Renton	6,395	72%	661	7%	1,722	19%	82	1%	8,860
Seattle Central	3,551	30%	5,318	46%	1,911	16%	905	8%	11,685
Seattle North	4,563	43%	4,164	39%	706	7%	1,189	11%	10,622

STUDENT HEADCOUNT BY PURPOSE FOR ATTENDING BY COLLEGE STATE SUPPORTED ACADEMIC YEAR 2013-14 Page 2 of 2

	Workforce Education	%	Transfer	⁰ / ₀	Basic Education as Immediate Goal	%	Home & Family Life/ Other/Not Specified	%	Total
Seattle South	7,281	68%	2,983	28%	204	2%	235	2%	10,703
Seattle Voc Institute	970	90%	0	0%	105	10%	0	0%	1,075
Shoreline	3,368	37%	4,322	47%	650	7%	792	9%	9,132
Skagit Valley	4,242	53%	3,146	39%	544	7%	116	1%	8,048
South Puget Sound	2,775	37%	3,528	47%	725	10%	432	6%	7,460
Spokane	7,041	71%	2,741	28%	25	0%	46	0%	9,853
Spokane Falls*	4,530	30%	5,531	36%	1,782	12%	3,499	23%	15,342
Tacoma	3,847	35%	6,458	58%	592	5%	184	2%	11,081
Walla Walla	2,525	44%	1,814	31%	668	12%	771	13%	5,778
Wenatchee Valley	1,678	34%	2,428	49%	797	16%	29	1%	4,932
Whatcom	1,908	35%	3,043	55%	412	7%	141	3%	5,504
Yakima Valley	2,677	35%	2,854	37%	2,084	27%	57	1%	7,672
COLLEGE TOTAL	129,384	44%	111,168	38%	34,332	12%	18,041	6%	292,925
SYSTEM TOTAL	124,828	44%	107,161	38%	33,778	12%	17,641	6%	283,408

Source: SBCTC Data Warehouse, Student Table.

^{*}Spokane Institute for Extended Learning students are included in Spokane Falls counts.

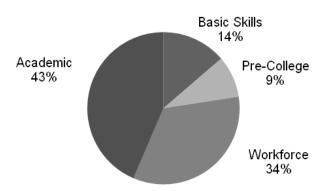
FTES by Course Intent - State Supported

There are four major course content areas: Academic, Workforce, Pre-College (developmental) and Basic Education. State-funded FTES declined from 2013-14 in all course intent areas.

Pre-college courses are those needed to prepare for college-level work, particularly math. Pre-college FTES also decreased by over 1,000 FTES, or nearly eight percent.

Basic education enrollments decreased by 402 FTES or two percent, a greater decline than the previous year's decline. Basic education includes English as a Second Language (ESL), Adult Basic Education, high school diploma programs for adults, and courses to prepare for the GED test.

FTES by Course Intent State Supported



FTES BY COURSE INTENT STATE SUPPORTED ACADEMIC YEARS 2009-10 TO 2013-14

	2009-10	2010-11	2011-12	2012-13	2013-14	5 Year Change
Academic	64,963	68,195	65,541	62,719	62,064	-4.5%
% Change	11.3%	5.0%	-3.9%	-4.3%	-1.0%	
Workforce	56,687	55,591	52,339	50,247	48,257	-14.9%
% Change	9.4%	-1.9%	-5.8%	-4.0%	-4.0%	
Pre-College	15,020	15,633	14,764	13,665	12,629	-15.9%
% Change	13.7%	4.1%	-5.6%	-7.4%	-7.6%	
Basic Education	23,269	21,661	19,734	19,912	19,510	-16.2%
% Change	-2.6%	-6.9%	-8.9%	0.9%	-2.0%	
All Courses	159,939	161,081	152,378	146,542	142,460	-10.9%
% Change	8.6%	0.7%	-5.4%	-3.8%	-2.8%	

Source: SBCTC Data Warehouse, Class Table.

FTES BY COURSE INTENT BY COLLEGE STATE SUPPORTED ACADEMIC YEAR 2013-14 Page 1 of 2

	Academic	% of Total	Workforce	% of Total	Pre- College	% of Total	Basic Education	% of Total	Total
Bates	143	3.8%	3,264	85.5%	81	2.1%	331	8.7%	3,819
Bellevue	5,783	66.1%	1,883	21.5%	536	6.1%	551	6.3%	8,752
Bellingham	287	15.0%	1,429	74.6%	104	5.4%	97	5.1%	1,917
Big Bend	729	42.1%	595	34.3%	239	13.8%	169	9.8%	1,732
Cascadia	1,452	74.4%	127	6.5%	178	9.1%	193	9.9%	1,950
Centralia	906	40.1%	800	35.4%	192	8.5%	359	15.9%	2,258
Clark	4,094	51.6%	2,089	26.3%	931	11.7%	827	10.4%	7,942
Clover Park	483	11.4%	3,162	74.5%	303	7.1%	298	7.0%	4,246
Columbia Basin	2,672	53.0%	1,114	22.1%	572	11.4%	680	13.5%	5,038
Edmonds	2,149	41.7%	1,761	34.2%	397	7.7%	843	16.4%	5,149
Everett	2,661	51.7%	1,311	25.5%	516	10.0%	663	12.9%	5,150
Grays Harbor	702	42.1%	419	25.1%	227	13.6%	318	19.1%	1,667
Green River	2,655	48.0%	1,563	28.3%	482	8.7%	829	15.0%	5,529
Highline	2,478	40.5%	1,205	19.7%	389	6.4%	2,043	33.4%	6,116
Lake Washington	776	24.9%	1,652	53.0%	146	4.7%	541	17.4%	3,116
Lower Columbia	1,097	37.4%	872	29.7%	268	9.1%	700	23.8%	2,937
Olympic	2,714	49.5%	1,956	35.6%	582	10.6%	234	4.3%	5,486
Peninsula	692	39.4%	645	36.7%	181	10.3%	238	13.6%	1,757
Pierce Fort Steilacoom	1,831	56.4%	678	20.9%	310	9.5%	427	13.1%	3,246
Pierce Puyallup	1,237	56.3%	405	18.5%	257	11.7%	297	13.5%	2,196
Renton	353	9.4%	1,978	52.5%	151	4.0%	1,289	34.2%	3,770
Seattle Central	2,622	46.5%	1,696	30.1%	445	7.9%	872	15.5%	5,634
Seattle North	1,917	47.6%	1,273	31.6%	287	7.1%	546	13.6%	4,023
Seattle South	1,334	29.0%	2,020	43.9%	266	5.8%	982	21.3%	4,602

FTES BY COURSE INTENT BY COLLEGE STATE SUPPORTED ACADEMIC YEAR 2013-14 Page 2 of 2

	Academic	% of Total	Workforce	% of Total	Pre- College	% of Total	Basic Education	% of Total	Total
Seattle Voc Institute	0	0.0%	362	77.6%	0	0.0%	105	22.4%	467
Shoreline	2,708	54.0%	1,428	28.5%	340	6.8%	542	10.8%	5,019
Skagit Valley	1,503	39.3%	1,425	37.3%	467	12.2%	429	11.2%	3,824
South Puget Sound	1,919	52.3%	1,069	29.1%	464	12.6%	221	6.0%	3,673
Spokane	2,010	33.7%	3,369	56.5%	500	8.4%	82	1.4%	5,962
Spokane Falls	3,160	46.5%	1,405	20.7%	470	6.9%	1,764	25.9%	6,799
Tacoma	3,607	59.0%	1,248	20.4%	873	14.3%	390	6.4%	6,118
Walla Walla	1,218	36.5%	1,464	43.8%	277	8.3%	383	11.5%	3,342
Wenatchee Valley	1,165	42.6%	962	35.2%	348	12.7%	261	9.6%	2,737
Whatcom	1,519	60.7%	482	19.2%	296	11.8%	207	8.3%	2,503
Yakima Valley	1,485	37.3%	1,145	28.8%	555	13.9%	798	20.0%	3,984
SYSTEM TOTAL	62,064	43.6%	48,257	33.9%	12,629	8.9%	19,510	13.7%	142,460

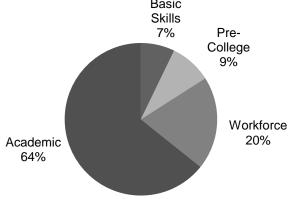
Source: Data Warehouse, Class Table. Note: Totals may not add due to rounding.

Contract Funded FTES by Course Intent

Contract-funded FTES represented 19 percent of the total students in 2013-14. There are four distinct types of contracted students: high school dual enrollment programs such as Running Start, Department of Corrections programs, Contract International students and other contracted courses with state agencies (for example, WorkFirst), business, industry, and the military (see the chapter on Selected Programs for more detail).

Most Running Start students and many Contract International students take academic courses. Consequently, academic courses represent the largest program area for contract students. The FTES in these courses increased by three percent compared to 2012-13. Contract workforce course offerings decreased five percent and pre-college courses increased by two percent. Basic education courses, especially ABE, are important offerings at the corrections sites. These courses decreased significantly from 2012-13, (11 percent), further limiting services to this population.





FTES BY COURSE INTENT CONTRACT FUNDED ACADEMIC YEARS 2009-10 TO 2013-14

	2009-10	2010-11	2011-12	2012-13	2013-14	5 Year Change
Academic	18,323	19,429	19,428	21,134	21,747	18.7%
% Change	7.1%	6.0%	0.0%	8.8%	2.9%	
Workforce	9,236	8,234	6,790	7,037	6,691	-27.6%
% Change	8.4%	-10.8%	-17.5%	3.6%	-4.9%	
Pre-College	2,347	2,555	2,812	2,908	2,975	26.8%
% Change	0.9%	8.8%	10.1%	3.4%	2.3%	
Basic Education	3,883	3,622	2,975	2,734	2,428	-37.5%
% Change	-3.2%	-6.7%	-17.9%	-8.1%	-11.2%	
All Courses	33,789	33,840	32,005	33,813	33,842	0.2%
% Change	5.7%	0.2%	-5.4%	5.6%	0.1%	

Source: SBCTC Data Warehouse, Class Table

FTES BY COURSE INTENT BY COLLEGE CONTRACT FUNDED ACADEMIC YEAR 2013-14 Page 1 of 2

	Academic	% of Total	Workforce	% of Total	Pre- College	% of Total	Basic Education	% of Total	Total
Bates	21	6.2%	221	64.3%	29	8.3%	73	21.2%	343
Bellevue	2,113	69.0%	446	14.6%	505	16.5%	0	0.0%	3,064
Bellingham	10	18.6%	43	79.4%	0	0.2%	1	1.8%	55
Big Bend	197	88.7%	21	9.6%	3	1.4%	1	0.3%	222
Cascadia	527	81.7%	13	2.0%	105	16.3%	0	0.0%	645
Centralia	263	40.2%	216	33.1%	10	1.5%	165	25.2%	653
Clark	1,353	82.5%	239	14.6%	2	0.1%	46	2.8%	1,640
Clover Park	21	10.8%	144	74.7%	22	11.6%	6	3.0%	192
Columbia Basin	736	84.0%	99	11.3%	8	0.9%	34	3.8%	876
Edmonds	1,591	56.4%	826	29.3%	187	6.6%	216	7.7%	2,821
Everett	1,378	79.3%	260	15.0%	34	2.0%	66	3.8%	1,738
Grays Harbor	137	24.0%	265	46.4%	0	0.0%	169	29.6%	571
Green River	2,160	68.5%	212	6.7%	739	23.4%	42	1.3%	3,153
Highline	1,224	68.9%	423	23.8%	79	4.5%	52	2.9%	1,778
Lake Washington	137	28.7%	144	30.0%	96	20.1%	101	21.2%	479
Lower Columbia	272	81.7%	22	6.5%	2	0.5%	38	11.4%	333
Olympic	632	83.8%	118	15.7%	2	0.2%	2	0.3%	754
Peninsula	268	39.1%	252	36.8%	12	1.8%	153	22.3%	685
Pierce Fort Steilacoom	1,587	74.3%	238	11.1%	297	13.9%	15	0.7%	2,137
Pierce Puyallup	662	96.4%	25	3.6%	0	0.0%	0	0.0%	687
Renton	44	22.1%	46	22.9%	6	2.9%	104	52.1%	200
Seattle Central	1,006	79.7%	226	18.0%	29	2.3%	0	0.0%	1,261
Seattle North	700	80.1%	110	12.6%	63	7.2%	0	0.0%	873
Seattle South	253	35.0%	80	11.1%	386	53.3%	4	0.6%	723
Seattle Voc Institute	0	0.0%	21	100.0%	0	0.0%	0	0.0%	21

FTES BY COURSE INTENT BY COLLEGE CONTRACT FUNDED ACADEMIC YEAR 2013-14 Page 2 of 2

	Academic	% of Total	Workforce	% of Total	Pre- College	% of Total	Basic Skills	% of Total	Total
Shoreline	220	41.6%	113	21.4%	74	14.0%	122	23.0%	528
Skagit Valley	353	79.0%	81	18.1%	8	1.8%	5	1.1%	447
South Puget Sound	576	86.4%	69	10.3%	0	0.0%	22	3.3%	667
Spokane	229	75.5%	74	24.3%	1	0.2%	0	0.0%	303
Spokane Falls	632	54.4%	320	27.6%	30	2.6%	179	15.4%	1,161
Tacoma	639	59.8%	225	21.1%	66	6.2%	139	13.0%	1,069
Walla Walla	349	18.1%	960	49.8%	88	4.5%	531	27.6%	1,928
Wenatchee Valley	430	89.5%	48	9.9%	1	0.2%	2	0.4%	481
Whatcom	723	82.5%	48	5.5%	91	10.4%	15	1.7%	876
Yakima Valley	304	64.0%	43	9.1%	1	0.2%	127	26.7%	475
SYSTEM TOTAL	21,747	64.3%	6,691	19.8%	2,975	8.8%	2,428	7.2%	33,842

Source: SBCTC Data Warehouse, Class Table. Note: Totals may not add due to rounding.

State-Supported FTES versus College District Allocation

		2012-13 State		<u>2013-14</u> State				
	Allocation	Supported	Difference	Allocation	Supported	Difference		
Bates	4,868	5,144	276	4,835	3,819	-1,016		
Bellevue	7,474	8,921	1,447	7,423	8,752	1,329		
Bellingham	1,845	2,057	212	1,835	1,917	82		
Big Bend	1,687	1,730	43	1,683	1,732	49		
Cascadia	1,505	1,937	432	1,498	1,950	452		
Centralia	2,285	2,296	11	2,269	2,258	-11		
Clark	6,979	8,828	1,849	6,955	7,956	1,001		
Clover Park	4,290	4,360	70	4,266	4,246	-20		
Columbia Basin	4,891	4,992	101	4,878	5,038	160		
Edmonds	5,159	5,343	184	5,126	5,191	65		
Everett	5,243	5,274	31	5,226	5,433	207		
Grays Harbor	1,833	1,628	-205	1,744	1,667	-77		
Green River	5,733	5,782	49	5,672	5,529	-143		
Highline	6,064	6,371	307	6,031	6,116	85		
Lake Washington	3,078	3,096	18	3,039	3,116	77		
Lower Columbia	2,542	2,932	390	2,529	2,937	408		
Olympic	4,838	5,778	940	4,819	5,520	701		
Peninsula	1,748	1,840	92	1,718	1,757	39		
Pierce District	5,687	5,672	-15	5,669	5,523	-146		
Renton	3,933	3,684	-249	3,891	3,770	-121		
Seattle District	15,030	14,071	-959	14,935	14,726	-209		
Shoreline	5,179	5,110	-69	5,159	5,019	-140		
Skagit Valley	3,873	3,837	-36	3,854	3,824	-30		
South Puget Sound	3,478	3,745	267	3,468	3,673	205		
Spokane District	13,747	13,576	-171	13,724	12,761	-963		
Tacoma	4,570	6,120	1,550	4,543	6,118	1,575		
Walla Walla	3,063	3,245	182	3,034	3,342	308		
Wenatchee Valley	2,524	2,779	255	2,513	2,737	224		
Whatcom	2,446	2,686	240	2,446	2,503	57		
Yakima Valley	4,016	4,147	131	4,016	3,984	-32		
SYSTEM TOTAL	139,608	146,981	7,373	138,798	142,913	4,115		
Private Career Schools	430	448	18	430	381	-49		

Source: SBCTC Data Warehouse and OFM Budget Driver Report.
Note: State allocations and FTES include University Contract and University Center of North Puget Sound FTES.

Selected Programs

Enrollments in Selected Programs

The community and technical college system offers a wide variety of programs and tuition assistance opportunities. This chapter details selected programs such as the Applied Baccalaureate degrees, Integrated Basic Education and Skills Training (I-BEST), apprenticeship training, and the Worker Retraining program.

Apprenticeship combines classroom studies with on-the-job training supervised by a journey-level craft person or trade professional. Apprenticeship enrollments increased six percent in 2013-14, a change in the pattern of decline from the prior four academic years.

Colleges began offering applied baccalaureate degrees in 2007. Ten colleges offered 17 **Applied Baccalaureate** degree programs during 2013-14. FTES from all funding sources was 649. This was a significant increase of 26 percent from the prior year and the number of programs offered grew.

Eight colleges offer courses in correctional facilities under contract with the state **Department of Corrections**. The number of inmates participating in the programs increased two percent in 2013-14, and FTES increased more than one percent as compared to the previous year. In 2011-12, the Department of Corrections introduced a new educational referral guide to reflect its new philosophy of "getting the right offender in the right program," focusing mainly on high-risk-to-reoffend inmates. Its old policy was that all offenders receive some services. The end result of the new policy is that while fewer offenders receive educational services, those in educational programs get instruction at a higher level of intensity.

Dual credit and High School Enrollment programs include Running Start, Alternative High School, College in the High School, and Tech Prep. The Running Start program allowed 20,100 11 and 12 grade students to take college courses, earning both high school and college credit. This number continues to grow each year. 3,998 students were served in College in the High School, a 12 percent increase from the previous year. The number of students participating in alternative high school programs offered at the colleges increased six percent to 3,908 students in 2013-14.

eLearning courses allow students to participate in learning by using digital and networked technologies inside or outside of the classroom. eLearning courses displace some or all of the face-to-face time of a traditional course. After a decline in 2012-13, eLearning FTES grew by more than three percent in 2013-14. eLearning is 22 percent of total FTES (all funds). Online is the largest type of eLearning, comprising 63 percent. Hybrid courses comprise 35 percent of all eLearning. Hybrid courses increased 10 percent from the previous year and 46 percent since 2009-10.

I-BEST programs assist students in earning college-level professional-technical credits by integrating basic skills with workforce education. All colleges now offer at least one I-BEST program in which a basic skills instructor and a professional-technical instructor jointly instruct in the same classroom. 2,034 FTES from all fund sources in 2013-14, an increase of 16 percent over the prior year.

International student instruction is both state- and contract-funded. State-funded students pay non-resident tuition and come from a wide range of countries. In 2013-14, colleges enrolled 13,811 international student FTES (all funds). This represented an increase of 11 percent more than the previous year.

The Opportunity Grant program is designed to support and encourage low-income students to complete a degree or certificate by filling in funding gaps not addressed by existing financial aid programs. Colleges awarded Opportunity Grants to 4,832 students in 2013-14 who generated 3,274 FTES.

A Worker Retraining student is a dislocated worker enrolled in training to gain skills to re-enter the workforce. Community and technical colleges served 8,245 Worker Retraining FTES in 2013-14, a decline of 12 percent from the prior year. Many students, in particular those enrolled in worker retraining during the recession have been drawn back to work by the improving economy. Some have had to leave early as their support benefits were reduced or ended.

WorkFirst students enroll in college for short vocational training. About 8,300 students participated in the WorkFirst program in 2013-14 and generated 4,140 FTES. WorkFirst FTES and students declined sharply for the fourth straight year as the program underwent significant budget cuts.

FTES IN SELECTED PROGRAMS

	2009-10	2010-11	2011-12	2012-13	2013-14	5 Year Change
Apprenticeship (State) % Change	3,020 -10.8%	2,576 -14.7%	2,199 -14.6%	1,986 -9.7%	2,113 6.4%	-30.0%
Bachelor of Applied Science (All Funds) % Change	246 72.0%	323 31.6%	437 35.2%	513 17.4%	649 26.5%	164.3%
Basic Skills (State) % Change	23,250 6.4%	21,570 -7.2%	19,653 -8.9%	19,912 1.3%	19,510 -2.0%	-16.1%
Corrections (Contract) % Change	4,713 0.5%	4,375 -7.2%	3,916 -10.5%	3,911 -0.1%	3,965 1.4%	-15.9%
I-BEST (All Funds) % Change	1,760 51.6%	1,782 1.2%	1,674 -6.0%	1,749 4.5%	2,034 16.3%	15.6%
International Students (All Funds) % Change	9,218 -1.1%	9,836 6.7%	11,025 12.1%	12,456 13.0%	13,811 10.9%	49.8%
Opportunity Grants (All Funds) % Change	3,585 8.5%	3,816 6.4%	3,649 -4.4%	3,399 -6.8%	3,274 -3.7%	-8.7%
Worker Retraining (State) % Change	12,738 50.5%	13,403 5.2%	11,152 -16.8%	9,388 -15.8%	8,245 -12.2%	-35.3%
WorkFirst (All Funds) % Change	8,101 12.9%	7,416 -8.4%	5,857 -21.0%	4,740 -19.1%	4,140 -12.7%	-48.9%

STUDENT HEADCOUNT IN SELECTED PROGRAMS

	2009-10	2010-11	2011-12	2012-13	2013-14	5 Year Change
Apprenticeship (State)	10,146	8,468	7,502	6,803	7,145	-29.6%
% Change	-16.3%	-16.5%	-11.4%	-9.3%	5.0%	
Bachelor of Applied Science (All Funds)	404	547	722	729	857	112.1%
% Change	9.8%	35.4%	32.0%	1.0%	17.6%	
Basic Skills (State)	65,930	61,430	54,611	54,515	51,652	-21.7%
% Change	-6.2%	-6.8%	-11.1%	-0.2%	-5.3%	
Corrections (Contract)	11,113	10,191	9,486	9,326	9,596	-13.7%
% Change	-2.6%	-8.3%	-6.9%	-1.7%	2.9%	
I-BEST (All Funds)	3,233	3,394	3,275	3,623	3,861	19.4%
% Change	14.5%	5.0%	-3.5%	10.6%	6.6%	
International Students (All Funds)	11,396	11,991	13,409	14,720	16,204	42.2%
% Change	-1.2%	5.2%	11.8%	9.8%	10.1%	
Opportunity Grants (State)	5,174	5,411	5,159	4,882	4,832	-5.6%
% Change	-2.3%	4.6%	-4.7%	-5.4%	0.0%	
Worker Retraining (State)	18,580	19,562	16,601	14,639	12,690	-31.7%
% Change	22.8%	5.3%	-15.1%	-11.8%	-13.3%	
WorkFirst (All Funds)	16,589	15,444	11,675	9,990	8,335	-49.8%
% Change	6.7%	-6.9%	-24.4%	-14.4%	-16.6%	

Source: SBCTC Data Warehouse.

FTES IN SELECTED PROGRAMS BY COLLEGE ACADEMIC YEAR 2013-14 Page 1 of 2

	Apprenticeship (State)	Bachelor of Applied Science (All Funds)	Basic Skills (State)	Dept. of Corrections (Contract)	I-BEST (All Funds)
Bates	166	0	331	0	6
Bellevue	0	148	551	0	26
Bellingham	4	0	97	0	29
Big Bend	0	0	169	0	40
Cascadia	0	0	193	0	0
Centralia	0	54	359	324	44
Clark	20	0	827	80	49
Clover Park	5	0	298	0	74
Columbia Basin	120	118	680	0	12
Edmonds	0	0	843	369	49
Everett	23	0	663	0	12
Grays Harbor	4	0	318	426	91
Green River	4	18	829	0	35
Highline	3	0	2,043	0	29
Lake Washington	34	45	541	0	43
Lower Columbia	1	0	700	0	111
Olympic	432	37	234	0	43
Peninsula	0	76	238	367	213
Pierce Fort Steilacoom	0	0	427	0	56
Pierce Puyallup	0	0	297	0	13
Renton	233	0	1,289	0	216
Seattle Central	0	55	872	0	32
Seattle North	0	13	546	0	24

FTES IN SELECTED PROGRAMS BY COLLEGE ACADEMIC YEAR 2013-14 Page 2 of 2

	Apprenticeship (State)	Bachelor of Applied Science (All Funds)	Basic Skills (State)	Dept. of Corrections (Contract)	I-BEST (All Funds)
Seattle South	605	86	982	0	14
Seattle Voc Institute	0	0	105	0	43
Shoreline	0	0	542	0	250
Skagit Valley	141	0	429	0	72
South Puget Sound	1	0	221	0	31
Spokane District	0	0	0	419	0
Spokane	316	0	82	0	89
Spokane Falls	0	0	1,764	0	26
Tacoma	0	0	390	292	69
Walla Walla	0	0	383	1,688	38
Wenatchee Valley	2	0	261	0	96
Whatcom	0	0	207	0	26
Yakima Valley	0	0	798	0	34
SYSTEM TOTAL	2,113	649	19,510	3,965	2,034

Source: SBCTC Data Warehouse.

FTES IN SELECTED PROGRAMS BY COLLEGE ACADEMIC YEAR 2013-14 Page 1 of 2

	International Students (All Funds)	Opportunity Grants (All Funds)	Worker Retraining (State)	WorkFirst (All Funds)
Bates	11	83	447	156
Bellevue	1,273	126	366	67
Bellingham	0	71	212	43
Big Bend	9	90	61	39
Cascadia	262	28	43	0
Centralia	53	123	211	135
Clark	120	70	268	197
Clover Park	44	221	546	183
Columbia Basin	9	65	287	55
Edmonds	1,637	94	359	148
Everett	374	90	154	156
Grays Harbor	2	84	222	109
Green River	2,113	163	457	205
Highline	532	126	258	277
Lake Washington	137	47	244	28
Lower Columbia	9	65	122	257
Olympic	89	79	266	220
Peninsula	124	110	231	71
Pierce Fort Steilacoom	383	175	145	65
Pierce Puyallup	33	99	129	33
Renton	6	82	207	111
Seattle Central	2,257	60	286	59
Seattle North	1,328	89	274	62
Seattle South	528	72	346	101
Seattle Voc Institute	0	41	172	49

FTES IN SELECTED PROGRAMS BY COLLEGE ACADEMIC YEAR 2013-14 Page 2 of 2

	International Students (All Funds)	Opportunity Grants (All Funds)	Worker Retraining (State)	WorkFirst (All Funds)
Shoreline	1,028	132	284	79
Skagit Valley	216	125	192	102
South Puget Sound	137	60	99	99
Spokane District	0	0	0	0
Spokane	96	94	322	211
Spokane Falls	200	80	128	266
Tacoma	476	119	243	160
Walla Walla	6	96	387	77
Wenatchee Valley	7	63	113	65
Whatcom	307	50	56	32
Yakima Valley	5	103	108	227
SYSTEM TOTAL	13,811	3,274	8,245	4,140

Source: SBCTC Data Warehouse.

STUDENT HEADCOUNT IN SELECTED PROGRAMS BY COLLEGE ACADEMIC YEAR 2013-14 Page 1 of 2

	Apprenticeship (State)	Bachelor of Applied Science (All Funds)	Basic Skills (State)	Dept. of Corrections (Contract)	I-BEST (All Funds)
Bates	596	0	1,274	0	7
Bellevue	0	181	1,651	0	58
Bellingham	11	0	443	0	64
Big Bend	0	0	698	0	144
Cascadia	0	0	527	0	0
Centralia	0	57	691	1,879	108
Clark	113	0	2,409	300	103
Clover Park	22	0	822	0	105
Columbia Basin	494	179	1,798	0	54
Edmonds	0	0	2,727	969	127
Everett	89	0	2,066	0	50
Grays Harbor	19	0	670	1,108	117
Green River	12	27	2,189	0	89
Highline	15	0	5,584	0	78
Lake Washington	127	51	1,253	0	149
Lower Columbia	4	0	1,346	0	232
Olympic	658	66	944	0	121
Peninsula	0	96	457	849	370
Pierce Fort Steilacoom	0	0	1,225	0	88
Pierce Puyallup	0	0	897	0	34
Renton	1,193	0	3,148	0	268
Seattle Central	0	75	2,406	0	105
Seattle North	0	16	1,316	0	42
Seattle South	1,822	109	2,735	0	25
Seattle Voc Institute	0	0	801	0	67
Shoreline	0	0	1,212	0	235

STUDENT HEADCOUNT IN SELECTED PROGRAMS BY COLLEGE ACADEMIC YEAR 2013-14 Page 2 of 2

	Apprenticeship (State)	Bachelor of Applied Science (All Funds)	Basic Skills (State)	Dept. of Corrections (Contract)	I-BEST (All Funds)
Skagit Valley	664	0	1,334	0	234
South Puget Sound	2	0	828	0	52
Spokane District	0	0	0	1,033	0
Spokane	1,506	0	161	0	132
Spokane Falls*	0	0	3,095	0	47
Tacoma	0	0	990	674	150
Walla Walla	0	0	927	3,776	118
Wenatchee Valley	6	0	841	0	159
Whatcom	0	0	597	0	66
Yakima Valley	0	0	2,266	0	75
COLLEGE TOTAL	7,353	857	52,328	10,588	3,873
SYSTEM TOTAL	7,145	857	51,652	9,596	3,861

Source: SBCTC Data Warehouse, Student, Stuclass and Transcripts Tables.

STUDENT HEADCOUNT IN SELECTED PROGRAMS BY COLLEGE ACADEMIC YEAR 2013-14 Page 1 of 2

	International Students (All Funds)	Opportunity Grants (State)	Worker Retraining (State)	WorkFirst (All Funds)
Bates	16	111	532	282
Bellevue	1,710	215	549	133
Bellingham	2	92	289	94
Big Bend	12	141	94	96
Cascadia	300	45	64	0
Centralia	61	200	318	361
Clark	201	144	444	484
Clover Park	42	283	644	311
Columbia Basin	12	99	577	156
Edmonds	1,912	143	513	338
Everett	437	140	287	372
Grays Harbor	2	102	273	173
Green River	2,074	303	719	386
Highline	717	254	410	622
Lake Washington	209	64	360	56
Lower Columbia	9	84	177	420
Olympic	114	124	483	490
Peninsula	139	114	378	143
Pierce Fort Steilacoom	480	305	289	153
Pierce Puyallup	80	192	268	99
Renton	12	112	295	206
Seattle Central	2,803	104	435	126
Seattle North	1,549	154	501	135

STUDENT HEADCOUNT IN SELECTED PROGRAMS BY COLLEGE ACADEMIC YEAR 2013-14 Page 2 of 2

	International Students (All Funds)	Opportunity Grants (State)	Worker Retraining (State)	WorkFirst (All Funds)
Seattle South	665	116	519	188
Seattle Voc Institute	0	80	274	107
Shoreline	1,220	144	459	115
Skagit Valley	233	194	374	220
South Puget Sound	174	94	157	216
Spokane	123	115	630	322
Spokane Falls	254	105	272	547
Tacoma	616	169	375	302
Walla Walla	8	113	523	148
Wenatchee Valley	9	89	177	118
Whatcom	349	72	103	74
Yakima Valley	7	153	165	514
COLLEGE TOTAL	16,551	4,969	12,927	8,507
SYSTEM TOTAL	16,204	4,832	12,690	8,335

Source: SBCTC Data Warehouse.

Students by Dual Credit and High School Enrollment Programs

Running Start is the largest dual credit program. Qualified 11 and 12 grade high school students earn college credit while they finish high school. Running Start students enroll in courses offered to all students at a college campus or through eLearning. **College in the High School** students take college-level work at their high school. **Alternative High Schools** are high school programs contracted with school districts and offered on college campuses. All dual credit programs showed growth in the 2013-14 year.

FTES IN DUAL CREDIT and HIGH SCHOOL ENROLLMENT PROGRAMS

	2009-10	2010-11	2011-12	2012-13	2013-14	5 Year Change
Running Start	12,459	12,689	12,717	13,544	14,699	18%
% Change	5.2%	1.9%	0.2%	6.5%	8.5%	
College in the High School	586	701	648	775	885	51%
% Change	-3.8%	19.7%	-7.5%	19.6%	14.2%	
Alternative High School	1,935	1,823	1,707	1,793	1,903	-2%
% Change	11.5%	-5.8%	-6.3%	5.0%	6.1%	

STUDENT HEADCOUNT IN DUAL CREDIT AND HIGH SCHOOL ENROLLMENT PROGRAMS

	2009-10	2010-11	2011-12	2012-13	2013-14	5 Year Change
Running Start	18,799	19,125	18,604	19,053	20,100	7%
% Change	3%	2%	-3%	2%	5%	
College in the High School	2,887	3,215	3,169	3,565	3,998	38%
% Change	0%	11%	-1%	12%	12%	
Alternative High School	3,575	3,617	3,481	3,671	3,908	9%
% Change	19%	1%	-4%	5%	6%	

FTES BY COLLEGE IN DUAL CREDIT AND HIGH SCHOOL ENROLLMENT PROGRAMS BY COLLEGE ACADEMIC YEAR 2013-14

	Running Start	College in the High School	Alternative High School
Bates	4	0	265
Bellevue	1,252	149	135
Bellingham	47	0	0
Big Bend	199	0	0
Cascadia	386	0	0
Centralia	283	0	34
Clark	1,447	0	0
Clover Park	38	0	111
Columbia Basin	737	2	0
Edmonds	540	103	179
Everett	772	607	100
Grays Harbor	136	0	0
Green River	934	0	78
Highline	961	0	76
Lake Washington	13	0	388
Lower Columbia	279	0	34
Olympic	657	2	0
Peninsula	246	0	0
Pierce Fort Steilacoom	389	0	0
Pierce Puyallup	655	0	0
Renton	76	1	14
Seattle Central	208	0	0
Seattle North	196	0	0
Seattle South	166	0	0
Seattle Voc Institute	19	0	0
Shoreline	152	0	204
Skagit Valley	387	0	0
South Puget Sound	636	0	0
Spokane	248	0	0
Spokane Falls	566	0	51
Tacoma	567	0	153
Walla Walla	145	0	81
Wenatchee Valley	447	22	0
Whatcom	582	0	0
Yakima Valley	328	0	0
SYSTEM TOTAL	14,699	885	1,903

Source: SBCTC Data Warehouse, Stuclass and Transcript tables.

STUDENT HEADCOUNT BY DUAL CREDIT AND HIGH SCHOOL ENROLLMENT PROGRAMS BY COLLEGE **ACADEMIC YEAR 2013-14**

	Running Start	College in the High School	Alternative High School
Bates	6	0	446
Bellevue	1,740	986	340
Bellingham	81	0	0
Big Bend	226	0	0
Cascadia	589	0	0
Centralia	353	0	69
Clark	2,003	0	0
Clover Park	41	0	184
Columbia Basin	883	5	6
Edmonds	846	509	457
Everett	1,163	2,438	260
Grays Harbor	176	0	0
Green River	1,191	0	206
Highline	1,179	0	140
Lake Washington	24	0	516
Lower Columbia	364	0	181
Olympic	825	12	0
Peninsula	350	0	0
Pierce Fort Steilacoom	794	0	0
Pierce Puyallup	956	0	0
Renton	170	6	56
Seattle Central	353	0	0
Seattle North	352	0	0
Seattle South	246	0	0
Seattle Voc Institute	24	0	0
Shoreline	320	0	468
Skagit Valley	591	0	0
South Puget Sound	824	0	0
Spokane	338	0	0
Spokane Falls	739	0	123
Tacoma	785	0	323
Walla Walla	292	0	135
Wenatchee Valley	544	50	0
Whatcom	958	0	0
Yakima Valley	430	0	0
COLLEGE TOTAL	20,756	4,006	3,910
SYSTEM TOTAL	20,100	3,998	3,908

Source: SBCTC Data Warehouse, Stuclass and Transcripts Table.

Note: System count is each person counted only once even if enrolled at more than one college.

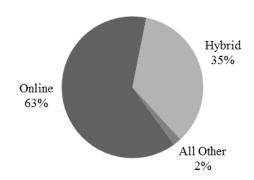
eLearning FTES - All Funds

eLearning courses (excluding Web Enhanced) enrolled 42,032 total FTES (all funds) or 22 percent of all FTES. eLearning FTES increased six percent over 2012-13.

Online learning, with no face-to-face instruction, is the most popular form of eLearning, comprising 63 percent of FTES. Online learning increased by 923 FTES, or four percent from the prior year.

Hybrid courses combine online with some face-toface coursework. These courses grew substantially in 2013-14, increasing by 1,425 FTES or nearly 11 percent.

eLearning FTES All Funding Sources Academic Year 2013-14



eLEARNING FTES ACADEMIC YEARS 2009-10 TO 2013-14

			All Funds			5 Year	State Supported
	2009-10	2010-11	2011-12	2012-13	2013-14	Change	2013-14
Online	24,360	25,129	25,719	25,611	26,534		21,310
% Change	19.6%	2.0%	2.3%	-2.7%	3.6%	8.9%	
Hybrid	10,063	11,352	12,380	13,299	14,724		11,973
% Change	67.3%	12.2%	9.1%	4.4%	10.7%	46.3%	
All Other*	2,687	1,521	893	710	774		560
% Change	31.0%	-44.3%	-41.3%	-26.5%	9.0%	-71.2%	
Web Enhanced**	N/A	27,133	32,195	35,804	36,541		30,374
% Change		N/A	18.7%	7.8%	2.1%	N/A	
Total	37,110	38,002	38,992	39,620	42,032		33,842
% Change	31.0%	1.6%	2.6%	-1.0%	6.1%	13.3%	

^{*}All Other eLearning FTES include tele-course, interactive television, and correspondence courses

Source: SBCTC Data Warehouse StuClass table by dist_ed.

^{**}Web-enhanced courses meet in regular class sessions, but use online resources for additional interaction, posting of assignments and course materials. Web-enhanced FTES are <u>not</u> included in the total.

eLEARNING FTES ALL FUNDS BY COLLEGE ACADEMIC YEAR 2013-14 Page 1 of 2

	Online	Hybrid	All Other	Total eLearning*	Web Enhanced
Bates	78	0	43	120	32
Bellevue	2,709	1,328	2	4,039	885
Bellingham	191	380	34	605	28
Big Bend	283	91	0	374	756
Cascadia	462	109	0	571	1,333
Centralia	342	329	58	730	1,011
Clark	1,219	418	0	1,637	3,218
Clover Park	414	328	1	743	961
Columbia Basin	948	178	3	1,129	4,551
Edmonds	1,525	1,572	71	3,168	10
Everett	1,392	1,024	17	2,433	2,037
Grays Harbor	411	331	36	779	366
Green River	1,177	670	21	1,867	0
Highline	1,077	561	0	1,638	1,488
Lake Washington	218	339	1	557	1,665
Lower Columbia	536	315	11	862	574
Olympic	1,108	484	28	1,621	2,755
Peninsula	661	96	21	778	1,001
Pierce Fort Steilacoom	1,730	284	7	2,021	49
Pierce Puyallup	0	136	0	136	64
Renton	287	238	0	525	0
Seattle Central	342	33	211	585	944
Seattle North	863	618	5	1,486	822
Seattle South	509	95	0	604	5
Seattle Voc Institute	0	0	0	0	0
Shoreline	1,046	923	22	1,990	2,815

eLEARNING FTES ALL FUNDS BY COLLEGE ACADEMIC YEAR 2013-14 Page 2 of 2

	Online	Hybrid	All Other	Total eLearning*	Web Enhanced
Skagit Valley	1,089	675	1	1,765	1,450
South Puget Sound	671	283	0	954	1,230
Spokane District	0	0	0	0	0
Spokane	1,021	769	14	1,803	947
Spokane Falls	1,133	581	53	1,766	65
Tacoma	1,195	718	2	1,915	2,655
Walla Walla	416	215	7	638	1,113
Wenatchee Valley	417	35	47	498	14
Whatcom	490	173	0	664	338
Yakima Valley	573	396	62	1,030	1,354
SYSTEM TOTAL	26,534	14,724	774	42,032	36,541

^{*} eLearning Totals do not include Web Enhanced Source: SBCTC Data Warehouse StuClass table.

Students Receiving Need-Based Financial Aid

Approximately 174,000 state-support students were enrolled in aid-eligible programs in the 2013-14 academic year. Of those enrolled in programs eligible for aid, 49 percent received state or federal aid.

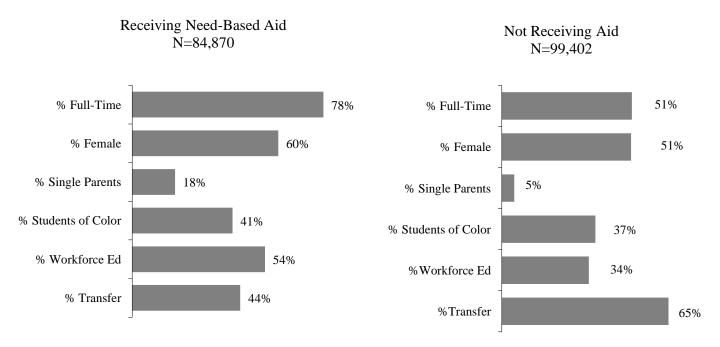
Not all low-income students are eligible for aid. Financial aid programs were developed in the 1950s and 1960s were primarily designed for students coming to college straight from high school. To receive aid, students must have financial need and be enrolled in a college-level program of study. Adult Basic Education or English as a Second Language classes are not eligible for aid. Students enrolled in one or two courses to upgrade job skills or meet personal interests are also not eligible for aid.

Students seeking aid to help pay for college costs must apply to the financial aid office at their college. Those who apply may be eligible for loans, work-study or grants, as well as scholarship programs, though most are eligible for and receive grants. The demand for grants and work study aid typically exceeds available funds. This means students must work to reduce expenses, find employment, or take out personal loans to fund the balance of their college expenses.

STATE SUPPORTED STUDENTS RECEIVING AID ACADEMIC YEAR 2009-10 TO 2013-14

	2009-10	2010-11	2011-12	2012-13	2013-14
Receiving Aid	81,424	90,416	90,795	88,252	84,870
% Change	25.2%	11.0%	0.4%	-2.8%	-3.8%
% Receiving Aid in Programs Eligible for Aid	43.0%	46.6%	48.3%	49.3%	48.8%

CHARACTERISTICS OF STUDENTS IN PROGRAMS ELIGIBLE FOR AID



Source: SBCTC Data Warehouse Student Table.

STUDENTS RECEIVING NEED-BASED FINANCIAL AID BY COLLEGE ACADEMIC YEAR 2009-10 TO 2013-14 Page 1 of 2

	2009-10	2010-11	2011-12	2012-13	2013-14	% of Total in Programs Eligible for Aid
Bates	1,009	874	982	984	1,176	57.7%
Bellevue	2,244	2,727	2,879	3,024	2,894	24.4%
Bellingham	1,254	1,598	1,621	1,542	1,527	59.1%
Big Bend	1,545	1,644	1,674	1,488	1,482	64.1%
Cascadia	504	679	667	705	658	22.7%
Centralia	1,612	1,644	1,495	1,555	1,714	69.8%
Clark	7,126	7,714	8,351	7,501	6,766	53.6%
Clover Park	3,014	3,116	2,891	2,484	2,362	60.4%
Columbia Basin	2,683	2,627	3,249	3,127	3,218	50.9%
Edmonds	3,048	3,495	3,155	2,978	3,017	45.6%
Everett	1,997	2,417	2,348	2,191	2,185	28.4%
Grays Harbor	1,353	1,566	1,523	1,470	1,258	75.4%
Green River	3,673	4,256	3,994	3,665	3,331	46.5%
Highline	2,905	3,450	3,348	3,463	3,128	51.5%
Lake Washington	1,576	1,802	1,746	1,783	1,660	43.3%
Lower Columbia	2,619	2,798	2,559	2,356	2,209	78.5%
Olympic	2,703	3,625	3,822	4,191	3,650	40.9%
Peninsula	1,257	1,370	1,416	1,356	1,300	63.5%
Pierce Fort Steilacoom	2,697	3,315	3,317	3,060	2,920	62.0%
Pierce Puyallup	1,791	2,226	2,320	1,986	1,872	56.3%
Renton	956	1,138	1,061	1,168	1,294	55.1%
Seattle Central	2,778	3,014	2,967	2,904	2,750	36.5%
Seattle North	1,424	1,574	1,494	1,360	1,281	23.5%
Seattle South	1,461	1,603	1,489	1,581	1,510	32.9%
Seattle Voc Institute	296	322	293	255	228	48.7%
Shoreline	1,853	2,021	2,336	2,131	2,129	35.1%
Skagit Valley	1,782	2,078	2,254	2,088	2,099	37.9%

STUDENTS RECEIVING NEED-BASED FINANCIAL AID BY COLLEGE ACADEMIC YEAR 2009-10 TO 2013-14 Page 2 of 2

	2009-10	2010-11	2011-12	2012-13	2013-14	% of Total in Programs Eligible for Aid
South Puget Sound	3,111	2,928	2,922	2,802	2,631	49.8%
Spokane	5,884	5,627	5,570	5,703	5,276	69.1%
Spokane Falls*	4,175	4,419	3,838	4,115	4,122	61.1%
Tacoma	3,972	4,221	4,551	3,964	5,147	59.1%
Walla Walla	2,583	2,911	2,435	2,749	2,575	71.9%
Wenatchee Valley	2,123	2,520	2,632	2,534	2,381	67.8%
Whatcom	1,850	2,436	2,658	2,549	2,325	56.7%
Yakima Valley	3,280	3,426	3,761	3,897	3,241	63.4%
COLLEGE TOTAL	84,138	93,181	93,618	90,709	87,316	48.9%
SYSTEM TOTAL	81,424	90,416	90,795	88,252	84,870	48.8%

Source: SBCTC Data Warehouse, Student Table.

Note: System total counts each student only once even if they attended two colleges during the year.

STUDENTS WITH A JOB-RELATED INTENT BY COLLEGE ACADEMIC YEAR 2009-10 TO 2013-14 Page 1 of 2

	2009-10	2010-11	2011-12	2012-13	2013-14
Bates	9,027	7,997	7,881	7,134	5,553
Bellevue	7,135	6,996	7,461	6,819	7,054
Bellingham	5,999	6,793	6,052	4,743	4,324
Big Bend	1,586	1,730	1,418	1,353	1,306
Cascadia	361	322	224	179	177
Centralia	1,801	1,742	1,804	1,758	1,839
Clark	10,551	9,783	9,390	8,637	7,488
Clover Park	15,036	12,806	8,057	6,448	6,243
Columbia Basin	4,264	4,256	3,935	3,826	3,629
Edmonds	6,716	7,050	6,707	6,314	5,505
Everett	6,558	6,804	6,189	5,138	5,103
Grays Harbor	2,446	2,167	2,136	2,136	1,937
Green River	4,856	5,415	5,805	5,772	4,957
Highline	4,185	4,160	3,537	3,297	3,430
Lake Washington	6,633	6,682	5,925	5,712	5,392
Lower Columbia	3,657	3,623	3,185	2,742	2,617
Olympic	6,036	6,004	5,597	5,606	5,886
Peninsula	3,608	3,507	2,379	2,057	1,669
Pierce Fort Steilacoom	6,604	6,441	5,400	4,807	4,033
Pierce Puyallup	2,068	2,193	1,989	1,991	1,904
Renton	8,564	6,805	6,374	6,328	5,582
Seattle Central	3,629	3,897	3,683	3,341	3,129
Seattle North	5,266	4,878	4,337	3,806	3,745
Seattle South	6,444	6,102	5,747	5,094	5,076
Seattle Voc Institute	662	710	661	614	560
Shoreline	4,438	3,990	3,777	3,697	3,360
Skagit Valley	4,818	4,816	4,432	4,293	4,352

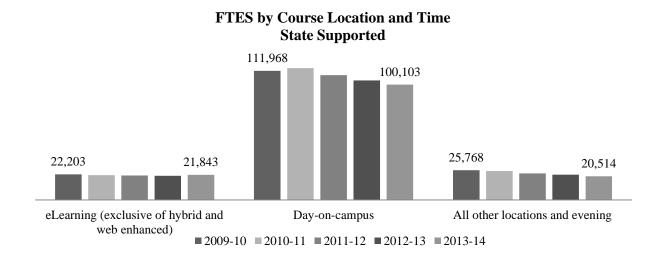
STUDENTS WITH A JOB-RELATED INTENT BY COLLEGE ACADEMIC YEAR 2009-10 TO 2013-14 Page 2 of 2

	2009-10	2010-11	2011-12	2012-13	2013-14
South Puget Sound	3,681	3,153	2,595	2,453	2,418
Spokane	9,319	8,770	8,597	8,361	7,708
Spokane Falls	6,081	6,476	5,067	4,447	3,988
Tacoma	5,023	5,500	4,795	4,743	4,583
Walla Walla	5,702	5,227	4,569	4,586	4,680
Wenatchee Valley	3,205	2,888	2,513	2,111	2,250
Whatcom	1,944	2,150	2,021	1,860	1,807
Yakima Valley	6,783	5,026	4,498	3,867	3,815
COLLEGE TOTAL	184,686	176,859	158,737	146,070	137,099
% Change	1.1%	6.7%	-4.2%	-8.0%	-6.1%
SYSTEM TOTAL	169,282	180,374	172,730	142,587	133,839
% Change	0.9%	6.6%	-4.2%	-17.5%	-6.1%

Source: SBCTC Data Warehouse, Student Table with INTENT F,G,H,I,J, or M

FTES by Course Location and Time

Enrollments in daytime on-campus courses dropped by three percent during the 2013-14 academic year. eLearning (excluding hybrid and web-enhanced courses) increased by four percent from the prior year. All other locations and evening offerings declined the most at 14 percent. The majority of all state-supported courses are offered during the day on-campus (70 percent of total). Fully online courses represent about 15 percent of all state FTES.



STATE SUPPORTED FTES ACADEMIC YEARS 2009-10 TO 2013-14

	2009-10	2010-11	2011-12	2012-13	2013-14	5 Year % Change
eLearning (exclusive of hybrid)	22,203	21,590	21,224	20,927	21,843	-1.6%
% of Total	13.9%	13.4%	13.9%	14.3%	15.3%	
% of Change	20.7%	-2.8%	-1.7%	-1.4%	4.4%	
Day on-campus	111,968	114,395	108,160	103,721	100,103	-10.6%
% of Total	70.0%	71.0%	71.0%	70.8%	70.3%	
% of Change	8.2%	2.2%	-5.5%	-4.1%	-3.5%	
All other locations and evening	25,768	25,096	22,993	21,894	20,514	-20.4%
% of Total	16.1%	15.6%	15.1%	14.9%	14.4%	
% of Change	1.4%	-2.6%	-8.4%	-4.8%	-6.3%	

Source: SBCTC Data Warehouse Class table by dist_ed and time_loc.

FTES BY COURSE LOCATION AND TIME BY COLLEGE STATE SUPPORTED ACADEMIC YEAR 2013-14 Page 1 of 2

	Day-on campus	% of Total	eLearning*	% of Total	All Other and Evening	% of Total
	•		<u> </u>		o o	
Bates	3,618	95%	68	2%	133	3%
Bellevue	5,390	62%	2,268	26%	1,094	13%
Bellingham	1,381	72%	210	11%	326	17%
Big Bend	1,226	71%	254	15%	253	15%
Cascadia	1,291	66%	367	19%	292	15%
Centralia	1,653	73%	354	16%	251	11%
Clark	5,559	70%	1,038	13%	1,344	17%
Clover Park	3,391	80%	348	8%	508	12%
Columbia Basin	3,360	67%	835	17%	843	17%
Edmonds	3,118	61%	1,160	23%	871	17%
Everett	3,459	67%	858	17%	834	16%
Grays Harbor	1,143	69%	413	25%	112	7%
Green River	3,526	64%	910	16%	1,093	20%
Highline	3,941	64%	901	15%	1,273	21%
Lake Washington	2,383	76%	199	6%	535	17%
Lower Columbia	1,976	67%	485	17%	476	16%
Olympic	3,525	64%	1,033	19%	928	17%
Peninsula	1,004	57%	587	33%	166	9%
Pierce Fort Steilacoom	2,017	62%	709	22%	521	16%
Pierce Puyallup	1,573	72%	0	0%	624	28%
Renton	2,745	73%	260	7%	766	20%
Seattle Central	4,391	78%	378	7%	865	15%
Seattle North	2,418	60%	745	19%	860	21%
Seattle South	3,268	71%	454	10%	880	19%
Seattle Voc Institute	431	92%	0	0%	35	8%

FTES BY COURSE LOCATION AND TIME BY COLLEGE STATE SUPPORTED ACADEMIC YEAR 2013-14 Page 2 of 2

					All Other and	
	Day-on campus	% of Total	eLearning*	% of Total	Evening	% of Total
Shoreline	3,636	72%	1,022	20%	361	7%
Skagit Valley	2,415	63%	968	25%	441	12%
South Puget Sound	2,479	67%	591	16%	603	16%
Spokane	4,641	78%	971	16%	349	6%
Spokane Falls	5,177	76%	1,057	16%	565	8%
Tacoma	4,206	69%	1,095	18%	816	13%
Walla Walla	2,726	82%	389	12%	227	7%
Wenatchee Valley	2,037	74%	323	12%	376	14%
Whatcom	2,097	84%	13	1%	393	16%
Yakima Valley	2,904	73%	579	15%	501	13%
SYSTEM TOTAL	100,103	70%	21,843	15%	20,514	14%

Source: SBCTC Data Warehouse, Class Table.

Note: Day-on-Campus and all other locations exclude eLearning courses.

^{*} eLearning excludes Hybrid and Web Enhanced

Student Progress and Success

Student Achievement Initiative

The Student Achievement Initiative is the performance funding system for community and technical colleges. Its purposes are to both improve public accountability by more accurately describing what students achieve each year, and to provide incentives through financial rewards to colleges for increasing the levels of achievement attained by their students. The Student Achievement Initiative rewards colleges based on achievement points. There are five categories of achievement measures:

- **Building towards college-level skills** Points are awarded when basic education for adult students increases their basic literacy and math skills. Points are also awarded when students successfully complete the pre-college math and English sequence.
- **First year College Success** Points are awarded when students pass two critical milestones on the way to completing their first year of college-level work: completing the first 15 college credits; and completing the first 30 college credits.
- Second year College Success Points are awarded when students complete at least 45 credits in targeted courses either a professional-technical or transfer pathway to ensure they are taking courses that will lead to completion.
- **First five credits in quantitative completed** Points are awarded when students meet the math requirement for their program. Math is a critical barrier for many students.
- Completion Points are awarded when students complete associate degrees, workforce certificates, or apprenticeships.
- Awards Consistent with the Board's policy, Student Achievement performance funding is awarded as follows: 45 percent for each college's share of total points less completions (readiness and progress point production), 45 percent for each college's relative points per student (effectiveness), and 10 percent for each college's share of completions.

STUDENT ACHIEVEMENT POINTS BY COLLEGE ACADEMIC YEAR 2013-14 Page 1 of 2

College	Total Headcount	Basic Skills	College Readiness - English	College Readiness - Math	1st 15 Credits	1st 30 Credits	45 Credits	Quanti- tative	Retention	Completion	Total Points
Bates	7,717	1,224	393	1,143	1,620	1,314	844	400	1,314	791	9,043
Bellevue	21,534	2,736	1,556	3,491	5,106	3,929	2,310	3,143	5,803	1,823	29,897
Bellingham	4,009	593	407	947	876	669	620	660	1,131	597	6,500
Big Bend	3,431	1,246	840	1,399	867	684	475	500	1,010	413	7,434
Cascadia	4,420	930	686	1,642	1,206	958	451	892	1,266	364	8,395
Centralia	5,187	1,193	540	925	935	812	672	630	1,215	577	7,499
Clark	18,129	3,244	2,225	4,447	3,688	3,158	2,346	2,245	5,778	1,913	29,044
Clover Park	6,799	1,502	963	1,683	1,672	1,278	1,009	577	1,799	962	11,445
Columbia Basin	11,101	2,242	1,532	3,526	2,257	1,875	1,171	1,127	3,214	1,196	18,140
Edmonds	13,153	3,836	1,539	3,708	2,597	2,069	1,351	1,718	3,592	1,078	21,488
Everett	16,030	2,924	1,810	3,279	3,899	2,889	1,589	2,403	3,880	1,292	23,965
Grays Harbor	2,973	1,099	838	1,149	652	530	423	428	791	359	6,269
Green River	11,941	2,594	853	3,983	2,890	2,335	1,454	1,659	3,543	1,668	20,979
Highline	14,920	4,257	1,020	3,494	2,461	1,981	1,406	1,525	3,809	965	20,918
Lake Washington	6,616	2,668	750	1,225	1,282	1,071	967	695	1,939	736	11,333
Lower Columbia	5,650	1,535	1,211	2,344	1,214	1,036	712	658	1,605	695	11,010
Olympic	12,432	817	1,633	4,184	2,529	2,129	1,612	1,571	3,731	1,735	19,941
Peninsula	3,446	1,108	508	1,204	866	705	583	532	980	760	7,246
Pierce District	14,133	2,304	2,364	3,934	3,553	2,831	3,077	2,325	4,583	1,532	26,503
Renton	9,004	3,999	562	1,086	1,425	894	737	392	1,559	770	11,424
Seattle Central	11,151	3,118	1,309	2,405	2,259	1,722	1,047	960	2,701	714	16,235
Seattle North	10,858	1,911	395	1,543	2,252	1,449	695	1,113	2,519	662	12,539
Seattle South	10,961	2,990	465	1,710	2,069	1,509	829	1,063	2,483	936	14,054
Seattle Vocational Institute	1,078	781	0	0	296	237	167	0	209	247	1,937

STUDENT ACHIEVEMENT POINTS BY COLLEGE ACADEMIC YEAR 2013-14 Page 2 of 2

College	Total Headcount	Basic Skills	College Readiness - English	College Readiness - Math	1st 15 Credits	1st 30 Credits	45 Credits	Quanti- tative	Retention	Completion	Total Points
Shoreline	8,866	1,454	410	1,911	2,023	1,567	1,025	1,030	2,394	1,107	12,921
Skagit Valley	8,410	1,767	1,023	2,208	1,808	1,434	875	1,121	2,123	823	13,182
South Puget Sound	8,254	1,131	924	2,615	2,016	1,660	1,095	1,334	2,440	964	14,179
Spokane	10,383	0	1,518	2,730	2,559	2,193	1,606	1,293	2,921	1,388	16,208
Spokane Falls	16,116	6,296	1,322	2,224	2,886	2,265	1,046	1,136	3,043	938	21,156
Tacoma	11,386	1,772	1,944	5,375	2,771	2,237	1,519	1,884	3,699	1,235	22,436
Walla Walla	6,072	1,010	737	1,530	1,264	1,064	863	727	1,677	862	9,734
Wenatchee Valley	5,674	1,163	880	1,491	1,306	1,121	810	598	1,788	719	9,876
Whatcom	7,275	1,137	1,097	2,708	1,745	1,472	844	1,123	2,253	852	13,231
Yakima Valley	8,059	2,889	1,823	2,879	1,565	1,372	1,004	986	2,573	927	16,018
System Total	317,168	69,470	36,077	80,122	68,414	54,449	37,234	38,448	85,365	32,600	502,179

Source: SBCTC Data Warehouse Student Achievement database.

Degrees and Certificates Awarded

The number of college level awards has increased 15 percent over the past five years. A significant portion of the growth in college-level awards had been due to the increasing numbers of short-term certificates (certificates less than 45 credits); however, those numbers declined substantially in 2013-14 as compared to the high point in 2012-13. The largest growth from 2012-13 was in applied baccalaureate degrees. See the following pages for more details on the specific numbers of academic and workforce awards.

Colleges help thousands of adults complete high school or earn the General Education Development (GED[®]) certificate. Workforce degrees prepare students to enter employment in technical fields, while academic degrees prepare students for transfer. Around 800 students moved to journey-level status after completion of apprenticeship training, which includes classroom instruction at the colleges. This number dropped by nearly 50 percent from the prior year. Additionally, 744 students received a high school diploma by earning an associate degree, an increase of 14 percent over the prior year.

	2009-10	2010-11	2011-12	2012-13	2013-14	5 Year Change
College level Worldforge Degrees	2007 10	2010 11	2011 12	2012 10	2010 11	Change
College-level Workforce Degrees	9.064	0.975	10.690	10.200	10 402	20.00/
Applied Associate Degrees	8,064	9,875	10,689	10,298	10,403	29.0%
Applied Baccalaureate Degrees	51	138	155	192	244	378%
Certificates and Apprenticeships						
Short Term (less than 1 year)						
Certificates	14,456	15,442	15,655	17,243	14,949	3.4%
Long Term (1 or more years) Certificates	5,189	5,851	5,682	5,879	5,587	7.7%
Apprenticeships	1,206	1,228	1,360	1,502	816	-32.3%
Apprendeesinps	1,200	1,220	1,500	1,302	010	-32.370
College-level Academic Degrees						
Associate in Science - Transfer	730	821	1,018	1,138	1,184	62.2%
Direct and Local Transfer Agreement Degrees	13,243	15,362	15,729	16,354	16,255	22.7%
General Studies (non-Transfer) Degree	331	376	410	401	379	14.5%
Total College-level Awards	43,270	49,093	50,698	53,007	49,817	15.1%
% Change	15.2%	13.5%	3.3%	4.6%	-6.0%	
High School Level						
High School Level						
GEDs awarded after college classes	4,553	4,396	4,142	3,843	3,261	-28.4%
High School Diplomas	1,507	1,511	1,300	1,431	1,746	15.9%
High School Diploma Awarded After						
Degree	164	367	640	650	744	

Source: SBCTC Data Warehouse, Outcomes Student Degree Table. Apprenticeship completions from L&I.

PERCENT OF AWARDS BY DEMOGRAPHIC CHARACTERISTIC

	2009-10	2010-11	2011-12	2012-13	2013-14
Students with Disabilities					
Degrees	5.2%	5.3%	5.5%	5.9%	6.0%
Certificates	5.0%	5.1%	5.3%	5.4%	6.0%
Students of Color					
Degrees	25.1%	26.0%	26.4%	28.2%	29.8%
Certificates	32.4%	33.0%	35.0%	36.1%	36.7%
Female Students					
Degrees	58.2%	57.8%	56.3%	57.1%	57.4%
Certificates	55.2%	53.0%	51.5%	51.1%	53.1%

Source: SBCTC Data Warehouse, Outcomes Student Degree Table.

CERTIFICATES, GEDS AND HIGH SCHOOL DIPLOMAS AWARDED ACADEMIC YEAR 2013-14

	GED [®] Awarded After College Classes	High School Diploma	High School Diploma Awarded After AA Degree
Bates	82	120	0
Bellevue	68	0	56
Bellingham	31	0	20
Big Bend	57	23	7
Cascadia	0	37	1
Centralia	268	41	0
Clark	159	33	68
Clover Park	84	83	0
Columbia Basin	117	46	0
Edmonds	171	181	14
Everett	169	0	147
Grays Harbor	101	41	5
Green River	97	110	51
Highline	122	101	0
Lake Washington	17	21	19
Lower Columbia	38	150	39
Olympic	113	29	82
Peninsula	82	10	39
Pierce Fort Steilacoom	52	101	0
Pierce Puyallup	0	59	0
Renton	102	8	26
Seattle Central	46	85	23
Seattle North	20	54	0
Seattle South	62	53	0
Seattle Voc Institute	0	0	0
Shoreline	85	40	0
Skagit Valley	48	62	0
South Puget Sound	101	60	0
Spokane	0	3	0
Spokane Falls	377	95	0
Tacoma	102	41	55
Walla Walla	190	48	0
Wenatchee Valley	41	1	23
Whatcom	42	10	54
Yakima Valley	217	0	15
COLLEGE TOTAL	3,261	1,746	744

ACADEMIC ASSOCIATE DEGREES ACADEMIC YEAR 2013-14

	Assoc. in Science Degree	Direct Transfer Agreement (DTA)	Local Transfer Agreements	General Studies
Bates	0	0	0	0
Bellevue	142	1,461	0	34
Bellingham	0	0	0	0
Big Bend	10	268	0	43
Cascadia	30	368	0	0
Centralia	18	297	0	12
Clark	84	1,255	12	0
Clover Park	0	0	0	0
Columbia Basin	18	699	0	0
Edmonds	65	575	0	27
Everett	44	655	26	89
Grays Harbor	12	175	4	12
Green River	117	771	4	4
Highline	79	661	0	0
Lake Washington	0	56	0	0
Lower Columbia	16	231	10	1
Olympic	46	683	0	4
Peninsula	8	204	0	0
Pierce Fort Steilacoom	26	807	0	44
Pierce Puyallup	25	464	0	0
Renton	0	6	0	0
Seattle Central	78	669	0	0
Seattle North	68	387	2	0
Seattle South	48	216	0	0
Seattle Voc Institute	0	0	0	0
Shoreline	49	411	49	5
Skagit Valley	20	367	9	39
South Puget Sound	62	637	0	27
Spokane	0	433	0	0
Spokane Falls	15	663	22	0
Tacoma	48	770	2	2
Walla Walla	16	393	0	0
Wenatchee Valley	17	409	0	5
Whatcom	13	664	0	25
Yakima Valley	10	460	0	6
COLLEGE TOTAL	1,184	16,115	140	379

WORKFORCE AWARDS ACADEMIC YEAR 2013-14

	Short-Term Less Than 1 Year Certificate	Long-Term One Year or More Certificate	Associate Degree in Applied Science	Apprentice -ship	Applied Bachelors	TOTAL ALL AWARDS
Bates	629	117	430	58		1,436
Bellevue	551	168	387	0	41	2,908
Bellingham	285	150	443	2		931
Big Bend	140	24	110	0		682
Cascadia	21	0	16	0		473
Centralia	360	36	204	5	20	1,261
Clark	680	163	543	3		3,000
Clover Park	587	184	447	10		1,395
Columbia Basin	114	118	373	78	65	1,628
Edmonds	788	154	359	0		2,334
Everett	481	459	363	32		2,465
Grays Harbor	471	72	109	4		1,006
Green River	1,342	89	434	1		3,020
Highline	112	60	265	0		1,400
Lake Washington	276	282	502	70	15	1,258
Lower Columbia	363	102	232	1		1,183
Olympic	1,163	386	546	7	28	3,087
Peninsula	857	29	146	0	33	1,408
Pierce Fort Steilacoom	229	61	194	0		1,514
Pierce Puyallup	43	61	86	0		738
Renton	259	460	274	139		1,274
Seattle Central	14	87	273	0	25	1,300
Seattle North	401	155	175	0		1,262
Seattle South	772	96	196	243	17	1,703
Seattle Voc Institute	172	102	0	1		275
Shoreline	700	142	319	0		1,800
Skagit Valley	228	196	268	43		1,280
South Puget Sound	276	180	282	4		1,629
Spokane	290	283	695	114		1,818
Spokane Falls	165	90	291	0		1,718
Tacoma	634	277	373	0		2,304
Walla Walla	744	474	380	0		2,245
Wenatchee Valley	267	158	270	1		1,192
Whatcom	118	82	173	0		1,181
Yakima Valley	417	90	245	0		1,460
COLLEGE TOTAL	14,949	5,587	10,403	816	244	55,568

Source: SBCTC Data Warehouse, Outcomes Student Degree Table.

ACADEMIC TRANSFER DEGREES ACADEMIC YEAR 2013-14 Page 1 of 2

Community colleges offer additional options for transfer associate degrees that are more specific to a major than the Associate in Arts degree. Major related program (MRP) degrees are based on statewide agreements assuming that admitted transfer students will be treated as students studying at the junior level in their selected major.

	AS T Track 1 (Biology/ Chemistry)	AS Track 2 (Engineering /Physics)	Bio and Chemical Engineering – AS- T/MRP	Computer and Electrical Engineering – AS-T/MRP	Mechanical, Civil, Aeronautical, Industrial and Materials Science Engineering – AS-T/MRP	Associate in Mechanical Engineering Technology - AS- T/MRP	Math Education DTA/MRP
Bates	0	0	0	0	0	0	0
Bellevue	47	61	8	4	22	0	0
Bellingham	0	0	0	0	0	0	0
Big Bend	0	10	0	0	0	0	0
Cascadia	8	17	0	1	4	0	0
Centralia	7	10	0	0	1	0	0
Clark	19	43	1	12	9	0	0
Clover Park	13	5	0	0	0	0	0
Columbia Basin	0	0	0	0	0	0	0
Edmonds	11	34	1	3	16	0	0
Everett	1	24	0	6	13	0	0
Grays Harbor	2	10	0	0	0	0	0
Green River	37	80	0	0	0	0	3
Highline	13	66	0	0	0	0	0
Lake Washington	0	0	0	0	0	2	0
Lower Columbia	3	6	2	1	4	0	1
Olympic	15	8	0	1	22	0	0
Peninsula	8	0	0	0	0	0	0
Pierce Fort Steilacoom	10	16	0	0	0	0	2
Pierce Puyallup	15	10	0	0	0	0	0
Renton	0	0	0	0	0	0	0
Seattle Central	23	55	0	0	0	0	0
Seattle North	20	48	0	0	0	0	0
Seattle South	21	26	0	1	0	0	0
Shoreline	16	33	0	0	0	0	0
Skagit Valley	5	15	0	0	0	0	0
South Puget Sound	19	43	0	0	0	0	0
Spokane	0	0	0	0	0	0	0
Spokane Falls	2	4	1	2	6	0	0
Tacoma	12	8	1	9	18	0	0
Walla Walla	5	11	0	0	0	0	1
Wenatchee Valley	6	11	0	0	0	0	0
Whatcom	4	9	0	0	0	0	0
Yakima Valley	0	10	0	0	0	0	0
System Total	342	673	14	40	115	2	7

ACADEMIC TRANSFER DEGREES ACADEMIC YEAR 2013-14 Page 2 of 2

	Associate in Arts – DTA	Elementary Education	Business	Nursing	Biology	Associate in Construction Management – DTA/MRP	Local Agreement	Total
Bates	0	0	0	0	0	0	0	0
Bellevue	1,280	0	181	0	0	0	0	1,603
Bellingham	0	0	0	0	0	0	0	0
Big Bend	249	1	13	5	0	0	0	278
Cascadia	271	3	74	20	0	0	0	398
Centralia	274	0	9	0	14	0	0	315
Clark	1,133	3	117	1	1	0	12	1,351
Clover Park	699	0	0	0	0	0	0	717
Columbia Basin	0	0	0	0	0	0	0	0
Edmonds	358	8	166	31	12	0	0	640
Everett	578	0	67	10	0	0	26	725
Grays Harbor	160	0	14	1	0	0	4	191
Green River	660	0	95	13	0	0	4	892
Highline	489	0	97	68	7	0	0	740
Lake Washington	0	0	8	46	0	0	0	56
Lower Columbia	211	0	19	0	0	0	10	257
Olympic	649	0	28	6	0	0	0	729
Peninsula	196	1	7	0	0	0	0	212
Pierce Fort Steilacoom	631	0	76	81	16	1	0	833
Pierce Puyallup	402	0	22	34	6	0	0	489
Renton	0	0	2	4	0	0	0	6
Seattle Central	665	4	0	0	0	0	0	747
Seattle North	259	0	128	0	0	0	2	457
Seattle South	178	0	38	0	0	0	0	264
Shoreline	411	0	0	0	0	0	49	509
Skagit Valley	323	0	26	6	12	0	9	396
South Puget Sound	577	7	44	0	9	0	0	699
Spokane	413	2	7	6	5	0	0	433
Spokane Falls	627	9	15	6	6	0	22	700
Tacoma	558	16	127	59	10	0	2	820
Walla Walla	365	5	18	0	4	0	0	409
Wenatchee Valley	393	0	16	0	0	0	0	426
Whatcom	664	0	0	0	0	0	0	677
Yakima Valley	399	0	61	0	0	0	0	470
SYSTEM TOTAL	14,072	59	1,475	397	102	1	140	17,439

WORKFORCE DEGREES AND CERTIFICATES BY CAREER CLUSTER ACADEMIC YEAR 2013-14 Page 1 of 2

In 2013-14, 30,924 workforce degrees and certificates were awarded. The most common field of completions in workforce programs was in the health-related areas.

		Allied Healtl	h	_					
	Nursing (RN and LPN)	Health Tech ¹	Health Services ²	Archit. and Constr.	Agric., Food & Natural Resources	Arts, A/V & Communi- cation	Business, Mgmt. & Admin.	Education and Training	Finance
Bates	96	74	254	103	0	29	19	31	0
Bellevue	69	70	223	0	0	72	406	20	0
Bellingham	75	39	146	86	18	0	91	7	0
Big Bend	36	0	80	14	0	0	19	13	0
Cascadia	0	0	0	0	5	0	0	0	0
Centralia	43	0	148	207	31	0	53	14	0
Clark	132	62	349	20	0	8	322	84	0
Clover Park	111	103	292	57	16	28	89	24	0
Columbia Basin	62	107	91	13	1	0	88	13	0
Edmonds	0	91	105	203	52	1	339	19	0
Everett	229	3	134	57	0	0	350	21	0
Grays Harbor	48	5	0	306	9	0	104	3	0
Green River	38	72	31	109	12	0	255	127	0
Highline	63	19	61	2	0	16	68	44	0
Lake Washington	68	50	155	146	20	13	204	34	0
Lower Columbia	161	5	88	2	5	0	270	23	0
Olympic	95	18	79	169	0	5	206	48	19
Peninsula Pierce Fort	20	40	31	34	35	0	193	21	0
Steilacoom	4	21	28	19	0	0	79	125	0
Pierce Puyallup	26	6	7	0	0	0	96	3	0
Renton	53	55	243	81	0	0	179	23	0
Seattle Central	51	59	0	8	0	60	14	3	0

Allied Health

-	Nursing (RN and LPN)	Health Tech ¹	Health Services ²	Archit. and Constr.	Agric., Food & Natural Resources	Arts, A/V & Communi- cation	Business, Mgmt. & Admin.	Education and Training	Finance
Seattle North	127	136	203	26	0	5	90	37	0
Seattle South Seattle Voc	62	0	71	14	46	0	70	0	0
Institute	0	0	137	43	0	0	73	0	0
Shoreline	80	95	118	11	0	141	221	28	0
Skagit Valley	133	8	84	2	33	0	97	25	6
South Puget Sound	80	0	228	70	22	0	109	31	0
Spokane	136	118	112	52	51	0	153	0	0
Spokane Falls	0	62	9	0	0	66	151	47	0
Tacoma	123	174	79	8	35	0	437	8	0
Walla Walla	167	15	257	329	189	0	222	27	3
Wenatchee Valley	150	42	91	7	111	0	45	103	0
Whatcom	39	45	46	0	0	4	142	34	0
Yakima Valley	96	45	109	8	7	2	76	298	0
SYSTEM TOTAL	2,673	1,639	4,089	2,206	698	450	5,330	1,338	28

¹Includes dental hygienists and high wage technicians, such as surgical tech, dental tech, EKG tech, radiation tech, paramedic, etc. ²Includes other health services, such as optometric assistant, dietetic tech, physical therapist, pharmacy tech, dental tech, etc.

WORKFORCE DEGREES AND CERTIFICATES BY CAREER CLUSTER ACADEMIC YEAR 2013-14 Page 2 of 2

	Hospitality & Tourism	Human Services	Infor- mation Tech.	Law, Public Safety & Security	Manufac turing	Marketing, Sales & Services	Science, Tech, Engineering & Math	Transp., Distrib. & Logistics	Unclassified Cluster	Total
Bates	14	34	41	36	193	5	0	245	2	1,176
Bellevue	6	17	172	23	0	13	0	0	15	1,106
Bellingham	43	0	48	10	220	0	0	95	0	878
Big Bend	0	0	5	0	52	0	0	55	0	274
Cascadia	0	0	32	0	0	0	0	0	0	37
Centralia	0	0	14	18	50	9	0	13	0	600
Clark	154	5	47	15	109	6	0	73	0	1,386
Clover Park	21	130	145	12	109	12	16	53	0	1,218
Columbia Basin	0	0	61	18	35	64	35	16	1	605
Edmonds	64	30	188	103	78	14	14	0	0	1,301
Everett	0	37	104	33	332	0	3	0	0	1,303
Grays Harbor	0	16	3	17	84	0	0	57	0	652
Green River	5	0	37	28	270	135	9	734	3	1,865
Highline	32	36	59	36	0	1	0	0	0	437
Lake Washington	29	30	114	1	87	0	4	105	0	1,060
Lower Columbia	0	5	21	20	37	22	0	38	0	697
Olympic	30	39	50	5	1,309	9	2	12	0	2,095
Peninsula	1	196	114	23	245	7	0	72	0	1,032
Pierce Fort Steilacoom	19	30	27	82	7	43	0	0	0	484
Pierce Puyallup	0	1	37	0	0	14	0	0	0	190
Renton	75	0	136	12	83	0	0	38	0	978
Seattle Central	46	58	57	0	10	0	0	8	0	374
Seattle North	0	0	34	0	46	27	0	0	0	731
Seattle South	59	0	14	0	346	0	0	376	6	1,064

WORKFORCE DEGREES AND CERTIFICATES BY CAREER CLUSTER ACADEMIC YEAR 2013-14 Page 2 of 2

	Hospitality & Tourism	Human Services	Infor- mation Tech.	Law, Public Safety & Security	Manufact- uring	Marketing, Sales & Services	Science, Tech, Engineering & Math	Transp., Distrib. & Logistics	Unclassified Cluster	Total
Seattle Voc Institute	0	16	5	0	0	0	0	0	0	274
Shoreline	9	109	1	6	169	33	0	140	0	1,161
Skagit Valley	35	28	44	46	88	23	6	34	0	692
South Puget Sound	20	0	57	28	32	1	2	58	0	738
Spokane	59	25	123	61	176	16	0	186	0	1,268
Spokane Falls	10	60	50	0	67	24	0	0	0	546
Tacoma	0	127	140	25	0	127	0	1	0	1,284
Walla Walla	33	11	77	12	165	0	6	85	0	1,598
Wenatchee Valley	0	8	17	36	66	0	0	19	0	695
Whatcom	13	0	23	21	0	6	0	0	0	373
Yakima Valley	0	18	41	41	3	3	0	5	0	752
SYSTEM TOTAL	777	1,066	2,138	768	4,468	614	97	2,518	27	30,924

Source: SBCTC Data Warehouse, Outcomes Student Degree Table and Student Achievement.

Note: The degrees and certificates represent the number of awards rather than the number of students receiving awards.

SELECTED CHARACTERISTICS OF STUDENTS RECEIVING ASSOCIATE DEGREES OR CERTIFICATES ACADEMIC YEAR 2013-14

Total Students Receiving Degrees

	Receiving Degrees or Certificates	% of Color	% Disabled	% Female
Bates	1,027	33.3%	5.1%	43.0%
Bellevue	2,496	41.8%	6.5%	60.3%
Bellingham	714	23.4%	9.8%	48.6%
Big Bend	528	36.5%	6.6%	60.3%
Cascadia	422	30.0%	4.3%	55.2%
Centralia	856	20.7%	4.9%	49.8%
Clark	2,301	22.7%	4.7%	60.2%
Clover Park	1,075	33.0%	6.7%	64.1%
Columbia Basin	1,258	34.6%	5.5%	58.6%
Edmonds	1,580	34.8%	8.7%	50.7%
Everett	1,518	25.9%	4.3%	60.9%
Grays Harbor	583	26.0%	6.0%	32.6%
Green River	1,910	30.0%	5.8%	49.7%
Highline	1,099	49.7%	4.6%	63.9%
Lake Washington	764	24.1%	8.4%	57.6%
Lower Columbia	753	15.8%	7.6%	67.5%
Olympic	2,146	24.2%	6.2%	44.8%
Peninsula	788	17.1%	7.7%	51.0%
Pierce Fort Steilacoom	1,159	43.8%	8.1%	61.0%
Pierce Puyallup	607	26.4%	4.9%	64.3%
Renton	788	50.1%	8.0%	56.0%
Seattle Central	1,119	48.1%	2.9%	58.3%
Seattle North	1,071	38.8%	5.7%	55.3%
Seattle South	1,017	56.4%	7.6%	38.3%
Seattle Voc Institute	250	84.1%	0.0%	68.3%
Shoreline	1,380	34.5%	6.4%	55.1%
Skagit Valley	886	21.8%	7.3%	58.8%
South Puget Sound	1,152	24.4%	2.7%	62.3%
Spokane	1,408	16.7%	5.9%	55.2%
Spokane Falls	1,186	17.0%	7.1%	53.6%
Tacoma	1,520	37.8%	6.6%	67.8%
Walla Walla	1,511	30.1%	4.4%	42.5%
Wenatchee Valley	930	40.4%	5.1%	62.2%
Whatcom	988	21.9%	8.0%	61.7%
Yakima Valley	1,040	51.0%	4.0%	73.5%
SYSTEM TOTAL	39,830	32.0%	6.0%	56.3%

Source: SBCTC Data Warehouse, Outcomes Student Degree Table. Exit code A-T, 1-4. Note: This report counts unduplicated students, not number of degrees awarded.

After College Status - Transfer

The source of the transfer data from public universities has changed over the last few years. In 2009-10, the transfer information regarding public baccalaureates was supplied by the Educational Research and Data Center. In 2010-11 the information was not collected, and in 2011-12 public baccalaureates were contacted directly by SBCTC for this report. For the 2012-13 and 2013-14 data, SBCTC was able to use MRTE+, which is the database of enrollment, transcript, and completion data for each public two-year and four-year institution in Washington.

The number of total transfers has been relatively consistent over the past three years. There was a small decrease in 2013-14 compared to 2012-13; however, Central Washington University had an error in the term records that were used to identify new students in MRTE, which may have resulted in an over-count of transfer students in that year.

TREND IN TRANSFERS AND TRANSITIONS TO WASHINGTON BACCALAUREATE INSTITUTIONS

			Transfer Year		
	2009-10	2010-11	2011-12	2012-13	2013-14
Transfer to Public					
Baccalaureates	10,563	*	15,223	14,014	12,774
Running Start to Public			included in		
Baccalaureates	2,408	*	the above	2,522	2,588
Transfer to Independent					
Institutions	5,875	4,477	3,824	3,313	4,331
Transfer into CTC Applied					
Bachelors	100	204	311	329	412
TOTAL					
TRANSFERS/TRANSITIONS	18,946	*	19,358	20,178	20,105

^{*} Incomplete data

AFTER COLLEGE STATUS – TRANSFER NUMBER OF TRANSFERS/TRANSITIONS TO BACCALAUREATE INSTITUTIONS

Transfer counts include students who participated in Running Start at a CTC and then attended a baccalaureate institution as well as students currently enrolled in a bachelor of applied science program at the CTC.

TRANSFERS TO WASHINGTON PUBLIC BACCALAUREATE INSTITUTION ACADEMIC YEAR 2013-14 Page 1 of 2

	CWU Main	EWU Cheney	TESC	UW Bothell	UW Seattle	UW Тасота	WGU	WSU Pullman	WSU Spokane	WSU Tri-Cities	WSU Vancouver	WWU Bellingham	CTC BAS	Portland State U	U of Idaho	TOTAL	Percent transferring with Associate Degree**
Bates	3	0	5	1	0	3	22	0	0	0	0	1	2	0	0	37	85%
Bellevue	102	88	20	227	395	38	98	166	7	5	4	119	79	2	0	1350	64%
Bellingham	0	0	0	2	1	0	22	0	0	0	0	7	0	1	0	33	60%
Big Bend	56	28	0	1	0	1	21	27	2	4	0	1	1	0	0	142	81%
Cascadia	32	16	5	153	64	4	25	26	0	2	1	41	1	2	0	372	62%
Centralia	24	14	38	1	3	8	34	22	0	0	11	16	30	5	0	206	78%
Clark	29	36	7	3	42	4	70	68	1	3	524	27	0	112	0	926	70%
Clover Park	3	0	23	0	3	20	31	0	0	0	1	0	5	0	0	86	62%
Columbia Basin	28	88	3	0	17	2	88	71	3	150	3	9	76	3	8	549	66%
Edmonds	131	15	10	86	103	15	64	56	1	0	0	49	5	2	0	537	70%
Everett	82	24	4	106	66	1	81	79	3	1	2	87	1	1	0	538	72%
Grays Harbor	20	9	34	1	6	2	28	20	1	0	5	4	5	1	0	136	79%
Green River	111	36	19	12	118	100	84	57	3	2	3	43	25	1	0	614	64%
Highline	174	15	10	14	112	108	55	43	6	0	3	25	6	2	0	573	67%
Lake Washington	10	5	1	27	7	2	22	5	0	0	0	2	30	1	0	112	76%
Lower Columbia	11	19	11	2	5	1	38	12	0	1	70	5	1	16	0	192	75%
Olympic	39	13	26	2	69	57	62	71	5	1	2	76	25	6	0	454	68%
Peninsula	21	1	9	4	9	2	23	18	1	0	0	18	29	3	0	138	76%
Pierce District	109	22	42	3	63	212	93	69	9	2	4	34	3	10	0	675	68%
Renton	8	2	0	4	1	4	24	3	9	0	0	0	3	0	0	58	74%
Seattle Central	27	20	36	48	242	21	42	20	1	0	3	24	26	8	0	518	56%

TRANSFERS TO WASHINGTON PUBLIC BACCALAUREATE INSTITUTION ACADEMIC YEAR 2013-14 Page 2of 2

	CWU Main	EWU Cheney	TESC	UW Bothell	UW Seattle	UW Tacoma	WGU	WSU Pullman	WSU Spokane	WSU Tri-Cities	WSU Vancouver	WWU Bellingham	CTC BAS	Portland State U	U of Idaho	TOTAL	Percent transferring with Associate Degree**
Seattle North	15	14	8	60	179	4	40	15	2	0	2	31	15	3	0	388	65%
Seattle South	20	4	15	18	59	22	28	13	0	0	1	11	30	1	0	222	66%
Shoreline	37	8	15	71	119	5	71	38	2	0	3	34	3	4	0	410	64%
Skagit Valley College	28	11	7	28	22	8	52	31	1	0	4	113	2	0	0	307	72%
South Puget Sound	32	7	168	2	24	64	90	38	0	2	7	39	0	3	0	476	63%
Spokane	5	235	1	1	5	2	104	23	35	0	1	3	2	4	7	428	66%
Spokane Falls	15	394	10	2	24	1	100	72	14	1	4	20	0	3	26	686	54%
Tacoma	46	8	70	6	65	244	100	45	3	3	1	21	3	4	0	619	64%
Walla Walla	15	42	2	2	3	2	48	35	1	17	0	3	1	8	16	195	81%
Wenatchee Valley	109	59	6	1	7	0	42	32	6	1	4	11	0	0	5	283	75%
Whatcom Community	12	10	13	8	45	4	45	30	1	0	3	354	1	5	0	531	74%
Yakima Valley	178	36	5	4	12	3	68	40	18	19	0	8	2	2	0	395	69%
Former Running Start from CTC	226	225	*59	106	909	97	-	388	1	15	61	501	-	-	-	2,588	-
COLLEGE TOTAL	1,758	1,504	682	1,006	2,799	1,061	1,815	1,633	136	229	727	1,737	412	213	62	15,774	67%

Source: MRTE+

^{*}Number supplied by TESC

**Denominator includes WA universities only (no WGU)

ANNUAL TRANSFERS TO WASHINGTON INDEPENDENT AND FOR-PROFIT BACCALAUREATE INSTITUTIONS ACADEMIC YEAR 2013-14 Page 1 of 2

			d)					n U		Б		п		g				
	Antioch Seattle		of Seattle				n	Pacific Lutheran U		Seattle Pacific U	\mathbf{n}	Trinity Lutheran	ï	of Puget Sound	<u> </u>		n	
	h Se	þ	of S	ų	ga U	Heritage U	Northwest U	Lut	D	Pac	Martin's	/ Lui	U of Phoenix	uget	Walla Walla	ıan	Whitworth U	7
	ıtioc	Bastyr U	City U	Cornish	Gonzaga	rita	rthy	cific	Seattle U	attle	Ма	imity	of Pl	of Pı	alla	Whitman	hitw	TOTAL
	A	Ba	Ü	చ	Ğ	Ή	ž	Pa	Se	Se	St.	Ţ	Û	\mathbf{n}	8	8	8	T
Bates	1	0	1	0	0	0	0	0	0	1	0	0	23	0	0	0	0	26
Bellevue	3	14	27	8	2	0	34	4	1	15	69	1	93	2	0	0	1	274
Bellingham	0	0	2	0	0	0	1	0	0	0	0	1	18	0	0	0	0	22
Big Bend	0	0	0	0	0	5	0	0	0	0	0	0	40	0	0	0	0	45
Cascadia	2	4	3	4	2	0	16	0	1	9	3	2	17	0	0	0	1	64
Centralia	0	1	13	0	0	0	0	0	31	2	1	0	38	0	0	0	0	86
Clark	0	1	5	0	0	0	3	0	1	2	1	0	117	0	3	0	2	135
Clover Park	0	0	11	0	0	0	0	0	0	0	0	0	72	1	0	0	0	84
Columbia Basin	0	1	3	1	0	32	5	0	0	1	0	0	129	0	0	0	3	175
Edmonds	1	1	42	3	1	1	15	1	1	8	22	1	60	0	0	0	0	157
Everett	1	1	77	4	1	0	20	2	4	6	4	10	83	0	0	0	1	214
Grays Harbor	0	0	11	0	0	1	0	0	7	0	0	0	24	0	0	0	0	43
Green River	1	5	14	2	1	2	11	22	6	6	29	0	122	1	2	0	0	224
Highline	2	5	20	0	0	3	8	9	3	10	25	0	126	0	0	1	1	213
Lake Washington	1	2	7	0	0	0	7	1	1	0	1	0	28	0	1	0	0	49
Lower Columbia	0	0	7	0	2	0	0	2	2	0	0	0	44	0	0	0	0	57
Olympic	1	1	6	2	0	0	11	8	4	3	9	1	130	1	1	0	1	179
Peninsula	0	0	12	0	0	0	3	0	0	0	0	0	41	0	0	0	1	57
Pierce	0	3	7	1	0	2	12	60	40	3	6	1	375	2	1	0	0	513
Renton	1	0	6	0	0	0	1	0	0	1	1	0	45	0	0	0	0	55
Seattle Central	17	3	11	10	2	0	4	0	0	10	67	0	61	0	0	0	0	185
Seattle North	6	5	17	1	0	0	3	1	1	8	50	0	46	1	0	0	0	139

ANNUAL TRANSFERS TO WASHINGTON INDEPENDENT AND FOR-PROFIT BACCALAUREATE INSTITUTIONS **ACADEMIC YEAR 2013-14** Page 2 of 2

	Antioch Seattle	Bastyr U	City U of Seattle	Cornish	Gonzaga U	Heritage U	Northwest U	Pacific Lutheran U	Seattle U	Seattle Pacific U	St. Martin's U	Trinity Lutheran	U of Phoenix	U of Puget Sound	Walla Walla	Whitman	Whitworth U	TOTAL
Seattle South	2	1	19		0	2	4	0	1	6	19	0	44	0	0	0	0	98
Shoreline	3	7	16	3	0	0	3	0	1	11	25	1	47	0	0	0	0	117
Skagit Valley	0	1	6		0	0	2	0	0	3	4	1	60	0	0	0	0	77
South Puget Sound	1	1	4	1	2	0	2	9	47	1	0	0	78	1	0	0	0	147
Spokane	0	1	2	1	12	0	3	0	0	1	0	0	107	0	0	0	27	154
Spokane Falls	0	1	2	0	30	0	2	1	0	3	1	1	115	0	2	0	40	198
Tacoma	2	1	5	0	0	0	3	38	8	3	9	0	123	4	0	0	2	198
Walla Walla	0	1	0	0	2	0	0	0	1	0	0	0	44	0	17	1	0	66
Wenatchee Valley	0	0	1	0	2	3	0	1	0	2	0	0	30	0	2	0	2	43
Whatcom	0	2	2	1	2	0	7	0	1	1	3	1	34	0	0	0	0	54
Yakima Valley	0	0	0	0	0	88	2	3	0	1	1	0	84	1	0	0	3	183
COLLEGE TOTAL	45	63	359	42	61	139	182	162	162	117	350	21	2,498	14	29	2	85	4,331

Source: SBCTC Independent College Transfer Survey Note: Data not available for DeVry

After College Status – Job Preparatory Placement and Wages

Job preparatory and apprenticeship students nine months after college: The table provides wage and employment data for "exiting" job preparatory and apprenticeship students; that is, those for whom it has been a full year since last enrolled, whether completing a program or not. Once students are deemed "exiting" students, their wages and employment status are evaluated three quarters (nine months) after they leave college. The most recent year of data is for students who completed training in 2012-13 and entered the workforce in 2013-14. *Note: as of 2014 the employment rate no longer includes an estimate for out-of-state and self-employment.* The employment rate difference between those who complete and non-completers remains substantial.

After they leave the college, program completers are quite successful in obtaining jobs during normal economic times. For the class of 2012-13, 71 percent of those completing job preparatory training were employed seven to nine months after leaving college. For apprenticeship completers, the rate is high at 79 percent. This is reflective of a recovering economy following the recent recession.

Tables with additional detail about median wages and earnings of job preparatory students completing programs are provided on the following pages.

	Employed 2009-10	Employed 2010-11	Employed 2011-12	Employed 2012-13	Employed 2013-14
Number Completing Programs					
Job Preparatory	19,934	22,128	24,343	25,173	23,189
Apprenticeship	1,124	1,232	1,365	1,439	1,519
Number Employed					
Job Preparatory	14,792	16,462	18,680	19,639	16,377
Apprenticeship	955	967	966	1,196	1,195
Employment Rate					
Job Preparatory Completing					
Programs	74%	74%	77%	78%	71%
Job Preparatory Leaving without					
Completing	65%	63%	66%	66%	58%
Apprenticeship	85%	78%	71%	83%	79%
Median Wage					
Job Preparatory Completing					
Programs	\$18.38	\$16.57	\$15.74	\$15.89	\$16.00
Job Preparatory Leaving without					
Completing	\$16.02	\$14.52	\$13.44	\$13.54	\$13.58
All Job Preparatory	\$17.31	\$15.67	\$14.98	\$15.09	\$15.20
Apprentice Completing Programs	\$37.12	\$36.47	\$36.63	\$35.83	\$36.29

Source: SBCTC Data Warehouse, Data Linking for Outcomes Assessment files.

Note: All wages in 2013 inflation-adjusted dollars. Completers include graduates, those completing at least 45 workforce education credits without a degree or certificate and those completing uniquely designed programs.

AFTER COLLEGE STATUS – JOB PREPARATORY STUDENTS COMPLETING PROGRAMS NINE MONTHS AFTER COLLEGE COMPLETED TRAINING IN 2012-13 EMPLOYED IN 2013-14

	Total Students Completing Programs	Placed in UI Covered Jobs*	Employment Rate	Continuing in Education
Bates	1,054	701	67%	38
Bellevue	768	522	68%	38
Bellingham	728	551	76%	18
Big Bend	276	195	71%	14
Cascadia	26	17	65%	4
Centralia	324	221	68%	20
Clark	958	682	71%	58
Clover Park	1,286	889	69%	51
Columbia Basin	494	375	76%	9
Edmonds	1,881	1,356	72%	62
Everett	938	637	68%	46
Grays Harbor	223	155	70%	14
Green River	856	593	69%	32
Highline	575	403	70%	18
Lake Washington	858	630	73%	21
Lower Columbia	467	323	69%	24
Olympic	960	713	74%	46
Peninsula	402	266	66%	16
Pierce Fort Steilacoom	512	315	62%	38
Pierce Puyallup	158	104	66%	9
Renton	837	592	71%	25
Seattle Central	622	450	72%	18
Seattle North	642	476	74%	24
Seattle South	687	505	74%	15
Seattle Voc Institute	262	173	66%	6
Shoreline	609	458	75%	27
Skagit Valley	695	497	72%	25
South Puget Sound	574	389	68%	22
Spokane	1,289	926	72%	21
Spokane Falls	483	287	59%	26
Tacoma	656	452	69%	39
Walla Walla	665	482	72%	30
Wenatchee Valley	358	267	75%	14
Whatcom	293	207	71%	16
Yakima Valley	773	568	73%	50
SYSTEM TOTAL	23,189	16,377	71%	934

^{*}Includes Washington State employment only (no self employed)

AFTER COLLEGE STATUS – JOB PREPARATORY STUDENTS LEAVING WITHOUT COMPLETING NINE MONTHS AFTER COLLEGE COMPLETED TRAINING IN 2012-13 EMPLOYED IN 2013-14

	Total Students Leaving Without Completing	Placed in UI Covered Jobs	Employment Rate	Continuing in Education	
Bates	668	380	57%	75	
Bellevue	565	370	65%	19	
Bellingham	513	328	64%	19	
Big Bend	187	113	60%	5	
Cascadia	42	20	48%	2	
Centralia	149	88	59%	8	
Clark	495	290	59%	17	
Clover Park	536	274	51%	22	
Columbia Basin	381	262	69%	12	
Edmonds	574	316	55%	19	
Everett	1,160	646	56%	103	
Grays Harbor	167	79	47%	5	
Green River	579	341	59%	26	
Highline	468	292	62%	11	
Lake Washington	467	288	62%	26	
Lower Columbia	337	169	50%	8	
Olympic	603	329	55%	23	
Peninsula	167	68	41%	8	
Pierce Fort Steilacoom	575	260	45%	71	
Pierce Puyallup	165	99	60%	6	
Renton	248	128	52%	12	
Seattle Central	125	73	58%	3	
Seattle North	347	213	61%	19	
Seattle South	445	274	62%	11	
Seattle Voc Institute	68	33	49%	2	
Shoreline	361	220	61%	15	
Skagit Valley	531	311	59%	15	
South Puget Sound	436	254	58%	15	
Spokane	597	322	54%	12	
Spokane Falls	412	208	50%	15	
Tacoma	225	131	58%	7	
Walla Walla	253	162	64%	5	
Wenatchee Valley	140	93	66%	2	
Whatcom	363	227	63%	22	
Yakima Valley	408	268	66%	22	
SYSTEM TOTAL	13,757	7,929	58%	662	

AFTER COLLEGE STATUS – JOB PREPARATORY WAGES BY FIELD OF STUDY COMPLETED TRAINING IN 2012-13 EMPLOYED IN 2013-14 Page 1 of 2

SBCTC categorizes workforce education programs into higher-wage, middle-wage, and lower-wage programs based on the actual earnings nine months after college for the typical graduate. The number of completers identified in the tables below exclude Exit Code 9 completers (unique program completers). The median wage of graduates in higher wage programs was \$20.07. The median wage of graduates in middle and lower-wage programs was \$15.27 and \$12.72, respectively.

HIGHER WAGE PROGRAMS

	Total Students Completing		Median	
Field of Study	Programs	Median Wages	Earnings	
Airframe/Power Plant	877	\$16.23	\$31,743	
Associate Degree Nurse	1,762	\$29.03	\$53,029	
Computer Maintenance Tech	15	\$10.36	\$21,703	
Construction Trades	369	\$16.66	\$27,370	
Dental Hygienist	170	\$41.68	\$53,009	
Dental Lab Tech	341	\$17.64	\$33,946	
Drafting	266	\$18.67	\$34,111	
Electrical Equipment Repair	143	\$20.40	\$40,537	
Electronics Technology	155	\$18.51	\$35,725	
Engineering Technology	172	\$20.03	\$34,093	
Industrial Technology (except electronics tech)	717	\$19.08	\$51,771	
Information Technology	1,726	\$17.63	\$32,224	
Legal/Real Estate Services	373	\$16.70	\$31,674	
Machinist	447	\$17.95	\$36,925	
Med Lab Tech/Histologic	88	\$20.59	\$39,987	
Medical X-ray	205	\$29.73	\$46,257	
Health Tech (radiology tech, EKG tech, denture	607	Φ21 OC	Φ2.C 0.0 7	
tech, hemodialysis tech, etc)	697	\$21.06	\$36,897	
Paramedic EMT, Operating Tech	492	\$18.42	\$32,419	
Physical Therapy	127	\$23.62	\$38,399	
Practical Nurse	447	\$20.44	\$37,856	
Precision, Production, Crafts	6	redacted du	e to size	
Protective Services	561	\$14.41	\$26,729	
Transportation Operators	294	\$17.35	\$33,412	
Welding	629	\$16.82	\$29,746	
Total Higher Wage	11,079	\$20.07	\$37,182	

Source: SBCTC Data Warehouse

AFTER COLLEGE STATUS – JOB PREPARATORY WAGES BY FIELD OF STUDY COMPLETED TRAINING IN 2012-13 EMPLOYED IN 2013-14 Page 2 of 2

MIDDLE WAGE PROGRAMS

Field of Study	Total Students Completing Programs	Median Wages	Median Earnings
Accounting	948	\$15.65	\$29,360
Agriculture, Forestry and Fisheries	381	\$14.65	\$25,000
Auto Diesel	862	\$14.54	\$27,914
Commercial & Graphics Art	219	\$16.40	\$23,262
Dental Assisting	277	\$15.20	\$24,585
Managerial and Managerial Support	800	\$16.61	\$28,920
Marketing and Sales	304	\$14.59	\$27,562
Medical Assisting	1,236	\$15.09	\$26,288
Health-Related Assistance Services (rehab counseling, optometric asst., home health aide, etc.)	100	\$14.04	\$22,090
Health Services (massage therapy, speech therapy, dietetic tech, etc.)	408	\$14.37	\$22,258
Technical (recordings art tech, biology lab tech, air traffic control, etc.)	549	\$15.47	\$25,734
Pharmacy Assisting	269	\$14.59	\$24,015
Total Middle Wage	6,353	\$15.27	\$26,609

LOWER WAGE PROGRAMS

Field of Study	Total Students Completing Programs	Median Wages	Median Earnings
Administrative Support	1,567	\$13.46	\$22,485
Cosmetology	279	\$11.64	\$16,254
Culinary Arts	581	\$12.68	\$20,994
Early Childhood Ed	743	\$13.13	\$21,313
Nursing Assistant	972	\$11.52	\$18,733
Social Services	349	\$13.86	\$26,794
Teaching/Library Assistant	81	\$13.68	\$20,740
Veterinarian Assistant	71	\$13.64	\$26,005
Total Lower Wage	4,643	\$12.72	\$21,242
TOTAL ALL PROGRAMS*	22,695	\$16.41	\$29,482

Source: SBCTC Data Warehouse DLOA_A78 database Job Prep Post College table where GradDrop >0.

^{*} Grand total includes Exit Code 9 completers who were excluded from the program level calculations

Staff

Introduction

Community and technical colleges, including the State Board for Community and Technical Colleges (SBCTC), employed 17,724 people, accounting for 13,665 state-supported FTE faculty and staff in 2013-14. The number of state-supported employees increased 7 percent from the previous academic year.

~In the 2012-13 academic year there were approximately 378 staff FTE with no funding source associated to their employee record and therefore were not included in the state FTE counts. To make comparable yearly comparisons, the missing FTE (estimated based on the funding source of the associated program activity code (PAC) in the 2013-14 year) is added to the system totals for 12-13 for the remainder of this report. These estimates are notated in bold and italics in the summary tables.

Another 3,474 (2,628 FTE) were employed with contract- and student-supported funds. Colleges also hire hourly employees on a part-time basis to meet peak workload demands such as at registration time. Hourly employees and student workers are not included in the classified employee FTE.

Colleges employ staff using state funds and dollars from grants, contracts, and fees. This report focuses on state-funded employees. Included in this report are four categories of employees:

Classified Support Staff: Support staff who work under a set of conditions established by civil service rules or collective bargaining agreements.

Professional/Technical: This category includes managers of college programs. Also included are non-managerial professional staff such as counseling/advising specialists, student placement coordinators, and principal assistants to chief administrators. Professional/technical staff are exempt from civil service rule coverage.

Administrative: Includes the chief executive officers, vice presidents, deans and associate deans in instruction and student services, and directors of major programs. This group is exempt from the jurisdiction of the civil service system and exempt from college support staff collective bargaining.

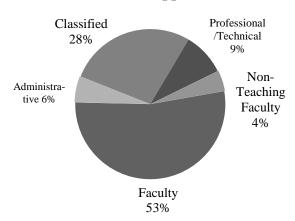
Faculty: Includes teaching and non-teaching employees. Non-teaching faculty includes counselors and librarians.

Staff FTE by Category of Employee — State-Supported

College staff activity is measured in terms of full-time equivalents (FTE). One staff FTE represents a non-faculty employee working full-time for 12 months. Teaching faculty are reported as FTE-Faculty (FTE-F). One FTE-F is equal to a nine-month academic year appointment. See Appendix C for further definitions. Non-teaching faculty FTE include counselors, librarians, and release time of teaching faculty.

In 2013-14, faculty represented 53 percent of the total employee FTE. Colleges increased staff in all areas, most significantly for non-teaching faculty (nearly 18 percent from the prior year).

FTE Staff by Type State-Supported



STATE FTE STAFF COMMUNITY AND TECHNICAL COLLEGES AND SBCTC ACADEMIC YEAR 2009-10 TO 2013-14

	2009-10	2010-11	2011-12	2012-13*	2013-14	5-Year Change
Teaching Faculty**	7,186	7,372	7,129	7,111	7,259	1.0%
% Change	1.4%	2.6%	-3.3%	-0.3%	2.1%	
Non-Teaching Faculty	558	540	555	521	613	10.0%
% Change	-6.4%	-3.1%	2.7%	-6.2%	17.8%	
Classified	3,775	3,787	3,614	3,656	3,758	-0.5%
% Change	-2.9%	0.3%	-4.6%	1.2%	2.8%	
Administrative	723	707	701	731	775	7.2%
% Change	-2.6%	-2.2%	-0.8%	4.3%	6%	
Professional/Technical	1,193	1,160	1,090	1,135	1,260	5.6%
% Change	1.3%	-2.8%	-6.0%	-4.2%	11.0%	
TOTAL	13,435	13,566	13,088	13,154	13,665	1.7%
% Change	-0.4%	1.0%	-3.5%	.5%	3.9%	

^{*}See author's note on introductory page

Source: SBCTC PMIS Database, Program Table (Employee Type and Teaching Indicator).

Note: Totals may not add due to rounding. Includes Washington State Board for Community and Technical Colleges (SBCTC) employees.

^{**}Excludes 47 FTE-F Teaching Faculty already counted in Administrative or Professional/ Technical FTE.

STAFF FTE BY CATEGORY OF EMPLOYEE STATE SUPPORTED ACADEMIC YEAR 2013-14 Page 1 of 2

	Classified	Administrative	Professional/ Technical	Teaching Faculty	Non-Teaching Faculty	Total
Bates	79	14	17	120	34	264
Bellevue	178	33	114	445	61	832
Bellingham	69	19	30	85	2	206
Big Bend	54	13	21	90	4	182
Cascadia	30	17	19	109	1	176
Centralia	58	30	20	114	10	231
Clark	247	39	30	462	29	807
Clover Park	82	18	37	174	8	320
Columbia Basin	103	20	41	222	20	405
Edmonds	168	31	61	310	15	586
Everett	174	36	24	268	23	525
Grays Harbor	43	9	16	83	13	164
Green River	162	21	60	373	16	632
Highline	108	29	65	287	33	522
Lake Washington	84	12	1	167	4	269
Lower Columbia	71	14	32	165	4	286
Olympic	132	27	29	275	15	478
Peninsula	38	16	25	83	13	174
Pierce District	45	10	15	2	2	75
Pierce Fort Steilacoom	105	10	14	167	16	312
Pierce Puyallup	64	6	8	111	11	200
Renton	76	25	17	157	10	285
Seattle District	27	5	30	0	0	62
Seattle Central	151	30	30	294	14	519
Seattle North	99	24	32	212	10	376
Seattle South	100	32	29	196	8	366
Seattle Voc Institute	12	3	4	24	1	45
Shoreline	138	32	21	268	25	484
Skagit Valley	104	21	25	199	39	388

STAFF FTE BY CATEGORY OF EMPLOYEE STATE SUPPORTED **ACADEMIC YEAR 2013-14** Page 2 of 2

	Classified	Administrative	Professional/ Technical	Teaching Faculty	Non-Teaching Faculty	Total
South Puget Sound	118	12	42	200	10	382
Spokane District	84	16	23	0	0	123
Spokane	150	16	27	319	34	546
Spokane Falls	119	14	18	331	26	507
Tacoma	115	25	58	274	41	513
Walla Walla	90	22	50	174	10	347
Wenatchee Valley	72	13	24	151	11	271
Whatcom	69	32	20	157	15	292
Yakima Valley	109	18	25	190	24	365
SBCTC	34	11	105	0	0	150
SYSTEM TOTAL	3,758	775	1,260	7,259	613	13,665

^{*}Excludes 47 FTE-F Teaching Faculty already counted in Administrative or Professional/Technical FTE. Source: SBCTC PMIS Database, Program Table (Employee Type and Teaching Indicator).

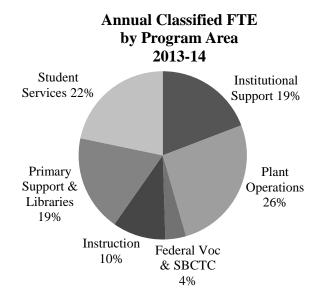
Note: Totals may not add due to rounding.

Classified Support Staff Annual FTE — State-Supported

Classified staff provide the recordkeeping, communication, maintenance, custodial, technology support, and other general functions for the colleges.

Most classified staff (97 percent) are hired on a fulltime basis. Colleges hire hourly employees on a parttime basis to meet peak workload demands such during registration time. Hourly employees and student workers are not included in the classified employee FTE.

Total classified staff has decreased nearly 14 percent in the past five years. Over the past five years, Instruction and Libraries have taken the largest reductions in classified staff. The only area that has grown substantially is Primary Support.



CLASSIFIED FTE COMMUNITY AND TECHNICAL COLLEGES AND SBCTC ACADEMIC YEAR 2009-10 TO 2013-14

						5-Year
EMPLOYMENT STATUS	2009-10	2010-11	2011-12	2012-13*	2013-14	Change
Full-Time	3,632	3,666	3,506	3,523	3,654	0.6%
Part-Time	143	121	108	104	104	-27.0%
% Full-Time	96%	97%	97%	97%	97%	
TOTAL	3,775	3,787	3,614	3,656	3,758	-0.4%
% Change	-3.0%	0.3%	-4.6%	1.2%	12.0%	
PROGRAM AREA						
01 Instruction	585	571	552	476	385	-34.3%
04 Primary Support	308	320	312	441	554	80.0%
05 Libraries	172	173	156	132	142	-17.2%
06 Student Services	783	815	781	680	817	4.3%
08 Institutional Support	792	784	742	667	721	-9.0%
09 Plant Operations	963	955	911	851	991	2.9%
Other (Federal Voc & SBCTC)	172	170	161	165	149	-13.5%
Unknown	-	-	-	244	-	
TOTAL	3,775	3,787	3,614	3,656	3,758	-0.4%

*See author's note on introductory page

Source: SBCTC PMIS Database.

Note: Totals may not add due to rounding. One FTE equals full-time work for 12 months.

CLASSIFIED SUPPORT STAFF FTE STATE SUPPORTED ACADEMIC YEAR 2013-14 Page 1 of 2

	Instruction 01	Primary Support 04	Libraries 05	Student Services 06	Institutional Support 08	Plant Operations 09	Federal Voc FV	Other Codes OC	Total
Bates	5	14	2	12	16	25	5	0	79
Bellevue	21	11	7	57	29	45	3	5	178
Bellingham	3	11	4	17	9	22	4	0	69
Big Bend	5	5	4	7	13	21	0	0	54
Cascadia	5	7	0	10	7	0	0	0	30
Centralia	1	12	1	13	11	16	3	1	58
Clark	38	37	8	69	36	55	0	4	247
Clover Park	2	18	3	13	13	32	0	1	82
Columbia Basin	14	6	3	19	24	34	1	3	103
Edmonds	9	25	8	36	45	45	0	1	168
Everett	26	19	10	39	33	44	0	3	174
Grays Harbor	1	7	2	9	12	12	0	0	43
Green River	16	31	5	33	39	31	0	8	162
Highline	20	6	7	11	25	35	0	5	108
Lake Washington	11	10	3	17	22	18	2	2	84
Lower Columbia	3	23	1	11	14	18	0	0	71
Olympic	11	23	5	32	24	29	1	7	132
Peninsula	2	5	3	7	11	11	0	0	38
Pierce District	2	5	3	2	29	4	0	0	45
Pierce Fort Steilacoom	13	10	3	44	5	27	0	3	105
Pierce Puyallup	5	6	3	26	4	20	0	0	64
Renton	7	8	2	16	18	26	0	0	76
Seattle District	0	0	0	0	26	0	0	0	27
Seattle Central	20	26	5	31	20	45	0	4	151
Seattle North	11	24	5	16	9	31	0	3	99
Seattle South	9	22	3	18	12	31	1	2	100
Seattle Voc Institute	3	2	0	2	2	3	0	0	12

CLASSIFIED SUPPORT STAFF FTE STATE SUPPORTED ACADEMIC YEAR 2013-14 Page 2 of 2

	Instruction 01	Primary Support 04	Libraries 05	Student Services 06	Institutional Support 08	Plant Operations 09	Federal Voc FV	Other Codes OC	Total
Shoreline	17	20	7	45	20	21	1	8	138
Skagit Valley	7	13	4	29	18	31	2	0	104
South Puget Sound	20	14	4	23	22	34	0	2	118
Spokane District	0	5	0	1	44	28	0	4	84
Spokane	19	32	5	40	8	36	6	3	150
Spokane Falls	13	26	2	36	6	33	1	2	119
Tacoma	18	13	3	19	23	32	1	6	115
Walla Walla	5	22	4	14	24	22	0	0	90
Wenatchee Valley	5	9	4	10	19	25	0	0	72
Whatcom	4	10	5	15	14	19	0	3	69
Yakima Valley	16	17	5	18	19	32	0	3	109
SBCTC	0	0	0	0	0	0	0	34	34
SYSTEM TOTAL	385	554	142	817	721	991	30	119	3,758

Source: SBCTC PMIS Database.

Note: Totals may not add due to rounding. One FTE equals full-time work for 12 months.

Administrative Staff FTE — State-Supported

Administrative staff includes the executive officers of the college (presidents and vice presidents) and the managerial staff (deans, associate deans, directors, and managers). They are exempt from the jurisdiction of the Washington Personnel Resources Board civil service system and typically not covered by collective bargaining.

Administrative FTE vary from college to college as a result of differences in size and organizational structure. Some colleges place functions such as grants and contracts, physical plant, media services, institutional research and planning under the direction of administrative staff. At other colleges, professional/technical staff perform these functions.

Administrative staff consists almost entirely of fulltime employees. Total staff has increased seven percent over the five-year period. Increases in the

most recent year occurred in every area with the exception of Instruction.

by Program Area 2013-14 Student Services Institutional 23% Support 38% Primary Plant Support & Operations Libraries 5% 25% Instruction Federal Voc & SBCTC 3%

Administrative FTES

ADMINISTRATIVE STAFF FTE **ACADEMIC YEAR 2009-10 TO 2013-14**

EMPLOYMENT STATUS	2009-10	2010-11	2011-12	2012-13*	2013-14	5-Year Change
Full-Time	715	703	693	721	763	6.6%
Part-Time	7	4	8	11	12	
TOTAL	723	707	701	732	775	7.2%
% Change	-2.6%	-2.2%	-0.8%	4.4%	9.7%	
PROGRAM AREA						
01 Instruction	103	104	106	63	42	-58.8%
04 Primary Support	103	102	100	150	176	70.4%
05 Libraries	23	22	21	20	21	-8.0%
06 Student Services	192	186	181	166	180	-6.5%
08 Institutional Support	257	250	247	264	293	14.0%
09 Plant Operations	28	28	28	30	36	28.0%
Other (Federal Voc & SBCTC)	16	17	18	23	27	64.8%
Unknown	-	-	-	17	-	
TOTAL	723	707	701	732	775	7.2%

^{*}See author's note on introductory page

Source: SBCTC PMIS Database.

Note: Totals may not add due to rounding. One FTE equals full-time work for 12 months.

ADMINISTRATIVE STAFF FTE STATE SUPPORTED ACADEMIC YEAR 2013-14 Page 1 of 2

	Instruction 01	Primary Support 04	Libraries 05	Student Services 06	Institutional Support 08	Plant Operations 09	Federal Voc FV	Other Codes OC	Total
Bates	1	2	0	4	6	1	0	0	14
Bellevue	2	5	1	14	9	1	2	0	33
Bellingham	0	4	1	5	6	1	3	0	19
Big Bend	0	2	1	4	5	1	0	0	13
Cascadia**	0	3	0	5	8	1	0	0	17
Centralia	2	6	1	7	11	2	1	1	30
Clark	5	8	1	11	12	2	0	0	39
Clover Park	0	5	0	6	8	0	0	0	18
Columbia Basin	1	5	0	5	8	1	0	0	20
Edmonds	1	5	1	9	14	2	0	0	31
Everett	4	9	0	10	12	1	0	0	36
Grays Harbor	0	1	1	3	4	0	0	0	9
Green River	0	7	0	4	8	1	0	1	21
Highline	1	5	1	9	10	2	0	0	29
Lake Washington	0	3	0	2	6	1	0	0	12
Lower Columbia	0	3	0	4	6	0	0	0	14
Olympic	2	6	1	6	9	2	0	1	27
Peninsula	1	4	1	2	7	1	0	0	16
Pierce District	0	1	1	1	6	1	0	0	10
Pierce Fort Steilacoom	0	4	0	3	3	0	0	0	10
Pierce Puyallup	0	2	0	2	2	0	0	0	6
Renton	2	6	1	2	12	2	0	0	25
Seattle District	0	0	0	0	5	0	0	0	5
Seattle Central	2	12	1	6	7	1	1	1	30
Seattle North	4	7	1	5	6	1	0	0	24
Seattle South	1	10	1	9	10	1	0	0	32
Seattle Voc Institute	0	1	0	1	1	0	0	0	3
Shoreline	5	4	0	8	12	1	2	0	32

ADMINISTRATIVE STAFF FTE STATE SUPPORTED ACADEMIC YEAR 2013-14 Page 2 of 2

	Instruction 01	Primary Support 04	Libraries 05	Student Services 06	Institutional Support 08	Plant Operations 09	Federal Voc FV	Other Codes OC	Total
Skagit Valley	1	4	1	4	10	2	0	0	21
South Puget Sound	0	3	0	3	4	1	0	0	12
Spokane District	0	2	0	2	11	1	0	0	16
Spokane	0	8	1	4	4	0	0	0	16
Spokane Falls	0	7	0	2	4	0	0	0	14
Tacoma	1	7	0	3	12	1	0	0	25
Walla Walla	0	6	1	3	10	1	1	0	22
Wenatchee Valley	0	3	0	2	6	1	0	0	13
Whatcom	3	1	1	10	13	2	1	1	32
Yakima Valley	2	4	2	5	5	1	0	0	18
SBCTC	0	0	0	0	0	0	0	11	11
SYSTEM TOTAL	42	176	21	180	293	36	11	16	775

Source: SBCTC PMIS Database.

Note: Totals may not add due to rounding. One FTE equals full-time work for 12 months.

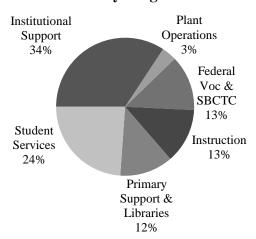
Professional/Technical Staff FTE — State-Supported

Professional/technical staff are exempt from the jurisdiction of the Washington Personnel Resources Board civil service system and typically not covered by a collective bargaining agreement. Included in this category are managers of college programs, non-managerial staff such as counseling/advising specialists, student placement coordinators, principals, assistants to chief administrators, high-level computer technicians, and human resource professionals.

The number of professional/technical FTE varies from college to college as a result of differences in size and organizational structure. For example, business contract training is directed by professional/technical staff at some colleges, and by faculty at other colleges.

The number of professional/technical staff increased by nearly six percent in the past five years. The most recent year showed a nearly 50 percent increase in the area of Primary Support, and a 21 percent decrease in Instruction.

Professional/Technical Staff FTEs by Program Area



PROFESSIONAL/TECHNICAL STAFF FTE ACADEMIC YEAR 2009-10 TO 2013-14

						5-Year
EMPLOYMENT STATUS	2009-10	2010-11	2011-12	2012-13*	2013-14	Change
Full-Time	1,160	1,129	1,060	1,105	1,225	5.6%
Part-Time	33	31	29	30	35	
TOTAL	1,193	1,159	1,090	1,135	1,260	5.6%
% Change	1.3%	-2.8%	-6.0%	4.2%	16.0%	
PROGRAM AREA						
01 Instruction	207	209	195	183	162	-21.5%
04 Primary Support	95	91	80	103	142	49.6%
05 Libraries	15	15	14	11	15	-0.5%
06 Student Services	279	275	269	249	301	7.7%
08 Institutional Support	397	382	363	379	432	8.7%
09 Plant Operations	42	39	37	37	44	5.5%
Other (Federal Voc & SBCTC)	158	149	131	144	163	3.7%
Unknown	-	-	-		-	
TOTAL	1,193	1,159	1,090	1,135	1,260	5.6%

^{*}See author's note on introductory page

Source: SBCTC PMIS Database.

Note: Totals may not add due to rounding. One FTE equals full-time work for 12 months.

PROFESSIONAL/TECHNICAL STAFF FTE STATE SUPPORTED ACADEMIC YEAR 2013-14 Page 1 of 2

	Instruction 01	Primary Support 04	Libraries 05	Student Services 06	Institutional Support 08	Plant Operations 09	Federal Voc FV	Other Codes OC	Total
Bates	1	3	0	2	10	2	0	0	17
Bellevue	20	10	3	29	25	6	15	6	114
Bellingham	0	2	1	7	8	1	10	1	30
Big Bend	6	1	1	4	4	3	0	0	21
Cascadia	0	4	0	6	9	0	0	0	19
Centralia	1	4	0	1	7	0	6	0	20
Clark	3	4	0	7	11	3	0	2	30
Clover Park	1	8	0	5	21	2	0	1	37
Columbia Basin	9	3	1	12	16	0	0	0	41
Edmonds	12	7	1	18	22	2	0	0	61
Everett	6	1	0	1	14	2	0	0	24
Grays Harbor	4	3	0	2	6	0	0	0	16
Green River	5	7	1	20	23	1	0	2	60
Highline	16	12	1	18	18	0	0	0	65
Lake Washington	0	0	0	0	1	0	0	0	1
Lower Columbia	1	3	1	13	13	2	0	0	32
Olympic	7	3	0	6	11	0	2	0	29
Peninsula	1	4	0	8	11	1	0	0	25
Pierce District	0	4	0	0	10	1	0	0	15
Pierce Fort Steilacoom	4	2	0	4	5	0	0	0	14
Pierce Puyallup	2	0	0	3	3	0	0	0	8
Renton	1	3	0	4	8	1	0	0	17
Seattle District	0	0	1	0	29	0	0	0	30
Seattle Central	3	3	0	6	14	2	1	1	30
Seattle North	6	6	0	8	9	1	1	0	32
Seattle South	3	3	0	10	9	2	1	0	29
Seattle Voc Institute	1	2	0	1	0	0	0	0	4
Shoreline	1	1	0	8	9	1	0	0	21

PROFESSIONAL/TECHNICAL STAFF FTE STATE SUPPORTED ACADEMIC YEAR 2013-14 Page 2 of 2

	Instruction 01	Primary Support 04	Libraries 05	Student Services 06	Institutional Support 08	Plant Operations 09	Federal Voc FV	Other Codes OC	Total
Skagit Valley	3	3	0	8	8	1	1	0	25
South Puget Sound	3	3	1	14	18	1	0	1	42
Spokane District	1	2	0	0	19	0	0	0	23
Spokane	5	1	1	13	6	2	0	0	27
Spokane Falls	5	1	0	9	3	1	0	0	18
Tacoma	15	4	1	19	14	1	4	0	58
Walla Walla	7	14	0	17	10	0	2	0	50
Wenatchee Valley	2	3	1	7	10	1	0	0	24
Whatcom	3	2	0	5	8	1	1	0	20
Yakima Valley	2	5	0	6	10	2	0	0	25
SBCTC	0	0	0	0	0	0	0	105	105
SYSTEM TOTAL	162	142	15	301	432	44	43	121	1,260

Source: SBCTC PMIS Database.

Note: Totals may not add due to rounding. One FTE equals full-time work for 12 months.

Teaching Faculty FTE-F by Employment Status

Teaching Faculty: In 2013-14, full-time faculty taught 53 percent of state-supported instruction while part-time faculty taught the remaining 47 percent. Part-time faculty give colleges the flexibility to offer courses outside the expertise of full-time faculty, to offer more evening and off-campus courses, and to adjust course offerings quickly in response to student demand or changes in funding. There was an increase of 1.4 percent in full-time teaching faculty, and a decrease of 0.5 percent in part-time teaching faculty from the previous year.

Moonlight is the extra load taught by full-time faculty or full-time administrators in addition to their contracted workload. In addition to teaching faculty, there were 613 FTE non-teaching faculty using state funds in 2013-14.

STATE SUPPORTED TEACHING FACULTY FTE-F ACADEMIC YEAR 2009-10 TO 2013-14

	2009-10	2010-11	2011-12	2012-13	2013-14	5 Year Change
	2009-10	2010-11	2011-12	2012-13	2013-14	Change
Full-Time Teaching FTE-Faculty						
Faculty, Regular Assignment	3,644	3,644	3,455	3,496	3,566	-2.1%
% Regular Assignment	49.4%	48.1%	47.2%	47.5%	47.4%	
Moonlight	452	471	434	449	463	2.5%
Total Full-Time	4,096	4,115	3,889	3,945	4,029	-1.6%
% Full-Time	55.5%	54.3%	53.1%	53.6%	53.6%	
% Change	1.2%	0.5%	-5.5%	1.4%	2.1%	
Part-Time Teaching FTE-Faculty						
Part-Time Only	3,232	3,413	3,384	3,367	3,440	6.4%
Other Staff, Teaching Part-Time	52	52	52	52	47	-8.6%
Total Part-Time	3,284	3,465	3,436	3,420	3,487	6.2%
% Part-Time	44.5%	45.7%	46.9%	46.4%	46.4%	
% Change	1.9%	5.5%	-0.9%	-0.5%	2.1%	
Total Teaching Faculty on Payroll	7,380	7,581	7,325	7,365	7,517	1.8%
% Change	1.5%	2.7%	-3.4%	0.5%	2.1%	
Contracted Out and Volunteer (Not on Col	lege Payroll)					
Contracted Out	325	362	543	369	419	28.9%
Volunteer	141	143	140	142	132	-6.4%
Total Teaching Faculty (On and Not on Pa	yroll)					
Teach FTE-Faculty Total	7,846	8,086	8,008	7,877	8,067	2.8%
% Change	0.5%	3.1%	-1.0%	-1.6%	2.5%	
Non-Teaching Faculty						
Counselors/Librarians/Release Time	558	540	521	521	613	10.0%
Total Teaching and						
Non-Teaching Faculty	8,404	8,626	8,528	8,397	8,681	3.3%
% Change	0.1%	2.6%	-1.1%	-1.5%	2.3%	

Source: SBCTC Data Warehouse

Note: Part-time includes contracted out faculty that is faculty on the payroll of a partner agency but not on the college payroll. Totals may not add due to rounding

TEACHING FACULTY FTE-F BY EMPLOYMENT STATUS STATE SUPPORTED ACADEMIC YEAR 2013-14

	Full-	<u> Time</u>	Moonlight Part-Time		Total		
	Full-	% of		% of	Part-	% of	Teaching
	Time	Total	Moonlight	Total	Time	Total	FTE-F
Bates	125	93%	0	0%	8	6%	134
Bellevue	168	37%	27	6%	258	57%	453
Bellingham	61	65%	9	9%	24	26%	95
Big Bend	50	53%	7	7%	37	40%	94
Cascadia	43	40%	5	5%	61	56%	109
Centralia	62	54%	11	9%	43	37%	117
Clark	202	43%	25	5%	244	52%	470
Clover Park	107	61%	2	1%	66	38%	175
Columbia Basin	133	58%	21	9%	77	33%	230
Edmonds	124	39%	19	6%	179	56%	322
Everett	123	44%	24	8%	134	48%	281
Grays Harbor	54	62%	5	6%	28	32%	87
Green River	180	48%	26	7%	170	45%	376
Highline	130	44%	22	7%	141	48%	292
Lake Washington	77	46%	10	6%	81	48%	168
Lower Columbia	76	45%	11	6%	81	48%	168
Olympic	133	47%	24	8%	125	44%	282
Peninsula	37	42%	5	6%	46	52%	88
Pierce Fort Steilacoom	65	39%	14	8%	90	53%	169
Pierce Puyallup	49	43%	6	5%	59	52%	113
Renton	95	53%	3	1%	81	46%	179
Seattle Central	126	42%	21	7%	155	51%	302
Seattle North	86	40%	19	9%	109	51%	214
Seattle South	91	45%	24	12%	87	43%	202
Seattle Voc Institute	8	33%	2	9%	15	58%	25
Shoreline	110	40%	17	6%	148	54%	274
Skagit Valley	94	46%	6	3%	106	51%	206
South Puget Sound	104	49%	10	5%	97	46%	211
Spokane	214	67%	24	7%	84	26%	322
Spokane Falls	167	50%	16	5%	150	45%	332
Tacoma	117	40%	25	9%	149	51%	292
Walla Walla	102	57%	8	4%	70	39%	180
Wenatchee Valley	80	52%	4	2%	70	46%	154
Whatcom	63	40%	4	2%	92	58%	159
Yakima Valley	109	56%	9	5%	75	39%	193
SYSTEM TOTAL	3,566	48%	463	6%	3,440	46%	7,469

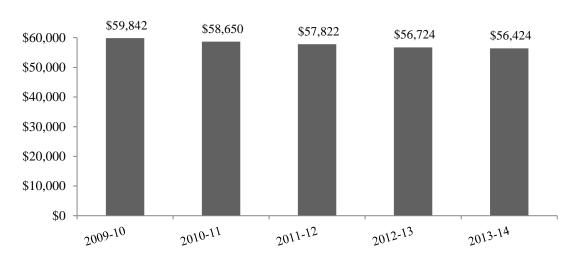
Source: SBCTC Data Warehouse

Note: Excluded are volunteer and contracted out faculty not on the college payroll

Full-Time Faculty Salaries

In Washington community and technical colleges, the full-time faculty average salary for teaching in the 2013-14 academic year was just over \$56,000. When adjusted for inflation, this is a nominal decrease from the 2012-13 academic year. Many districts responded to budget reductions by offering retirement incentives to senior faculty and replacing them with faculty paid at the entry-level salary or by leaving positions vacant.

Faculty Salary in Inflation Adjusted Dollars



FACULTY EXPENDITURES (\$ in millions) ACADEMIC YEAR 2009-10 TO 2013-14

	2009-10	2010-11	2011-12	2012-13	2013-14
Full- and Part-Time Faculty Salaries and Benefits Expenditures	467.2	483.9	474.8	465.9	477.7
Constant \$	499.4	508.5	487.3	471.5	477.7
% of Total Expenditures (Funds 001, 08A, 149, 17C, 060)	49.8%	51.4%	54.0%	52.2%	49.9%

Note: Constant (FY14) dollar amount based on November 2013 forecast of US Implicit Price Deflator (IPD). See page 72 for index for inflation adjustment.

Source: SBCTC Finance Office.

FACULTY SALARIES FOR FACULTY ON NINE/TEN MONTH CONTRACTS FALL 2010-2013

	Fall 2010	Fall 2011	Fall 2012	Fall 2013
Bates	\$62,019	\$58,478	\$60,990	\$66,399
Bellevue	59,896	62,973	56,903	58,102
Bellingham	59,131	59,864	60,442	62,057
Big Bend	55,607	53,384	53,426	not reported*
Cascadia	54,969	55,208	55,334	57,783
Centralia	54,536	54,326	53,706	54,856
Clark	53,631	56,826	56,228	57,124
Clover Park	52,637	56,310	48,109	48,195
Columbia Basin	57,426	57,350	54,754	55,190
Edmonds	49,044	49,798	58,230	56,501
Everett	55,193	55,956	56,178	57,478
Grays Harbor	54,034	52,652	49,320	50,712
Green River	57,572	57,465	56,954	56,850
Highline	60,487	61,012	58,750	51,157
Lake Washington	53,585	52,408	54,026	54,738
Lower Columbia	56,744	55,622	56,149	56,988
Olympic	55,583	56,292	58,167	57,749
Peninsula	51,764	53,859	51,982	52,955
Pierce Fort Steilacoom	54,822	54,296	54,441	54,740
Pierce Puyallup	51,441	51,565	55,162	55,192
Renton	58,450	58,468	57,649	59,208
Seattle Central	57,598	58,274	56,321	56,505
Seattle North	56,387	56,552	56,820	54,707
Seattle South	57,144	57,378	55,540	56,299
Shoreline	60,131	60,294	59,013	59,107
Skagit Valley	58,433	59,068	60,140	60,723
South Puget Sound	54,874	54,714	54,673	55,164
Spokane	55,673	55,466	55,438	57,073
Spokane Falls	53,163	53,351	53,919	55,275
Tacoma	57,030	58,165	56,077	58,299
Walla Walla	52,986	52,746	52,427	52,513
Wenatchee Valley	55,975	56,903	57,554	58,594
Whatcom	50,432	51,652	53,052	53,397
Yakima Valley	56,952	55,868	55,535	52,220
SYSTEM AVERAGE	\$55,817	\$56,336	\$56,049	\$56,424

Source: Report Manager IPEDS Faculty Salaries – 9/10 month contract Note: Includes full-time permanent teaching faculty only. Counselors & librarians not included.

^{*}Big Bend reported only 11/12 month contract amounts to IPEDS

NUMBER OF EMPLOYEES BY CATEGORY OF EMPLOYEE STATE SUPPORTED ACADEMIC YEAR 2013-14 Page 1 of 2

	Teaching	Faculty	Non-Te	eaching				
	Full- Time	Part- Time	Full- Time	Part- Time	Classified	Administrative	Professional/ Technical	Total Headcount
Bates	109	31	14	95	96	15	22	382
Bellevue	176	469	7	52	206	43	146	1,099
Bellingham	62	114	1	0	78	25	37	317
Big Bend	47	104	3	0	63	14	29	260
Cascadia	38	113	2	0	38	23	21	235
Centralia	63	148	6	11	69	36	29	362
Clark	203	511	6	0	297	50	35	1,102
Clover Park	92	112	3	3	91	23	44	368
Columbia Basin	126	185	3	2	113	20	52	501
Edmonds	116	351	7	13	201	40	76	804
Everett	113	224	7	1	200	43	30	618
Grays Harbor	49	84	3	17	52	10	23	238
Green River	145	302	9	9	187	23	81	756
Highline	158	286	4	5	122	28	66	669
Lake Washington	78	214	1	1	99	14	2	409
Lower Columbia	64	165	1	14	83	18	44	389
Olympic	122	298	3	1	149	30	34	637
Peninsula	36	116	1	2	46	21	28	250
Pierce District	0	0	0	21	51	11	16	99
Pierce Fort Steilacoom	74	204	3	0	117	10	18	426
Pierce Puyallup	52	141	4	0	81	6	12	296
Renton	77	153	4	0	98	28	23	383
Seattle District	0	0	0	0	29	6	40	75
Seattle Central	142	379	2	8	169	33	41	774
Seattle North	96	304	3	4	114	31	45	597
Seattle South	104	244	1	4	113	38	40	544
Seattle Voc Institute	8	28	1	4	13	4	6	64
Shoreline	112	317	13	12	155	39	23	671

NUMBER OF EMPLOYEES BY CATEGORY OF EMPLOYEE STATE SUPPORTED ACADEMIC YEAR 2013-14 Page 2 of 2

	Teaching	g Faculty_	Non-Te	eaching				
	Full- Time	Part- Time	Full- Time	Part- Time	Classified	Administrative	Professional/ Technical	Total Headcount
Skagit Valley	97	219	7	31	128	22	31	535
South Puget Sound	98	185	2	2	145	13	58	503
Spokane District	0	0	1	0	93	19	31	144
Spokane	184	196	19	3	185	20	34	641
Spokane Falls	166	366	8	12	160	17	25	754
Tacoma	132	329	1	4	134	28	64	692
Walla Walla	102	246	2	1	102	24	63	540
Wenatchee Valley	73	214	4	0	84	15	31	421
Whatcom	72	197	2	5	81	41	27	425
Yakima Valley	123	221	4	9	127	22	37	543
SBCTC	0	0	0	0	37	12	124	173
COLLEGE TOTAL	3,509	7,770	162	346	4,406	915	1,588	18,696
SYSTEM TOTAL	3,494	6,970	162	289	4,346	900	1,563	17,724

Source: SBCTC Data Warehouse, PMIS, EMPYRQ Table.

Note: Includes Staff funded under Worker Retraining. Non-teaching faculty include counselors, librarians, and those hired on the faculty pay schedule for research or special programs. Difference between system total and college total are staff working at more than one college.

NUMBER OF EMPLOYEES BY CATEGORY OF EMPLOYEE ALL FUNDS ACADEMIC YEAR 2013-14 Page 1 of 2

	<u>Teaching</u> Full-	g Faculty Part-	Non-Teachi Full-	ing Faculty* Part-			Professional/	Total
	Time	Time	Time	Time	Classified	Administrative	Technical	Headcount
Bates	111	47	17	111	117	15	33	451
Bellevue	182	825	7	84	287	50	185	1,620
Bellingham	62	138	1	6	85	26	39	357
Big Bend	47	108	6	41	78	19	40	339
Cascadia	38	119	2	0	38	25	28	250
Centralia	68	164	6	53	89	38	41	459
Clark	205	530	6	1	401	59	45	1,247
Clover Park	92	127	4	4	116	25	51	419
Columbia Basin	131	211	3	9	129	25	64	572
Edmonds	129	430	7	13	299	57	145	1,080
Everett	116	322	7	8	240	57	37	787
Grays Harbor	59	95	3	25	59	10	29	280
Green River	151	427	9	11	223	25	111	957
Highline	159	288	15	5	144	33	93	737
Lake Washington	82	230	1	1	129	15	3	461
Lower Columbia	64	182	1	19	147	27	56	496
Olympic	123	318	4	6	176	33	38	698
Peninsula	39	144	1	3	53	25	38	303
Pierce District	0	0	0	23	55	11	18	107
Pierce Fort Steilacoom	80	311	5	0	139	14	29	578
Pierce Puyallup	52	141	4	0	83	6	12	298
Renton	79	161	8	0	120	28	39	435
Seattle District	0	0	0	0	29	8	49	86
Seattle Central	169	446	5	10	216	41	64	951
Seattle North	96	401	3	4	134	36	63	737
Seattle South	107	300	1	4	134	51	59	656
Seattle Voc Institute	8	28	1	4	13	4	9	67
Shoreline	112	320	15	15	172	45	26	705

NUMBER OF EMPLOYEES BY CATEGORY OF EMPLOYEE ALL FUNDS ACADEMIC YEAR 2013-14 Page 2 of 2

	Teaching	g Faculty_	Non-Teaching Faculty*					
	Full- Time	Part- Time	Full- Time	Part- Time	Classified	Administrative	Professional/ Technical	Total Headcount
Skagit Valley	98	238	6	32	199	23	46	642
South Puget Sound	98	215	2	10	161	14	63	563
Spokane District	0	0	1	0	99	21	33	154
Spokane	188	253	20	3	326	25	56	871
Spokane Falls	177	413	11	12	244	21	44	922
Tacoma	142	333	1	6	162	31	93	768
Walla Walla	128	321	2	3	117	27	88	686
Wenatchee Valley	73	238	4	1	88	16	37	457
Whatcom	73	220	2	5	92	45	50	487
Yakima Valley	123	233	4	23	152	22	48	605
SBCTC	0	0	0	0	41	12	132	185
COLLEGE TOTAL	3,661	9,277	195	555	5,586	1,065	2,134	22,473
SYSTEM TOTAL	3,643	8,311	195	482	5,443	1,045	2,079	21,198

Source: SBCTC Data Warehouse.

^{*} Non-teaching faculty include counselor's, librarians and those hired on the faculty pay schedule for research or special projects.

STAFF FTE BY CATEGORY OF EMPLOYEE ALL FUNDS ACADEMIC YEAR 2013-14 Page 1 of 2

	Classified	Administrative	Professional/ Technical	Teaching Faculty	Non-Teaching Faculty	Total
Bates	104	14	29	122	59	329
Bellevue	257	40	153	520	66	1,037
Bellingham	76	22	33	88	3	221
Big Bend	70	18	38	91	10	229
Cascadia	30	18	23	119	1	192
Centralia	75	33	33	121	15	277
Clark	290	47	43	469	31	880
Clover Park	106	20	46	179	20	371
Columbia Basin	120	25	60	231	23	459
Edmonds	239	50	126	376	16	806
Everett	219	48	31	330	36	663
Grays Harbor	53	9	19	99	16	195
Green River	196	23	91	412	25	748
Highline	130	34	102	298	46	610
Lake Washington	111	14	2	176	6	308
Lower Columbia	125	23	46	166	8	368
Olympic	165	30	35	280	17	528
Peninsula	46	21	36	98	13	213
Pierce District	48	10	17	4	3	81
Pierce Fort Steilacoom	124	14	27	246	22	433
Pierce Puyallup	66	6	9	111	11	204
Renton	93	25	34	163	22	337
Seattle District	27	7	38	0	0	72
Seattle Central	196	38	51	304	59	648
Seattle North	121	31	51	219	39	460
Seattle South	126	47	49	210	24	457
Seattle Voc Institute	12	4	7	24	1	50
Shoreline	156	39	24	275	29	523
Skagit Valley	159	22	42	199	43	465

STAFF FTE BY CATEGORY OF EMPLOYEE ALL FUNDS ACADEMIC YEAR 2013-14 Page 2 of 2

	Classified	Administrative	Professional/ Technical	Teaching Faculty	Non-Teaching Faculty	Total
South Puget Sound	135	13	47	204	12	411
Spokane District	91	18	24	0	0	134
Spokane	260	19	43	334	35	691
Spokane Falls	150	15	26	362	31	584
Tacoma	139	29	83	288	48	587
Walla Walla	107	25	76	243	11	463
Wenatchee Valley	77	14	34	159	11	295
Whatcom	80	39	33	192	19	364
Yakima Valley	139	21	33	195	46	434
SBCTC	38	11	119	0	0	168
SYSTEM TOTAL	4,757	939	1,813	7,907	878	16,293

Source: SBCTC PMIS Database, Program Table.

Facilities and Capital Funding

Community and technical college (CTC) facilities house the on-campus, off-campus, and distance learning activities of the colleges. Activities that happen within these facilities range from instructional programs (e.g., academic, workforce training, basic skills, and continuing education) to mission support functions (e.g., student services, libraries/learning resource centers, employee offices, physical plant, and central stores).

In the 2007-09 biennium, the state's investment in CTC capital facilities reached a level that allowed for the improvement of existing facilities and construction of new facilities to serve more students. However, with the 2008 recession, the state's capacity for new bonds dropped sharply. The state's investment in CTC facilities also dropped. The state's investment level fell from \$524.6 million in the 2007-09 biennium to \$366.5 million in the 2011-13 biennium. This disrupted the system capital program by delaying several major projects and reducing the number of new projects that could be funded.

In the past, the CTCs contracted with a private architectural firm every two years to survey the condition of approximately 18.2 million square feet of state-owned facilities, at both on- and off-campus sites. Because of budget

cuts, the 2013 Facility Condition Survey was, for the first time, conducted by State Board staff. The same standards were applied, and the data remained comparable to previous years. The 2013 survey found 77 percent of the facilities are in "adequate" to "superior" condition, though they may need modifications to fit current and future curriculum and learning environments. Thirteen percent of facilities have deficiencies that can best be remedied with a major renovation or replacement, while the remaining 10 percent need some lesser level of improvement. The table to the right provides a summary of the 2013 Facility Condition Survey results.

Facility Condition Survey - Fall 2013							
Gross Square							
Facility Condition	Footage	Percent					
Immediate Replacement	91,369	1%					
Needs Major Renovation	2,154,573	12%					
Needs Improvement	1,845,570	10%					
Adequate	6,088,550	33%					
Superior	Superior 7,989,504 44%						
Total	18,169,566 ¹	100%					

¹ Total GSF of surveyed space does not equal the total of currently owned GSF because the Facility Condition Survey (FCS) excludes Enterprise related space and there is approximately a year between when the FCS was conducted and the when the inventory data was captured for this report.

About a quarter of state-owned facilities were built prior to 1970, most at a low initial construction cost as part of the K-12 school system. Many of these older buildings have exceeded their useful lives and are no longer cost-effective to renovate. Common conditions include failing heating, ventilation, and air conditioning systems; poor structural systems; inadequate power supply and data/communication systems; and deteriorated roofs. Many of the CTC buildings were constructed for functions other than their current use and as a result are not ideal learning environments or have unusually high operating costs. For example, Big Bend Community College is a former Air Force base, and classes are taught in the old hangars and commissary.

The capital repair backlog is slowly reducing through focused minor works investments, building renovations, and replacements. Substantial infrastructure improvements are needed, however, to ensure adequate utility capacity and utilities measurement, campus parking, walks and roadways, storm water drainage, and exterior lighting to increase campus safety.

Many instructional buildings lack the infrastructure to support modern instructional technologies critical to delivering high quality instruction, particularly in the sciences and healthcare fields. Some of the colleges' vocational training equipment is outdated and does not reflect the modern workplace.

Prioritizing Needs: After each college develops a request for facilities work using SBCTC guidelines and local strategic and master plans, SBCTC prioritizes the projects using a process agreed upon by the CTC system. SBCTC then provides the prioritized list to the governor and the Legislature. The success of the capital program relies on careful planning by the colleges and adequate capital funding in order of priority from the Legislature. The following pages provide a view of capital budget funding over the last three biennia.

APPROPRIATIONS OF CAPITAL FUNDS (EXCLUDING REAPPROPRIATIONS INCLUDING 057/J42 IN 2010 SUPPLEMENTAL)

	2009-2011	2011-13	2013-15
Bates	3,804,513	4,250,996	27,544,056
Bellevue	5,128,000	4,021,898	32,465,264
Bellingham	30,652,500	4,030,531	1,673,612
Big Bend	875,809	2,230,201	1,913,334
Cascadia	682,000	935,762	971,314
Centralia	736,000	1,471,905	4,048,145
Clark	4,372,565	3,945,602	37,469,913
Clover Park	3,628,168	24,278,898	2,654,293
Columbia Basin	22,580,330	3,118,720	3,616,410
Edmonds	1,827,599	3,223,511	11,961,048
Everett	5,992,550	34,462,636	2,450,631
Grays Harbor	3,601,336	2,353,883	43,246,491
Green River	35,254,000	22,115,613	30,178,977
Highline	2,221,636	4,357,918	3,314,986
Lake Washington	26,719,205	2,572,736	1,721,575
Lower Columbia	3,501,401	42,706,233	2,145,034
Olympic	3,613,553	6,485,409	2,611,739
Peninsula	30,681,840	6,146,789	3,451,315
Pierce Puyallup	333,000	957,090	723,790
Pierce Steilacoom	24,115,097	3,077,471	2,571,980
Renton	1,823,000	2,762,356	4,134,575
Seattle Central	25,204,020	5,715,790	2,693,403
Seattle North	12,862,747	26,070,805	4,995,656
Seattle South	2,009,000	3,132,262	2,675,889
Shoreline	2,124,382	4,232,690	2,479,610
Skagit Valley	3,215,602	33,260,351	2,120,637
South Puget Sound	11,297,400	32,934,420	5,084,051
Spokane	34,891,000	4,164,877	3,341,670
Spokane Falls	34,655,372	22,528,545	4,927,600
SBCTC	3,699,743	2,874,787	20,201,577
Tacoma	3,969,340	42,238,978	3,016,097
Walla Walla	3,501,413	3,179,015	3,705,506
Wenatchee Valley	1,416,400	4,433,954	1,780,525
Whatcom	1,185,481	1,856,995	3,231,561
Yakima Valley	4,385,000	2,748,373	21,419,736
SUBTOTAL	356,561,002	368,878,000	302,542,000

Source: SBCTC Financial Division as of June 30, 2014. ¹2009-11 Total includes State backed Certificates of Participation (COPs) of \$27,335,000 for a Learning Resource Center at Bellingham and \$26,532,000 for a Humanities Building at Green River. The SBCTC owns a building in Bellevue that supports all of the college's computer

systems and business software. ²2011-13 Total includes state-backed COPs of \$30,574,000 for an Academic & Student Services Building at Skagit Valley and \$38,615,000 for a Health & Science Building at Lower Columbia.

FACILITIES INVENTORY SUMMARY **ACADEMIC YEAR 2013-14**

	Gross Square Feet							
	On-Cam	pus	Off-Can	npus	Tot	al		
	Owned	Leased	Owned	Leased	Owned	Leased		
Bates	635,929	0	4,000	0	639,929	0		
Bellevue ¹	730,475	0	67,500	63,507	797,975	63,507		
Bellingham	334,509	0	9,603	4,909	344,112	4,909		
Big Bend	479,159	0	0	0	479,159	0		
Cascadia	294,800	0	0	0	294,800	0		
Centralia	337,182	0	0	5,500	337,182	5,500		
Clark	628,138	2,614	143,806	1,000	771,944	3,614		
Clover Park	610,062	0	0	0	610,062	0		
Columbia Basin	640,971	0	90,584	10,267	731,555	10,267		
Edmonds	678,296	32,275	12,270	75,366	690,566	107,641		
Everett	704,371	16,582	75,086	9,040	779,457	25,622		
Grays Harbor	268,499	2,134	29,614	0	298,113	2,134		
Green River	683,460	0	66,248	22,650	749,708	22,650		
Highline	537,911	0	3,871	30,000	541,782	30,000		
Lake Washington	491,648	0	0	0	491,648	0		
Lower Columbia	403,496	0	13,758	1,800	417,254	1,800		
Olympic	496,050	0	18,946	2,577	514,996	2,577		
Peninsula	272,016	0	20,452	7,200	292,468	7,200		
Pierce Fort Steilacoom	465,276	0	0	0	465,276	0		
Pierce Puyallup	243,466	0	0	10,000	243,466	10,000		
Renton	447,821	0	3,601	0	451,422	0		
Seattle Central ^{1,2}	820,229	0	54,582	0	874,811	0		
Seattle North	664,454	0	0	35,706	664,454	35,706		
Seattle South	491,672	0	80,363	7,375	572,035	7,375		
Seattle Vocational Institute	114,000	0	0	0	114,000	0		
Shoreline	490,775	0	0	11,455	490,775	11,455		
Skagit Valley	373,759	0	151,441	0	525,200	0		
South Puget Sound	502,632	644	85,456	18,070	588,088	18,714		
Spokane	1,005,279	0	72,465	71,818	1,077,744	71,818		
Spokane Falls	746,574	0	68,740	83,691	815,314	83,691		
Tacoma	480,150	0	13,000	0	493,150	0		
Walla Walla ³	552,102	12,957	47,461	29,545	599,563	42,502		
Wenatchee Valley	364,420	4,287	21,579	2,690	385,999	6,977		
Whatcom	304,599	17,689	0	0	304,599	17,689		
Yakima Valley ⁴	644,393	0	75,441	0	719,834	0		
SBCTC	0	27,641	44,000	0	44,000	27,641		
SYSTEM TOTAL	17,938,573	116,823	1,273,867	504,166	19,212,440	620,989		

Source: SBCTC FAE Database as of June 30, 2013.

Notes:

¹ There are also 241,747 and 151,800 GSF owned parking garage structures on-campus at Bellevue and Seattle Central, respectively. ² The 47,668 GSF Seattle District office is included in the Seattle Central On-Campus total.

³ Walla Walla also owns a 2,000 GSF amphitheater that is off-campus.

⁴ Yakima Valley also owns a 300 GSF pedestrian bridge that is on campus.

OWNED GROSS SQUARE FOOTAGE BY DATE OF CONSTRUCTION ACADEMIC YEAR 2013-14

	Prior to 1	Prior to 1970		<u>1970-1985</u>			
	Square	% of	Square	% of	Square	% of	Total
	Feet	Total	Feet	Total	Feet	Total	
Bates	267,892	42%	46,000	7%	326,037	51%	639,929
Bellevue	149,629	19%	162,695	20%	485,651	61%	797,975
Bellingham	53,695	16%	85,107	25%	205,310	60%	344,112
Big Bend	325,816	68%	68,218	14%	85,125	18%	479,159
Cascadia	0	0%	0	0%	294,800	100%	294,800
Centralia	99,142	29%	49,740	15%	188,300	56%	337,182
Clark	303,332	39%	97,143	13%	371,469	48%	771,944
Clover Park	172,043	28%	161,918	27%	276,101	45%	610,062
Columbia Basin	143,806	20%	143,938	20%	443,811	61%	731,555
Edmonds	40,714	6%	316,491	46%	333,361	48%	690,566
Everett	150,782	19%	92,700	12%	535,975	69%	779,457
Grays Harbor	111,872	38%	62,543	21%	123,698	41%	298,113
Green River	136,910	18%	161,543	22%	451,255	60%	749,708
Highline	217,921	40%	143,244	26%	180,617	33%	541,782
Lake Washington	0	0%	214,827	44%	276,821	56%	491,648
Lower Columbia	124,895	30%	127,514	31%	164,845	40%	417,254
Olympic	227,851	44%	52,395	10%	234,750	46%	514,996
Peninsula	72,592	25%	34,597	12%	185,279	63%	292,468
Pierce Fort Steilacoom	5,916	1%	332,834	72%	126,526	27%	465,276
Pierce Puyallup	0	0%	0	0%	243,466	100%	243,466
Renton	78,198	17%	60,369	13%	312,855	69%	451,422
Seattle Central	140,098	16%	475,746	54%	258,967	30%	874,811
Seattle North	530,362	80%	0	0%	134,092	20%	664,454
Seattle South	29,595	5%	302,004	53%	240,436	42%	572,035
Seattle Voc. Institute	0	0%	114,000	100%	0	0%	114,000
Shoreline	125,721	26%	165,449	34%	199,605	41%	490,775
Skagit Valley	209,507	40%	88,794	17%	226,899	43%	525,200
South Puget Sound	0	0%	164,326	28%	423,762	72%	588,088
Spokane	238,635	22%	479,936	45%	359,173	33%	1,077,744
Spokane Falls	251,362	31%	226,821	28%	337,131	41%	815,314
Tacoma	164,151	33%	59,229	12%	269,770	55%	493,150
Walla Walla	30,445	5%	310,258	52%	258,860	43%	599,563
Wenatchee Valley	159,635	41%	40,887	11%	185,477	48%	385,999
Whatcom	0	0%	41,472	14%	263,127	86%	304,599
Yakima Valley	376,610	52%	70,348	10%	272,876	38%	719,834
SBCTC	0	0%	44,000	100%	0	0%	44,000
SYSTEM TOTAL	4,939,127	26%	4,997,086	26%	9,276,227	48%	19,212,440

Source: SBCTC Financial Division as of June 30, 2014.

GROSS AND ASSIGNABLE* SQUARE FEET OF BUILDING SPACE BY TYPE AND LOCATION COMMUNITY AND TECHNICAL COLLEGES

	201	2011-12		2-13	2013-14	
Type/ Location	Gross Square Ft.	Assign. Square Ft.	Gross Square Ft.	Assign. Square Ft.	Gross Square Ft.	Assign. Square Ft.
ON CAMPUS						
Owned	17,598,239	12,006,199	17,818,111	12,074,467	17,938,573	12,150,686
Leased	119,049	59,153	114,815	47,114	116,823	45,323
Total	17,717,288	12,065,352	17,932,926	12,121,581	18,055,396	12,196,009
OFF CAMPUS						
Owned	1,144,303	718,965	1,179,399	734,343	1,273,867	771,707
Leased	573,030	306,667	535,460	304,522	504,166	278,258
Total	1,717,333	1,025,632	1,714,859	1,038,865	1,778,033	1,049,965
ALL SPACE						
Owned	18,742,542	12,725,164	18,997,510	12,808,810	19,212,440	12,922,393
Leased	692,079	365,820	650,275	351,636	620,989	323,581
Total	19,434,621	13,090,984	19,647,785	13,160,446	19,833,429	13,245,974

Source: SBCTC Facilities & Equipment Inventory Database for facilities under the 24-hour control of the college.

^{*} Assignable areas are the sum of all areas on all floors of a building assigned to, or available for assignment to, an occupant except for custodial, circulation, mechanical, or structural areas.

CAMPUS SIZE IN ACRES ACADEMIC YEAR 2013-14

						Total On and Off			
	On Cam	ous Acres	Off Cam	pus Acres	<u>Campu</u>	s Acres			
	Owned	Leased	Owned	Leased	Owned	Leased			
Bates	11.6	0.0	40.0	0.0	51.6	0.0			
Bellevue	123.0	0.0	2.0	0.0	125.0	0.0			
Bellingham	33.4	0.0	0.0	0.0	33.4	0.0			
Big Bend	165.0	0.0	0.0	0.0	165.0	0.0			
Cascadia	64.0	0.0	0.0	0.0	64.0	0.0			
Centralia	29.0	0.0	1.7	0.0	30.7	0.0			
Clark	83.9	3.0	9.7	0.0	93.6	3.0			
Clover Park	231.6	0.0	18.4	0.0	250.0	0.0			
Columbia Basin	148.8	0.0	5.5	0.0	154.3	0.0			
Edmonds	103.6	0.0	0.5	0.0	104.1	0.0			
Everett	48.4	0.0	5.0	5.0	53.4	5.0			
Grays Harbor	84.3	0.0	0.2	44.0	84.5	44.0			
Green River	84.6	199.9	0.0	85.8	84.6	285.7			
Highline	0.0	80.0	0.0	1.0	0.0	81.0			
Lake Washington	61.1	0.0	2.3	0.0	63.4	0.0			
Lower Columbia	38.9	0.0	0.3	0.1	39.2	0.1			
Olympic	57.6	0.0	24.0	0.0	81.6	0.0			
Peninsula	77.0	0.0	0.0	0.0	77.0	0.0			
Pierce Fort Steilacoom	0.0	141.0	0.0	0.0	0.0	141.0			
Pierce Puyallup	85.0	0.0	0.0	0.0	85.0	0.0			
Renton	32.0	0.0	0.0	0.0	32.0	0.0			
Seattle Central	19.4	0.0	0.0	0.0	19.4	0.0			
Seattle North	62.9	0.0	0.0	0.0	62.9	0.0			
Seattle South	86.7	0.0	9.2	0.0	95.9	0.0			
Seattle Voc Institute	2.0	0.0	0.0	0.0	2.0	0.0			
Shoreline	83.0	0.0	0.0	0.0	83.0	0.0			
Skagit Valley	102.0	0.0	8.9	0.0	110.9	0.0			
South Puget Sound	102.1	0.0	62.5	0.0	164.6	0.0			
Spokane	140.8	0.0	8.0	1.8	148.8	1.8			
Spokane Falls	127.2	0.0	3.2	3.2	130.4	3.2			
Tacoma	144.2	0.0	10.0	0.0	154.2	0.0			
Walla Walla	122.2	1.2	11.3	0.0	133.5	1.2			
Wenatchee Valley	47.7	0.0	1.5	8.5	49.2	8.5			
Whatcom	73.9	0.0	0.0	0.0	73.9	0.0			
Yakima Valley SYSTEM TOTAL	63.3 2,740.2	0.0 425.1	11.7 235.9	0.0 149.4	75.0 2,976.1	0.0 574.5			

Source: SBCTC Financial Division as of June 30, 2014 (leased acres include capital leases).

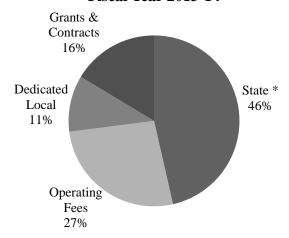
Expenditures

Introduction

The community and technical college system spent more than \$1.3 billion in 2013-14 as accounted for in the common financial management system. In addition, approximately \$33 million was expended by the community and technical college system from state and federal funds for Basic Education for Adults, Workforce Education, and WorkFirst.

About 46 percent of community and technical college operating expenditures for 2013-14 were from the state general fund appropriation to SBCTC, up about two percent from the previous year. Student operating fees (tuition) contributed 26 percent. The remainder was derived from grants and contracts (16 percent) and local dedicated funds (11 percent). Grants and contracts include federal, state, and private sources. Local funds include revenue from investments, student fees for self- support courses, miscellaneous fees, and instructional enterprises.

Expenditures by Source of Funds Fiscal Year 2013-14



^{*} State Includes the following state appropriated funds: 001 General Fund-State; 08A - Education Legacy Trust Account; and 060 - CTC Capital Projects Account (operating funds provided in the capital budget); Note: 060 - CTC Capital Projects Account appropriation in the operating budget excluded from this analysis.

APPROPRIATION PROCESS: Every other year college staff, State Board for Community and Technical College (SBCTC) staff, local trustees, presidents, and SBCTC board members participate in the process of developing a single biennial operating budget request based on current-level spending, plus specific enhancements above the current level. The SBCTC submits its request to the governor in the year prior to the start of a new biennium. The governor recommends a system budget for legislative consideration. The Legislature makes a biennial appropriation to the SBCTC for the college system.

The Legislature includes language in its appropriations bill and published budget notes to indicate the funding levels for items of specific interest and to provide policy directions to the community and technical colleges by the Legislature.

The SBCTC then allocates the biennial appropriation by fiscal year to individual college districts. Each district has specified annual FTES targets and an allocated amount consistent with legislative budget notes and detail.

LIMITS ON EXPENDITURES: Local districts have the authority to determine how to spend their allocations except as limited by the State Board or legislative action.

Expenditure Categories

Expenditure categories are accounted for by the source of funds: legislative appropriations, student operating fees, grants, and local revenue sources such as fees for courses funded exclusively from student fees (student-funded courses). There is no local tax support for Washington community and technical colleges. Expenditures exclude auxiliary enterprise funds, such as those used to run the campus bookstore or cafeteria. College expenditures of the federal Carl D. Perkins Act, the federal Adult Education and Family Literacy Act, and WorkFirst funds are reimbursed by the State Board office from federal funds and therefore net to zero in these expenditure reports.

The expenditures are reported by fund, program, and object (types of things purchased such as salaries, benefits, equipment, and travel). The funds included are:

State General Fund & Special Revenue (001, 08A, and 060): Legislative appropriation of the following funds: 001 - General Fund State; 08A - Education Legacy Trust Account; 060- Capital Projects Account (operating funds provided in the capital budget). (Excluding allocation to SBCTC.)

Operating Fees (149): College operating fees and interest income earned on those fees. (Not appropriated.)

Local Dedicated Fund (148): Consists primarily of fees for courses not funded by the state; lab, course and other fees established for specific purposes; and income generated from instructional enterprises, such as food service and auto repair courses. (Not appropriated.)

Grants and Contracts (145): Funds received from governmental or private sources dedicated for specific restricted purposes. Also included are revenues from contract courses. As noted above, the major federal grants and the WorkFirst funds that flow through the State Board net zero in the college accounting records and thus are not reported here. (Not appropriated.)

Constant (FYI4\$) Dollar Calculations

Historical fiscal data is presented both in current and constant (FY14\$) dollars. Current dollars provide a measure of increases or decreases in funding without inflation adjustments. Constant (FY14\$) dollars were calculated using the "implicit price deflator" adjusted to fiscal years. The following index numbers were used:

Fiscal Year	Index
2009-10	0.934
2010-11	0.951
2011-12	0.974
2012-13	0.988
2013-14	1.000

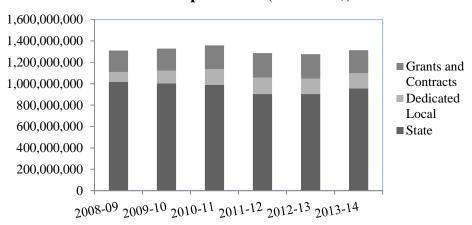
Source: ERFC, based on Nov 2014 forecast

available through http://leap.leg.wa.gov/leap/default.asp

Expenditures by Source of Funds

The community and technical college system spent \$1.3 billion on college operations in fiscal year 2013-14 with \$958 million spent from state and operating fees. This represents 73 percent of total expenditures, an increase of two percent from the prior year.

Total Expenditures (Constant \$)



		Expendi	itures by Source of Funds	}	
Type of Funds	2009-10	2010-11	2011-12	2012-13	2013-14
State Funds (*)					
Current \$	680,288,131	650,074,245	572,692,626	557,248,380	609,687,541
Constant \$	728,048,086	683,712,921	588,100,868	564,187,891	609,687,541
% Total	54.8%	50.3%	45.7%	44.2%	46.4%
Operating Fees (149)					
Current \$	257,366,375	291,831,345	307,576,997	335,543,921	348,360,449
Constant \$	275,434,905	306,932,420	315,852,328	339,722,508	348,360,449
% Total	19.1%	19.9%	23.3%	24.4%	26.5%
Total State					
Current \$	937,654,506	941,905,590	880,269,623	892,792,301	958,047,990
Constant \$	1,003,482,990	990,645,341	903,953,196	903,910,399	958,047,990
% Total	75.5%	72.9%	70.3%	70.8%	73.0%
Dedicated Local (148)					
Current \$	111,141,845	137,770,208	148,174,323	142,555,269	140,104,000
Constant \$	118,944,612	144,899,251	152,160,940	144,330,535	140,104,000
% Total	8.9%	10.7%	11.8%	11.3%	10.7%

Expenditures by Source of Funds (cont'd)

Type of Funds	2009-10	2010-11	2011-12	2012-13	2013-14
Grants & Contracts (145)					
Current \$	193,321,026	211,710,519	224,001,159	225,702,191	214,965,994
Constant \$	206,893,221	222,665,670	230,027,889	228,512,899	214,965,994
% Total	15.6%	16.4%	17.9%	17.9%	16.4%
TOTAL					
Current \$	1,242,117,377	1,291,386,317	1,252,445,104	1,261,049,761	1,313,117,985
% Change	2.5%	4.0%	0.8%	-2.3%	4.8%
Constant \$	1,329,320,823	1,358,210,262	1,286,142,025	1,276,753,833	1,313,117,985
% Change	1.4%	2.2%	-3.2%	-6.0%	2.1%

^{*} State Includes the following state appropriated funds: 001 General Fund-State; 08A - Education Legacy Trust Account; 060 - CTC Capital Projects Account (funds considered operating funds but included in the capital budget); 001-8 General Fund Federal Stimulus (2009-10 only); 17C - Opportunity Express Account (2010-11 only); 253 - Education Construction Account (2008-09 and prior years); and 489 Pension Funding Stabilization Account (2008-09 and prior years).

Note: 060 - CTC Capital Projects Account appropriation in the operating budget excluded from this analysis.

EXPENDITURES BY SOURCE OF FUNDS BY DISTRICT GENERAL AND DEDICATED FUNDS

Expenditure patterns by college vary as a result of: college size, faculty mix in terms of part-time/full-time status, program mix, and the equipment and consumable costs related to instruction.

Fiscal	Year	201	13_1	14

			Fiscal Ye	ar 2013-14				
		Dedicated Funds						
	State Funds *	Operating Fees 149	Total	Local 148	Grants & Contracts 145	Grand Total		
Bates	20,139,082	3,593,609	23,732,691	2,392,861	2,732,242	28,857,794		
Bellevue	29,786,044	21,644,508	51,430,552	16,143,409	11,831,495	79,405,456		
Bellingham	10,565,137	5,418,896	15,984,033	2,593,032	1,992,328	20,569,392		
Big Bend	9,945,536	3,701,091	13,646,627	1,241,418	3,837,101	18,725,147		
Cascadia	9,240,590	4,401,223	13,641,813	3,507,420	1,626,616	18,775,849		
Centralia	11,243,132	5,419,672	16,662,804	1,270,836	1,898,138	19,831,778		
Clark	27,815,946	19,707,877	47,523,823	8,045,532	10,007,045	65,576,400		
Clover Park	18,311,954	7,996,454	26,308,408	2,538,371	2,824,271	31,671,050		
Columbia Basin	19,917,040	11,856,016	31,773,056	2,664,946	6,563,673	41,001,676		
Edmonds	24,428,003	13,598,153	38,026,156	6,761,327	27,774,849	72,562,331		
Everett	24,024,189	15,048,033	39,072,222	14,693,455	5,884,870	59,650,547		
Grays Harbor	9,350,842	4,006,904	13,357,746	505,720	1,382,379	15,245,845		
Green River	24,736,635	14,122,028	38,858,663	5,246,959	19,790,221	63,895,843		
Highline	23,739,855	13,095,156	36,835,011	5,576,593	8,113,029	50,524,633		
Lake Washington	14,006,096	8,023,279	22,029,375	3,219,014	1,444,608	26,692,997		
Lower Columbia	12,095,343	5,011,153	17,106,496	5,886,644	5,081,374	28,074,514		
Olympic	19,738,610	14,398,496	34,137,106	3,131,610	4,770,735	42,039,451		
Peninsula	10,578,546	5,064,021	15,642,567	1,231,203	1,798,922	18,672,691		
Pierce District	24,771,057	14,859,258	39,630,315	2,401,997	14,109,370	56,141,682		
Renton	16,612,189	9,581,114	26,193,304	921,776	1,997,315	29,112,394		
Seattle District	64,885,959	35,800,063	100,686,022	8,969,746	29,498,982	139,154,749		
Shoreline	20,506,830	15,349,303	35,856,133	3,242,911	3,818,001	42,917,045		

Fiscal Year 2013-14

		General Funds		Dedicate		
	State Funds *	Operating Fees 149	Total	Local 148	Grants & Contracts 145	Grand Total
Skagit Valley	17,223,826	11,296,022	28,519,848	2,070,136	7,715,148	38,305,132
South Puget Sound	15,690,060	10,505,705	26,195,765	8,638,448	2,727,957	37,562,170
Spokane District	53,753,648	31,645,600	85,399,248	6,846,124	14,630,365	106,875,737
Tacoma	19,346,127	13,719,026	33,065,153	6,459,910	5,433,352	44,958,416
Walla Walla	15,437,509	7,928,602	23,366,111	3,308,219	3,124,501	29,798,832
Wenatchee Valley	11,989,089	6,095,027	18,084,116	3,583,104	3,753,785	25,421,005
Whatcom	11,834,067	7,121,124	18,955,191	4,624,574	5,979,787	29,559,552
Yakima Valley	17,974,600	8,353,035	26,327,635	2,386,708	2,823,534	31,537,878
SYSTEM TOTAL	609,687,541	348,360,449	958,047,990	140,104,000	214,965,994	1,313,117,985

^{*} State includes the following state appropriated funds: 001-1 General Fund-State; 08A - Education Legacy Trust Account; and 060 - CTC Capital Projects Account (funds considered operating funds but included in the capital budget)

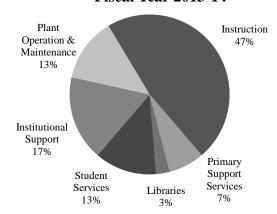
Note: 060 - CTC Capital Projects Account appropriation in the operating budget excluded from this analysis.

Source: SBCTC Financial Management System (FMS)

Expenditures by Program — State General Funds and Operating Fees

Instruction expenditures make up the largest share of total expenditures at 47 percent. In constant dollars, total expenditures rose nearly three percent from 2012-13.

Expenditures by Program Fiscal Year 2013-14



Expenditures by Program

2009-10	2010-11	2011-12	2012-13	2013-14
483,344,972	493,032,818	451,760,442	440,489,076	453,503,499
517,278,437	518,545,244	463,915,015	445,974,563	453,503,499
51.5%	52.3%	51.3%	46.0%	47.3%
37,517,249	39,007,010	36,822,915	52,372,190	69,228,367
40,151,166	41,025,463	37,813,632	53,024,390	69,228,367
4.0%	4.1%	4.2%	5.5%	7.2%
26,550,348	27,153,573	24,988,310	24,409,298	26,116,483
28,414,327	28,558,659	25,660,618	26,441,717	26,116,483
2.8%	2.9%	2.8%	2.5%	2.7%
117,675,630	123,233,091	115,833,011	115,177,217	120,719,289
125,937,104	129,609,898	118,949,488	116,611,539	120,719,289
12.5%	13.1%	13.2%	12.0%	12.6%
	483,344,972 517,278,437 51.5% 37,517,249 40,151,166 4.0% 26,550,348 28,414,327 2.8%	483,344,972 493,032,818 517,278,437 518,545,244 51.5% 52.3% 37,517,249 39,007,010 40,151,166 41,025,463 4.0% 4.1% 26,550,348 27,153,573 28,414,327 28,558,659 2.8% 2.9% 117,675,630 123,233,091 125,937,104 129,609,898	483,344,972 493,032,818 451,760,442 517,278,437 518,545,244 463,915,015 51.5% 52.3% 51.3% 37,517,249 39,007,010 36,822,915 40,151,166 41,025,463 37,813,632 4.0% 4.1% 4.2% 26,550,348 27,153,573 24,988,310 28,414,327 28,558,659 25,660,618 2.8% 2.9% 2.8% 117,675,630 123,233,091 115,833,011 125,937,104 129,609,898 118,949,488	483,344,972 493,032,818 451,760,442 440,489,076 517,278,437 518,545,244 463,915,015 445,974,563 51.5% 52.3% 51.3% 46.0% 37,517,249 39,007,010 36,822,915 52,372,190 40,151,166 41,025,463 37,813,632 53,024,390 4.0% 4.1% 4.2% 5.5% 26,550,348 27,153,573 24,988,310 24,409,298 28,414,327 28,558,659 25,660,618 26,441,717 2.8% 2.9% 2.8% 2.5% 117,675,630 123,233,091 115,833,011 115,177,217 125,937,104 129,609,898 118,949,488 116,611,539

Expenditures by Program Cont'd

	2009-10	2010-11	2011-12	2012-13	2013-14
080 INSTITUTIONAL SUPPORT					
Current \$	158,051,660	149,374,125	139,426,029	147,763,499	164,825,760
Constant \$	169,147,752	157,103,623	143,177,274	149,603,624	164,825,760
% Total	16.9%	15.9%	15.8%	16.6%	17.2%
090 PLANT OPERATION & MAINTENANCE					
Current \$	114,514,648	110,104,973	111,438,915	112,581,020	123,654,592
Constant \$	122,554,203	115,802,454	114,437,169	113,983,011	123,654,592
% Total	12.2%	11.7%	12.7%	12.6%	12.9%
TOTAL CURRENT \$	937,654,506	941,905,590	880,269,623	892,792,300	958,047,991
TOTAL CONSTANT \$	1,003,482,990	990,645,341	903,953,197	905,638,843	958,047,991
CONSTANT \$ CHANGE	-1.5%	-1.3%	-8.8%	0.2%	5.8%

^{*} State Includes the following state appropriated funds: 001 General Fund-State; 08A - Education Legacy Trust Account; 060 - CTC Capital Projects Account (funds considered operating funds but included in the capital budget); 001-8 General Fund Federal Stimulus (2009-10 only); 17C - Opportunity Express Account (2010-11 only); 253 - Education Construction Account (2008-09 and prior years); and 489 Pension Funding Stabilization Account (2008-09 and prior years).

Note: 060 - CTC Capital Projects Account appropriation in the operating budget excluded from this analysis.

EXPENDITURES BY PROGRAM BY DISTRICT STATE GENERAL FUNDS AND OPERATING FEES FISCAL YEAR 2013-14 Page 1 of 2

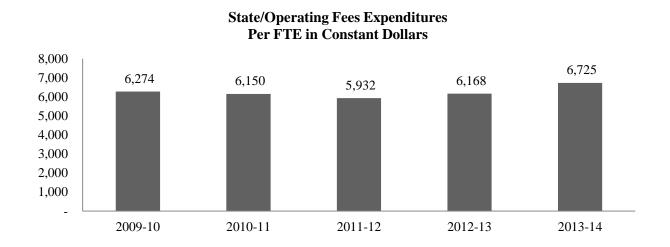
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	Instru		Primary Suppo		Libra		
	Expend.	% of Total	Expend.	% of Total	Expend.	% of Total	
Bates	11,841,664	49.9%	1,680,765	7.1%	348,569	1.5%	
Bellevue	24,798,662	48.2%	2,023,596	3.9%	2,330,886	4.5%	
Bellingham	7,725,984	48.3%	1,379,103	8.6%	421,123	2.6%	
Big Bend	5,805,104	42.5%	729,014	5.3%	518,476	3.8%	
Cascadia	3,600,373	26.4%	1,689,273	12.4%	846,810	6.2%	
Centralia	7,147,114	42.9%	2,100,133	12.6%	465,044	2.8%	
Clark	24,204,321	50.9%	4,166,866	8.8%	1,249,020	2.6%	
Clover Park	11,122,605	42.3%	2,368,327	9.0%	432,311	1.6%	
Columbia Basin	16,696,076	52.5%	1,153,089	3.6%	684,055	2.2%	
Edmonds	16,707,763	43.9%	2,432,338	6.4%	1,112,329	2.9%	
Everett	21,265,916	54.4%	2,617,123	6.7%	974,280	2.5%	
Grays Harbor	4,997,786	37.4%	1,055,529	7.9%	427,098	3.2%	
Green River	18,716,945	48.2%	3,151,758	8.1%	826,321	2.1%	
Highline	19,578,118	53.2%	3,027,475	8.2%	1,386,748	3.8%	
Lake Washington	10,931,142	49.6%	1,335,233	6.1%	358,341	1.6%	
Lower Columbia	6,095,889	35.6%	1,791,790	10.5%	327,018	1.9%	
Olympic	16,635,149	48.7%	2,877,150	8.4%	928,690	2.7%	
Peninsula	6,315,533	40.4%	1,084,780	6.9%	549,396	3.5%	
Pierce District	14,317,480	36.1%	3,026,628	7.6%	1,825,582	4.6%	
Renton	12,706,289	48.5%	1,574,664	6.0%	527,224	2.0%	
Seattle District	51,192,621	50.8%	8,011,118	8.0%	2,437,382	2.4%	
Shoreline	18,958,164	52.9%	1,856,215	5.2%	1,123,265	3.1%	
Skagit Valley	11,444,258	40.1%	1,393,549	4.9%	657,995	2.3%	
South Puget Sound	13,038,985	49.8%	1,723,085	6.6%	579,687	2.2%	
Spokane District	43,488,017	50.9%	6,327,469	7.4%	1,467,847	1.7%	
Tacoma	16,884,873	51.1%	2,435,027	7.4%	759,558	2.3%	
Walla Walla	8,637,003	37.0%	2,942,373	12.6%	581,383	2.5%	
Wenatchee Valley	7,478,139	41.4%	1,232,750	6.8%	624,404	3.5%	
Whatcom	7,290,522	38.5%	835,357	4.4%	669,191	3.5%	
Yakima Valley	13,881,003	52.7%	1,206,789	4.6%	676,450	2.6%	
SYSTEM TOTAL	453,503,499	47.3%	69,228,367	7.2%	26,116,483	2.7%	

EXPENDITURES BY PROGRAM BY DISTRICT STATE GENERAL FUNDS AND OPERATING FEES FISCAL YEAR 2013-14 Page 2 of 2

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	Student Ser	vices % of	Institutional S	Support % of	Main.	% of	Total
	Expend.	Total	Expend.	Total	Expend.	Total	Total
	-		•		•		
Bates	2,770,162	11.7%	3,848,063	16.2%	3,243,468	13.7%	23,732,691
Bellevue	8,929,324	17.4%	6,763,579	13.2%	6,584,505	12.8%	51,430,552
Bellingham	2,445,160	15.3%	2,142,162	13.4%	1,870,501	11.7%	15,984,033
Big Bend	1,760,435	12.9%	2,230,932	16.3%	2,602,665	19.1%	13,646,627
Cascadia	2,001,624	14.7%	3,221,231	23.6%	2,282,501	16.7%	13,641,812
Centralia	2,407,713	14.4%	2,655,075	15.9%	1,887,726	11.3%	16,662,804
Clark	6,012,390	12.7%	6,696,840	14.1%	5,194,386	10.9%	47,523,824
Clover Park	3,158,424	12.0%	5,204,988	19.8%	4,021,752	15.3%	26,308,408
Columbia Basin	3,594,584	11.3%	5,394,596	17.0%	4,250,658	13.4%	31,773,056
Edmonds	4,496,337	11.8%	8,259,495	21.7%	5,017,895	13.2%	38,026,156
Everett	4,225,717	10.8%	5,939,731	15.2%	4,049,455	10.4%	39,072,222
Grays Harbor	2,207,306	16.5%	2,973,209	22.3%	1,696,817	12.7%	13,357,746
Green River	4,651,084	12.0%	6,999,390	18.0%	4,513,164	11.6%	38,858,663
Highline	3,181,186	8.6%	4,679,856	12.7%	4,981,628	13.5%	36,835,011
Lake Washington	2,232,847	10.1%	4,834,600	21.9%	2,337,212	10.6%	22,029,375
Lower Columbia	2,432,078	14.2%	3,854,393	22.5%	2,605,328	15.2%	17,106,496
Olympic	4,132,417	12.1%	5,685,860	16.7%	3,877,840	11.4%	34,137,106
Peninsula	2,059,325	13.2%	3,828,522	24.5%	1,805,011	11.5%	15,642,567
Pierce District	6,705,776	16.9%	8,254,245	20.8%	5,500,603	13.9%	39,630,315
Renton	2,440,771	9.3%	4,776,368	18.2%	4,167,989	15.9%	26,193,304
Seattle District	9,926,686	9.9%	17,346,333	17.2%	11,771,883	11.7%	100,686,022
Shoreline	5,570,580	15.5%	4,791,096	13.4%	3,556,813	9.9%	35,856,133
Skagit Valley	4,503,986	15.8%	7,012,669	24.6%	3,507,391	12.3%	28,519,848
South Puget Sound	3,294,609	12.6%	4,324,714	16.5%	3,234,685	12.3%	26,195,765
Spokane District	10,394,556	12.2%	11,398,518	13.3%	12,322,841	14.4%	85,399,248
Tacoma	4,166,708	12.6%	5,212,864	15.8%	3,606,123	10.9%	33,065,153
Walla Walla	3,366,506	14.4%	4,898,204	21.0%	2,940,642	12.6%	23,366,111
Wenatchee Valley	2,259,529	12.5%	3,619,155	20.0%	2,870,139	15.9%	18,084,116
Whatcom	2,768,464	14.6%	4,278,455	22.6%	3,113,201	16.4%	18,955,191
Yakima Valley	2,623,006	10.0%	3,700,618	14.1%	4,239,771	16.1%	26,327,636
SYSTEM TOTAL Source: SBCTC Finance	120,719,289 cial Management	12.6% System (FN	164,825,760 MS)	17.2%	123,654,592	12.9%	958,047,990

Costs per State-Funded FTES State General Funds and Operating Fees

Community and technical colleges spent \$6,725 per FTES (enrollment of 15 credits for three quarters) last year, an increase of nine percent from the previous year. This change reflects a substantial increase in the expenditures and a decrease in the FTES.



STATE AND OPERATING FEE EXPENDITURES PER FTES

State General Funds & Operating Fees

Current \$	2009-10 937,654,506	2010-11 941,905,590	2011-12 880,269,623	2012-13 892,792,301	2013-14 958,047,990	5 Year Change
Constant \$ % Change	1,003,482,990 -1.5%	990,645,341 -1.3%	903,953,197 -8.8%	903,910,399 0.0%	958,047,990 6.0%	-6.0%
State FTES (Actual) % Change	159,939 8.6%	161,081 0.7%	152,378 -5.4%	146,542 -3.8%	142,460 -2.8%	-3.3%

State/Operating Fees Expenditures per FTES

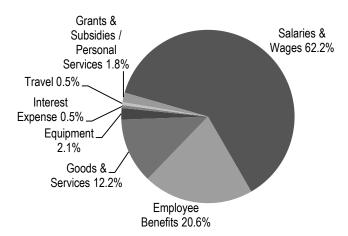
	2009-10	2010-11	2011-12	2012-13	2013-14	5 Year Change
Current \$	5,863	5,847	5,777	6,092	6,725	
Constant \$	6,274	6,150	5,932	6,168	6,725	-2.8%
% Change	-9.3%	-2.0%	-3.5%	4.0%	9.0%	

Source: Community and Technical Colleges Financial Management System (FMS). Note: Reported Data excludes capital asset acquisitions by COP or Lease-Purchase.

Expenditures by Object — Fiscal Year 2013-14 State Funds, Special Revenues and Operating Fees

Salaries and benefits represent nearly 83 percent of the total expenditures in the community and technical college system. Expenditures increased in all areas in 2013-14 as compared to 2012-13.

2013-14 Expenditures by Object



EXPENDITURES BY OBJECT

	2009-10	2010-11	2011-12	2012-13	2013-14
Salaries & Wages (Current \$)	632,441,319	636,999,231	614,792,572	615,000,736	648,140,166
Constant \$	676,842,165	669,961,328	631,333,510	622,659,447	648,140,166
% Change	-1.8%	-1.0%	-5.8%	-1.4%	4.1%
Employee Benefits (Current \$)	200,354,059	215,222,769	212,676,685	204,259,927	214,198,975
Constant \$	214,420,012	226,359,665	218,398,732	206,803,612	214,198,975
% Change	10.2%	5.6%	-3.5%	-5.3%	3.6%
Goods & Services (Current \$)	122,709,119	118,811,327	110,969,353	114,646,701	127,184,712
Constant \$	131,323,971	124,959,326	113,954,974	116,074,417	127,184,712
% Change	-5.6%	-4.8%	-8.8%	1.9%	9.6%
Equipment (Current \$)	22,751,193	17,776,987	17,166,689	19,529,583	22,341,245
Constant \$	24,348,451	18,696,873	17,628,557	19,772,788	22,341,245
% Change	-3.2%	-23.2%	-5.7%	12.2%	13.0%

		Expendit	ures by Object cont'	d	
	2009-10	2010-11	2011-12	2012-13	2013-14
Interest Expense	8,152,196	6,730,604	4,780,076	5,400,753	5,714,080
Constant \$	8,724,525	7,078,885	4,908,684	5,468,009	5,714,080
% Change	-4.8%	-18.9%	-30.7%	11.4%	4.5%
Travel	3,259,572	2,524,665	3,389,041	4,863,484	5,712,952
Constant \$	3,488,412	2,655,306	3,480,223	4,924,050	5,712,952
% Change	-4.5%	-23.9%	31.1%	41.5%	16.0%
Grants & Subsidies, Personal Services	20,928,245	21,635,304	18,510,492	17,891,970	18,471,889
Constant \$	22,397,523	22,754,843	19,008,515	18,114,782	18,471,889
% Change	-6.5%	1.6%	-16.5%	-4.7%	2.0%
Interagency Reimbursement	(6,001,825)	(5,939,901)	(5,717,942)	(6,794,010)	(6,276,074)
Transfer Charges	(66,939,371)	(71,855,396)	(96,297,571)	(82,006,845)	(77,439,954)
Total State Funds & Operating Fees	937,654,506	941,905,590	880,269,396	892,792,301	958,047,991
Constant \$	1,003,482,990	990,645,341	903,952,963	903,910,398	958,047,991
% Change	-1.5%	-1.3%	-8.8%	0.0%	6.0%

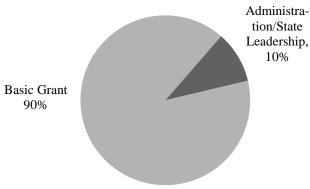
Federal Workforce Education Funds — Fiscal Year 2013-14

The Carl D. Perkins Career and Technical Education Act of 2006 provides federal assistance to secondary and post-secondary workforce education programs. The purpose of the act is to make the United States more competitive in the world economy by developing more fully the academic and occupational skills of all segments of the population.

Adjusted for inflation, the funds from this source have declined nearly 28 percent over the past five years, due in large part to the elimination of federal funding for the Tech Prep program in 2011-12.

Title I: Basic Grant provides funds to integrate academic, vocational, and technical instruction; link secondary and college education; and increase flexibility in providing services and activities designed to develop, implement, and improve vocational and technical education.

Federal Vocational Funds by Purpose Fiscal Year 2013-14



Title II: Tech Prep Education provides funds for the development and operation of "2+2" programs leading from high school to a two-year associate degree, certificate, or apprenticeship program. Each grant funds a consortia comprised of business, labor, community, government and school, and college leaders. While colleges continue to offer this program, the federal funding for Tech Prep ended June 2011.

CARL D. PERKINS CAREER AND TECHNICAL EDUCATION ACT OF 2006 AWARD LEVELS — COMMUNITY AND TECHNICAL COLLEGES

	2009-10	2010-11	2011-12	2012-13	2013-14
Title I: Basic Grant	10,289,887	10,007,745	9,790,275	9,819,468	9,322,100
Title II: Tech Prep	1,935,008	1,935,008	0	0	0
Administration/State Leadership	1,069,816	1,028,139	1,099,183	1,103,783	1,025,417
Tech Prep Administration	101,842	101,842	0	0	0
Current \$	13,396,553	13,072,734	10,889,458	10,923,251	10,347,517
Constant \$	14,320,206	13,736,192	11,176,699	11,054,803	10,347,517
% Change		-4.1%	-18.6%	-1.1%	-6.4%

Federal Workforce Education Funds — Fiscal Year 2013-14

Federal workforce education funds were awarded to community and technical college districts based on a "Pell Plus" formula. The 90 percent of funds that were distributed to the colleges were based on enrollment data of unduplicated students with a vocational intent, who were Pell/BIA, Worker Retraining, welfare recipients and former welfare recipients enrolled with a vocational intent, and welfare recipients and former welfare recipients who were attending for employment related basic skills. The remaining 10 percent of Perkins IV funding was divided so that nine percent were distributed to rural schools and one percent to schools with a high percentage of vocational students. College districts submitted plans to the SBCTC for approval before funds were awarded.

BASIC GRANTS EXPENDITURES FOR FISCAL YEAR 2013-14

	Title I
Bates Technical College	235,950
Bellevue College	271,477
Bellingham Technical College	400,762
Big Bend Community College	154,018
Cascadia Community College	0
Centralia College	185,301
Clark College	647,130
Clover Park Technical College	409,929
Columbia Basin College	269,462
Edmonds Community College	263,492
Everett community College	301,590
Grays Harbor College	184,284
Green River Community College	320,918
Highline Community College	268,080
Lake Washington Institute of Technology	276,203
Lower Columbia College	298,550
Olympic College	299,822
Peninsula College	188,619
Pierce College District	474,427
Renton Technical College	218,671
Seattle Community Colleges	580,067
Shoreline Community College	191,287
Skagit Valley College	327,039
South Puget Sound Community College	173,112
Spokane District	928,230
Tacoma Community College	328,287
Walla Walla Community College	316,075
Wenatchee Valley College	239,854
Whatcom Community College	175,959
Yakima Valley Community College	467,516
SYSTEM TOTAL	9,396,110

Federal and Special State Basic Skills Funds

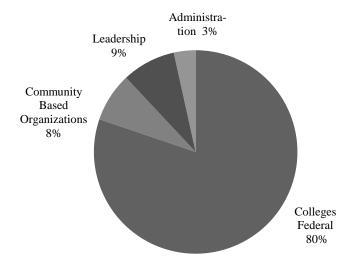
Federal Funds

The Adult Education and Family Literacy Act, Title II of the Workforce Investment Act of 1998, provides federal funds to supplement state and local resources expended for literacy and basic skills instruction. Funds are awarded to community and technical colleges as well as community-based organizations. Funds also support staff and program development provided through the Basic Education for Adults Office at the SBCTC. Adjusted for inflation, this funding source is seven percent lower than five years ago.

Basic Grant awards are to be used to establish education programs for young people and adults age 16 and over whose mastery of basic skills (reading, writing, speaking in English, and computing) is insufficient to enable them to function on the job and in society, to achieve individual goals, and to develop personal knowledge and potential.

Basic grant funds support four types of instruction:

Federal and Special State Funds (\$10.4 million)



- Adult Basic Education (ABE) and literacy for adults below the ninth grade proficiency level;
- English as a Second Language (ESL) for adults with limited English proficiency;
- Adult secondary education (ASE) for young people and adults to obtain a high school diploma, or to pass the General Educational Development (GED) tests;
- Instruction to institutionalized adults in prisons, jails, and drug and alcohol rehabilitation residential centers (previously funded as a line item).

State Funds

Beginning in 2009-10, as colleges were faced with increasing budget cuts, the earmarks for state-funded Basic Skills enrollments were removed to increase colleges' spending flexibility. As a result, 2008-09 was the last year that State Funds were able to be reported in the table in the same way it had been reported historically.

FEDERAL AND SPECIAL STATE BASIC SKILLS FUNDS EXPENDITURES FOR FISCAL YEAR 2009-10 TO 2013-14

Federal Funds

	2009-10	2010-11	2011-12	2012-13	2013-14
Community & Technical Colleges	6,871,735	6,689,664	6,624,659	7,892,776	7,268,499
Other Providers					
Community-Based Organizations	795,373	764,427	804,331	829,872	708,141
SBCTC					
Leadership	1,082,024	1,138,235	886,495	1,436,404	772,183
State Administration	432,809	455,294	304,372	279,587	313,547
Federal Current \$ Total	9,181,941	9,047,620	8,619,856	10,438,639	9,062,370
Federal Constant \$ Total	9,815,009	9,506,798	8,847,230	10,565,424	9,062,370
% Change		-3.1%	-6.9%	19.4%	-14.2%

State WorkFirst Grant

WorkFirst is Washington's welfare reform program designed to help parents get what they need to prepare for and go to work. It is a partnership between state agencies and communities to work together to provide the necessary services and resources families need to be successful. Consistent with the long-standing role of colleges in preparing welfare recipients and other low-income students for work and job advancement, the colleges and the State Board made a commitment to play a key role in the WorkFirst effort of the state. The WorkFirst funds are contracted funds from the Department of Social and Health Services.

In 2013-14 SBCTC awarded funds to community and technical colleges and WorkFirst training providers at community-based organizations and private colleges in two portions, 80 percent for funding core services and 20 percent allocated based on performance of enrollments, retention, and student achievement. The block grant amount was reduced by DSHS by nearly one-third in 2013-14.

WORKFIRST GRANT FISCAL YEARS 2009-10 TO 2013-14

	2009-10	2010-11	2011-12	2012-13	2013-14
WorkFirst Block Grant	22,328,325	21,089,807	17,701,004	18,777,008	12,721,139
SBCTC/Tech Asst	449,571	444,265	314,113	293,759	300,193
Private Career Schools/CBO's	807,969	604,598	525,034	463,233	338,305
Current \$ Total	23,585,865	22,138,670	18,540,151	19,534,000	13,359,637
Constant \$ Total	25,212,041	23,262,236	19,029,201	19,769,254	13,359,637

WORKFIRST BLOCK GRANT FISCAL YEAR 2013-14

	FY14 WORKFIRST GRANT
Bates Technical College	318,362
Bellevue College	211,332
Bellingham Technical College	231,399
Big Bend Community College	283,591
Cascadia Community College	-
Centralia College	347,637
Clark College	508,255
Clover Park Technical College	669,543
Columbia Basin College	274,465
Edmonds Community College	308,395
Everett Community College	567,942
Grays Harbor College	352,648
Green River Community College	690,284
Highline Community College	715,178
Lake Washington Institute of Technology	130,142
Lower Columbia College	646,794
Olympic College	563,717
Peninsula College	303,041
Pierce College District	211,650
Renton Technical College	461,403
Seattle Community Colleges	879,194
Shoreline Community College	184,828
Skagit Valley College	315,500
South Puget Sound Community College	378,103
Spokane District Office	1,261,894
Tacoma Community College	346,984
Walla Walla Community College	325,610
Wenatchee Valley College	145,996
Whatcom Community College	200,203
Yakima Valley Community College	887,050
Subtotal	12,721,139
CBOs/Private Colleges	300,193
SBCTC/Tech Assistance	338,305

Source: SBCTC Financial Management System (FMS)

SYSTEM TOTAL

13,359,637

Appendix A: Full-Time Undergraduate Student Tuition and Fees

Tuition and Fees Required by Statute

Tuition rates for community colleges are controlled by the Legislature either through statute or the biennial operating budget. Technical colleges have the authority to set tuition individually, although growth rates generally follow those for the community colleges.

Operating fee: This largest component of tuition (80 percent) is retained locally at the college to support the general operations of the college. On average the revenue from the operating fee represents about 20 percent of colleges' general operating budgets; the state appropriation covers the other 80 percent.

Building fee: The building fee (10 percent of the tuition charge) is collected by the college and sent to the State Treasurer. The funds are appropriated by the Legislature for capital improvements in the college system.

Services and Activities (S&A) fee: The S&A fee (10 percent of the tuition charge) is retained locally by the colleges and dedicated to support student programs and activities such as athletics, clubs, childcare and other activities identified by students at a college. Colleges may set their S&A fee below the maximum authorized, and a few of the colleges exercise this option.

In addition to basic tuition there are other fees charged to students by the colleges. These fees take the form of lab fees, technology fees, and other miscellaneous fees.

Additionally, students meeting specific statutory criteria may pay reduced fees. Examples include Vietnam and Persian Gulf veterans. Adult Basic Education and English as a Second Language are offered at \$25 per quarter.

WASHINGTON COMMUNITY COLLEGE TUITION AND FEES FOR FULL-TIME STUDENTS ACADEMIC YEARS 2010-11 THROUGH 2013-14

	2010-11		20 ⁻	11-12
Quarterly Tuition & Fees	Resident	Non-Resident	Resident	Non-Resident
Quarterly Tuition				
Building Fee	\$95.00	\$225.00	\$110.20	\$243.65
Operating Fee	\$780.00	\$2,390.00	\$949.70	\$2,561.25
Services & Activities Fee	\$100.00	\$100.00	\$120.90	\$120.90
Quarterly Total	\$975.00	\$2,715.00	\$1,180.80	\$2,925.80
Annual Total *	\$2,925.00	\$8,145.00	\$3,542.40	\$8,777.40
	201	2-13	20	13-14
Quarterly Tuition & Fees	Resident	Non-Resident	Resident	Non-Resident
Quarterly Tuition				
Building Fee	\$124.45	\$257.90	\$124.45	\$257.90
Operating Fee	\$1,072.35	\$2,683.95	\$1,072.35	\$2,683.95
Services & Activities Fee	\$136.55	\$136.55	\$136.55	\$136.55
Quarterly Total	\$1,333.35	\$3,078.40	\$1,333.35	\$3,078.40
Annual Total *	\$4,000.05	\$9,235.20	\$4,000.05	\$9,235.20

Source: SBCTC Tuition and Fee Rates.

Note: The Services & Activities Fee amounts are the maximum a college may charge.

*For three quarters

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WASHINGTON COMMUNITY COLLEGE TUITION AND FEES FOR FULL-TIME STUDENTS IN APPLIED BACCALAUREATE DEGREE PROGRAMS ACADEMIC YEARS 2010-11 THROUGH 2013-14

Tuition rates for community colleges offering upper division baccalaureate courses are set at an amount comparable to the per credit tuition rate for the comprehensive regional universities. Students pay community college lower division tuition rates for lower division courses. Students are charged per credit for upper division courses and lower division courses up to the full-time maximum tuition amount charged by comprehensive regional universities. Building fees and student activity fees for students in the bachelors programs are charged in the same manner as other community or technical college students, not at the rates applicable to regional universities.

	2010-11		20	11-12
Quarterly Tuition & Fees	Resident	Non-Resident	Resident	Non-Resident
Quarterly Tuition				
Building Fee	\$97.55	\$231.00	\$101.32	\$232.70
Operating Fee	\$1,789.92	\$5,426.00	\$2,002.60	\$5,642.60
Services & Activities Fee	\$107.00	\$107.00	\$105.60	\$105.60
Quarterly Total	\$1,994.47	\$5,764.00	\$2,209.52	\$5,980.90
Annual Total *	\$5,983.41	\$17,292.00	\$6,628.56	\$\$17,942.70
	201	2-13	20	13-14
Quarterly Tuition & Fees	Resident	Non-Resident	Resident	Non-Resident
Quarterly Tuition				
Building Fee	\$105.80	\$235.80	\$105.80	\$235.80
Operating Fee	\$2,242.90	\$5,642.60	\$2,242.90	\$5,642.60
Services & Activities Fee	\$105.80	\$105.80	\$105.80	\$105.80
Quarterly Total	\$2,454.5	\$5,984.2	\$2,454.5	\$5,984.2
Annual Total *	\$7,363.50	\$17,952.60	\$7,363.50	\$17,952.60

Source: SBCTC Tuition and Fee Rates, based on 12 credits per quarter.

Note: The Services & Activities Fee amounts are the maximum a college may charge.

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^{*}For three quarters.

Appendix B: Definitions

Definition of FTE

Student FTE (FTES): One annual FTES is the equivalent of one student enrolled for 45 community college credit hours or 743 technical college contact hours in a year.

Annual Teaching Faculty (FTE-F): All instructional employees whose main assignment is classroom teaching. The number of Teaching Faculty FTE-F represents the teaching, class preparation, student advising and committee work of faculty. One FTE-F Teaching Faculty is equal to one instructional employee assigned to teach a full-time load of courses for nine months. A person assigned a half-time teaching load and a half-time load in a non-teaching area is counted as 0.50 FTE-F Teaching Faculty and 0.50 FTE-F Non-Teaching Faculty.

Administrative Staff (FTE): Includes all administrators exempt from the jurisdiction of the Washington Personnel Resources Board civil service system. One annual FTE in this category is equal to a full-time assignment for 12 months.

Exempt Professional Staff (FTE): All other professional staff exempt from the jurisdiction of the Washington Personnel Resources Board civil service system. One annual FTE in this category is equal to a full-time assignment for 12 months.

Classified Employee (FTE): Civil service employees who work under a set of conditions determined by the Washington Personnel Resources Board or as support staff at technical colleges. One annual FTE employee is a classified employee whose service is performed on the basis of 40 hours per week for 12 months.

Definition of Full- and Part-Time Status

Full-Time Student: A student enrolled for 12 or more credits in a quarter.

Part-Time Student: A student enrolled for fewer than 12 credits in a quarter.

Full-Time Faculty: A person paid the full-time rate, regardless of the number of days worked, is considered a full-time faculty member.

Part-Time Faculty: A person who is paid on the part-time salary schedule is part-time. This includes hourly instructors, as well as the instructional effort of classified and non-faculty employees who teach beyond their regular workload.

Full-Time Administrative, Professional/Technical, or Classified College Support Employees: A person whose services are required on a full-time basis (for a 40-hour work week) for any period from 9 to 12 months is considered full-time.

Part-Time Administrative, Professional/Technical, or Classified College Support Employees: A person whose services are required for less than a 40-hour work week.

Staff Type

Moonlight: An instructional assignment in addition to a full-time assignment for faculty and administrative personnel (generally the teaching of evening courses by full-time day instructors).

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Funding Source

State-Supported: Courses funded completely or in part by legislative appropriations of state funds plus student tuition.

Contract-Funded: Courses funded by grants and contracts with external organizations – includes Running Start and International Contract enrollments.

Student-Funded: Courses funded entirely through fees charged to the students enrolled in them.

Course Type

Academic: Transfer and Workforce Education Support: Courses which provide the first two years of baccalaureate degree programs and which support Workforce Education programs in such areas as math, science, and English.

Workforce Education: Courses which prepare students for entry-level employment or provide retraining and upgrading for employed adults.

Developmental Studies: Pre-college courses which prepare students for college-level classes.

Basic Skills: Courses which enable adults to overcome illiteracy (ABE) or complete high school, or provide English proficiency to those whose native language is not English (ESL).

Student Purpose

Workforce Education: Students preparing for a new job or upgrading their job skills. Most such students enroll in Workforce Education courses, but some also enroll in pre-college courses and academic support courses.

Transfer: Students preparing to transfer to a four-year institution. Most such students enroll in academic courses, but some also enroll in pre-college and Workforce Education courses.

Basic Skills as an Immediate Goal: Students enrolled in ABE/ESL/GED preparation or high school completion courses with the goal of gaining basic skills. Students enrolled in such courses with transfer or job-related goals are coded as "Transfer" or "Workforce Education."

Other/Not Specified: Students who have not specified a purpose for their enrollment, who enroll for personal interest, or who enroll for other reasons.

Facilities

Gross Square Feet - Buildings: The sum of the enclosed floor areas of the building included within the outside faces of exterior walls for all stories.

Assignable Square Feet - Buildings: The sum of all areas on all floors of a building assigned to, or available for assignment to, an occupant, including every type of space functionally usable by an occupant (excepting those spaces defined as custodial, circulation, mechanical, and structural areas).

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Finance

The accounting processes of the community and technical college system are based on generally-accepted governmental accounting principles in accordance with the rules and regulations published by the Office of Financial Management in its Policies and Procedures Manual.

The chart of accounts for the community and technical college system is designed to provide consistency in the coding of all funds within the system. Recording of expenditures is achieved through a hierarchical system of funds, programs, and objects.

Programs

010 Instruction: This program consists of the formal instructional activities provided for students.

040 Primary Support Services: This program consists of activities providing primary support to instruction. The three major elements are academic computing services, ancillary support services, and academic administration.

050 Libraries: This program consists of activities related to the retention and display of educational materials, including library-media staff and materials, needed to support the learning needs of the students.

060 Student Services: This program consists of social and cultural services and institutional management activities related directly to students, but which are not part of formal instruction.

080 Institutional Support: This program consists of activities related to the financial and overall administrative functions of the college, excluding physical plant operations and maintenance. Included are controller, payroll, administrative data processing, purchasing, community relations, and the top administrators of the college.

090 Plant Operation and Maintenance: This program consists of activities related to the operation and maintenance of college facilities, including utilities, janitorial services, and plant management.

Objects	Definitions
A Salaries & Wages	Amounts paid to employees of institutions of higher education.
B Employee Benefits	Amounts paid as employee benefits.
C Personal Services	Amounts paid for consulting services rendered by independent contractors.
E Goods & Services	Amounts expended for all materials and supplies ordinarily consumed or expended within one year, and equipment up to \$5,000.
G Travel	Amounts paid to or for employees for lodging and/or subsistence expenses incurred while traveling on official business.
J Capital Outlays	The amounts expended for the acquisition of, or addition to, capital assets intended to benefit future periods. Also includes those capital assets acquired through capital leases.
N Grants and Subsidies	Amounts expended for grants and subsidies received from other governmental units.
P Debt Service	Amounts expended for the payment of principal, interest, or other charges related to the various forms of indebtedness.
S Interagency Reimbursements	Payments received from other agencies for services or materials furnished.
T Transfers	The reallocation of budgeted expenditures within an agency by transfers between programs or funds.

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